

Official Budget Forms
City of Flagstaff
Fiscal Year 2021

City of Flagstaff
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Fiscal Year 2021

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City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2020-2021

The final opportunity for public input on the City of Flagstaff Fiscal Year 2020-2021 budget will occur on June 16, 2020 at the 3:00 PM City Council meeting
 In-person audiences have been suspended until further notice - public participation comments can be submitted to publiccomment@flagstaffaz.gov
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
 or the official website "flagstaff.az.gov" or by request

Fiscal Year	S c h	Funds								
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds	
2020	Adopted/ Adjusted Budgeted Expenditures/Expenses*	E	74,623,301	79,210,888	7,390,028	33,885,094	0	84,855,761	0	279,965,072
2020	Actual Expenditures/Expenses**	E	69,447,035	52,141,749	7,020,714	17,058,517	0	60,338,903	0	206,006,918
2021	Fund Balance/Net Position at July 1***		33,112,020	66,623,683	7,283,897	6,846,318	343,434	70,674,322	0	184,883,674
2021	Primary Property Tax Levy	B	6,952,496	0	0	0		0	0	6,952,496
2021	Secondary Property Tax Levy	B	0	0	7,406,121	0		0	0	7,406,121
2021	Estimated Revenues Other than Property Taxes	C	62,849,958	56,615,644	10,000	2,892,000	14,126	77,095,515	0	199,477,243
2021	Other Financing Sources	D	0	0	130,000,000	10,000,000	0	22,000,000	0	162,000,000
2021	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2021	Interfund Transfers In	D	4,157,395	15,290,765	9,380,836	637,938	0	2,123,205	0	31,590,139
2021	Interfund Transfers (Out)	D	4,461,427	17,153,040	7,500,845	30,075	0	2,444,752	0	31,590,139
2021	Reduction for Amounts Not Available									
Less:	Amounts for Future Debt Retirement									0
										0
										0
										0
2021	Total Financial Resources Available		102,610,442	121,377,052	146,580,009	20,346,181	357,560	169,448,290	0	560,719,534
2021	Budgeted Expenditures/Expenses	E	81,689,749	94,938,326	129,380,836	20,346,181	0	124,333,224	0	450,688,316

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

	2020	2021
\$	338,853,866	\$ 450,688,316
	0	0
	338,853,866	450,688,316
	176,806,537	282,359,084
\$	162,047,329	\$ 168,329,232
\$	162,133,141	\$ 168,625,388

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
Expenditure Limitation and
Tax Levy Information
Fiscal Year 2020-2021

	Estimate* FY 2019-2020	Budget FY 2020-2021
Expenditure Limitation [Economic Estimates Commission]		\$ 168,625,388
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 6,892,243	\$ 7,091,361
2. Amount Received from Primary Property Taxation in FY 2019-2020 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 6,892,243	\$ 6,952,496
B. Secondary Property Taxes	7,268,436	7,406,121
C. Total Property Tax Levy Amount	\$ 14,160,679	\$ 14,358,617
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2019-2020 Levy	\$ 6,792,243	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	6,892,243	
B. Secondary Property Taxes:		
(1) FY 2019-2020 Levy	7,268,436	
(2) Total Secondary Property Taxes Collected	7,268,436	
C. Total Property Taxes Collected	\$ 14,160,679	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.7933	0.7510
(2) Secondary Property Tax Rate	0.8366	0.8000
(3) Total City Tax Rate	1.6299	1.5510

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2019-2020 and 2020-2021
 (With Actuals for Fiscal Year 2018-2019)

Source of Revenues	Actual Revenues 2018-2019	Budgeted Revenues 2019-2020	Estimated Revenues 2019-2020	Budgeted Revenues 2020-2021	Change (Bdgt-Bdgt)	% Change
General Fund						
Local Taxes						
City Sales Tax	\$ 20,380,239	22,781,468	21,612,806	22,146,670	(634,798)	(2.79%)
Franchise Tax	2,446,663	2,585,889	2,425,000	2,471,500	(114,389)	(4.42%)
Licenses and Permits						
Business Licenses	44,102	30,000	30,000	30,000	-	0.00%
Building Permits	2,219,361	1,650,000	2,100,000	1,702,500	52,500	3.18%
Other Licenses and Permits	1,026,626	1,026,716	1,076,880	1,153,764	127,048	12.37%
Intergovernmental						
State Income Tax Sharing	8,716,163	9,451,184	9,564,600	10,669,590	1,218,406	12.89%
State Shared Sales Tax	7,256,536	7,182,893	7,400,000	7,486,395	303,502	4.23%
Auto Lieu Tax	3,427,640	3,237,360	3,500,000	3,540,863	303,503	9.38%
Federal Grants	1,004,934	2,355,526	1,203,290	4,104,504	1,748,978	74.25%
State/Local Grants	673,520	2,849,453	2,674,423	1,466,978	(1,382,475)	(48.52%)
Local Intergovernmental Agreements	1,214,580	1,257,668	1,257,668	1,133,160	(124,508)	(9.90%)
Charges for Services						
Community Development	931,171	730,800	810,500	745,500	14,700	2.01%
Parks and Recreation	1,602,015	1,622,870	1,622,870	1,610,870	(12,000)	(0.74%)
Public Safety	812,059	732,817	792,317	741,506	8,689	1.19%
Cemetery/General Government	157,677	180,950	181,150	182,937	1,987	1.10%
Fines and Forfeits	1,416,061	1,420,489	1,428,639	1,458,855	38,366	2.70%
Investment Earnings	598,820	371,837	500,702	422,751	50,914	13.69%
Miscellaneous	1,614,162	1,820,497	1,960,614	1,781,615	(38,882)	(2.14%)
Total General Fund	55,542,329	61,288,417	60,141,459	62,849,958	1,561,541	2.55%
Special Revenue Funds						
Housing and Community Services Fund						
Intergovernmental						
Federal Grants	697,273	993,899	562,359	1,359,953	366,054	36.83%
State Grants	93,691	1,080,000	1,080,000	900,000	(180,000)	(16.67%)
Investment Earnings	17,389	-	17,133	4,000	4,000	100.00%
Sale of Real Property	68,016	-	-	-	-	0.00%
Miscellaneous	151,781	-	65,801	-	-	0.00%
Total Housing and Comm Svcs Fund	1,028,150	2,073,899	1,725,293	2,263,953	190,054	9.16%
Metro Planning Organization Fund						
Intergovernmental						
Federal Grants	414,963	1,150,886	1,148,519	-	(1,150,886)	(100.00%)
Miscellaneous	5,000	505,000	5,000	-	(505,000)	(100.00%)
Total Metro Planning Organization Fund	419,963	1,655,886	1,153,519	-	(1,655,886)	(100.00%)
Library Fund						
Intergovernmental						
Federal Grants	38,391	55,000	55,000	55,000	-	0.00%
State/Local Grants	63,480	-	-	-	-	0.00%
Library District Taxes	3,536,147	3,888,971	3,558,962	3,738,235	(150,736)	(3.88%)
Investment Earnings	64,095	38,381	66,824	67,158	28,777	74.98%
Miscellaneous	77,349	41,000	41,000	41,000	-	0.00%
Total Library Fund	3,779,462	4,023,352	3,721,786	3,901,393	(121,959)	(3.03%)

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2019-2020 and 2020-2021
 (With Actuals for Fiscal Year 2018-2019)

Source of Revenues	Actual Revenues 2018-2019	Budgeted Revenues 2019-2020	Estimated Revenues 2019-2020	Budgeted Revenues 2020-2021	Change (Bdgt-Bdgt)	% Change
Highway User Revenue Fund						
Intergovernmental						
Federal Grants	\$ 235	-	-	-	-	0.00%
Highway User Tax	8,463,878	8,619,609	8,869,609	8,958,305	338,696	3.93%
Licenses and Permits	45,870	-	-	-	-	0.00%
Investment Earnings	133,403	15,000	41,000	18,000	3,000	20.00%
Miscellaneous	346,727	2,336,458	-	2,336,458	-	0.00%
Total Highway User Revenue Fund	8,990,113	10,971,067	8,910,609	11,312,763	341,696	3.11%
Transportation Fund						
Transportation Tax	20,766,231	26,911,206	25,516,880	26,058,162	(853,044)	(3.17%)
Intergovernmental						
Federal Grants	-	-	-	451,656	451,656	100.00%
State/Local Grants	-	-	-	100,000	100,000	100.00%
Investment Earnings	649,370	197,000	659,200	174,000	(23,000)	(11.68%)
Miscellaneous	118,611	-	-	-	-	0.00%
Total Transportation Fund	21,534,212	27,108,206	26,176,080	26,783,818	(324,388)	(1.20%)
FUTS Fund						
Investment Earnings	68,263	19,000	65,200	15,000	(4,000)	(21.05%)
Total FUTS Fund	68,263	19,000	65,200	15,000	(4,000)	(21.05%)
Beautification Fund						
BBB Tax	1,767,866	1,845,000	1,820,000	1,865,500	20,500	1.11%
Investment Earnings	109,480	30,000	100,000	37,000	7,000	23.33%
Miscellaneous	(5,025)	-	-	-	-	0.00%
Total Beautification Fund	1,872,321	1,875,000	1,920,000	1,902,500	27,500	1.47%
Economic Development Fund						
BBB Tax	840,050	876,375	864,500	886,113	9,738	1.11%
Investment Earnings	18,612	7,486	15,730	8,279	793	10.59%
Miscellaneous	366,188	431,246	393,672	419,804	(11,442)	(2.65%)
Total Economic Development Fund	1,224,850	1,315,107	1,273,902	1,314,196	(911)	(0.07%)
Tourism Fund						
BBB Tax	2,652,694	2,767,500	2,730,000	2,798,250	30,750	1.11%
Retail Sales	74,733	89,227	118,706	119,893	30,666	34.37%
Investment Earnings	27,019	5,944	25,727	4,988	(956)	(16.08%)
Miscellaneous	32,355	27,438	27,438	13,774	(13,664)	(49.80%)
Total Tourism Fund	2,786,801	2,890,109	2,901,871	2,936,905	46,796	1.62%
Arts and Science Fund						
BBB Tax	662,725	691,875	682,500	699,563	7,688	1.11%
Investment Earnings	13,399	4,000	15,751	5,000	1,000	25.00%
Miscellaneous	(2,837)	-	-	-	-	0.00%
Total Arts and Science Fund	673,287	695,875	698,251	704,563	8,688	1.25%
Recreation - BBB Fund						
BBB Tax	2,917,785	3,044,250	3,003,000	3,078,075	33,825	1.11%
Investment Earnings	27,752	5,000	11,000	5,000	-	0.00%
Miscellaneous	(12,457)	-	-	-	-	0.00%
Total Recreation - BBB Fund	2,933,080	3,049,250	3,014,000	3,083,075	33,825	1.11%

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2019-2020 and 2020-2021
 (With Actuals for Fiscal Year 2018-2019)

Source of Revenues	Actual Revenues 2018-2019	Budgeted Revenues 2019-2020	Estimated Revenues 2019-2020	Budgeted Revenues 2020-2021	Change (Bdgt-Bdgt)	% Change
Parking District Fund						
Parking	\$ 1,501,662	1,466,434	1,520,000	1,254,378	(212,056)	(14.46%)
Investment Earnings	17,063	14,000	18,000	23,100	9,100	65.00%
Total Parking District Fund	1,518,725	1,480,434	1,538,000	1,277,478	(212,056)	(14.32%)
Water Resource & Infrastructure Protection Fund						
Water Resource Protection Fee	-	-	-	1,120,000	1,120,000	100.00%
Total WRIP Fund	-	-	-	1,120,000	1,120,000	100.00%
Total Special Revenue Funds	46,829,227	57,157,185	53,098,511	56,615,644	(550,641)	(0.96%)
Debt Service Funds						
Secondary Property Tax Fund						
Investment Earnings	56,858	34,000	34,000	10,000	(24,000)	(70.59%)
Total Secondary Property Tax Fund	56,858	34,000	34,000	10,000	(24,000)	(70.59%)
Special Assessment Bond Fund						
Investment Earnings	9,330	1,000	1,119	-	(1,000)	(100.00%)
Total Special Assessment Bonds Fund	9,330	1,000	1,119	-	(1,000)	(100.00%)
Total Debt Service Funds	66,188	35,000	35,119	10,000	- 25,000	(71.43%)
Permanent Funds						
Perpetual Care Fund						
Contributions	26,460	9,690	9,690	9,884	194	2.00%
Investment Earnings	5,759	3,225	4,200	4,242	1,017	31.53%
Total Perpetual Care Fund	32,219	12,915	13,890	14,126	1,211	9.38%
Total Permanent Funds	32,219	12,915	13,890	14,126	1,211	9.38%
Capital Project Funds						
Non GO Bonds Projects Fund						
Real Estate Proceeds	-	-	-	2,000,000	2,000,000	100.00%
Investment Earnings	46,116	-	12,000	3,000	3,000	100.00%
Total Non GO Bonds Projects Fund	46,116	-	12,000	2,003,000	2,003,000	100.00%
GO Bonds Projects Fund						
Intergovernmental						
Federal Grants	42,428	-	-	-	-	0.00%
State Grants	-	189,000	-	889,000	700,000	370.37%
Investment Earnings	68,767	10,000	35,000	-	(10,000)	(100.00%)
Total GO Bonds Projects Fund	111,195	199,000	35,000	889,000	690,000	346.73%
Total Capital Projects Funds	157,311	199,000	47,000	2,892,000	2,693,000	1,353.27%
Enterprise Funds						
Drinking Water Fund						
Water Fees	17,571,826	19,769,681	18,926,562	18,985,295	(784,386)	(3.97%)
Investment Earnings	357,044	319,700	442,188	120,101	(199,599)	(62.43%)
Miscellaneous	(1,720)	5,150	5,150	805,150	800,000	15,534%
Total Drinking Water Fund	17,927,150	20,094,531	19,373,900	19,910,546	(183,985)	(0.92%)

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2019-2020 and 2020-2021
 (With Actuals for Fiscal Year 2018-2019)

Source of Revenues	Actual Revenues 2018-2019	Budgeted Revenues 2019-2020	Estimated Revenues 2019-2020	Budgeted Revenues 2020-2021	Change (Bdgt-Bdgt)	% Change
Wastewater Fund						
Wastewater Fees	\$ 11,961,453	12,500,971	11,877,737	12,243,546	(257,425)	(2.06%)
Investment Earnings	224,834	56,755	322,774	163,311	106,556	187.75%
Miscellaneous	123,742	-	(103,000)	-	-	0.00%
Total Wastewater Fund	12,310,029	12,557,726	12,097,511	12,406,857	(150,869)	(1.20%)
Reclaimed Water Fund						
Reclaimed Water Fees	918,324	1,034,578	1,034,578	1,036,539	1,961	0.19%
Investment Earnings	15,612	5,152	21,586	7,953	2,801	54.37%
Total Reclaimed Water Fund	933,936	1,039,730	1,056,164	1,044,492	4,762	0.46%
Stormwater Fund						
Intergovernmental						
Federal Grants	3,156	200,000	19,400	659,180	459,180	229.59%
State Grants	6,259	-	82,721	-	-	0.00%
Stormwater Fees	2,667,251	4,241,397	4,251,682	4,242,341	944	0.02%
Investment Earnings	29,542	35,187	47,706	18,776	(16,411)	(46.64%)
Total Stormwater Fund	2,706,208	4,476,584	4,401,509	4,920,297	443,713	9.91%
Solid Waste Fund						
Solid Waste	11,583,513	11,833,542	11,619,382	12,368,625	535,083	4.52%
Investment Earnings	430,023	402,730	439,804	449,292	46,562	11.56%
Miscellaneous	31,148	-	600	-	-	0.00%
Total Solid Waste Fund	12,044,684	12,236,272	12,059,786	12,817,917	581,645	4.75%
Sustainability and Environmental Management Fund						
Intergovernmental						
Federal Grants	47,020	40,000	40,000	86,407	46,407	116.02%
State Grants	8,000	-	-	4,077	4,077	100.00%
Environmental Services	1,019,502	1,060,738	1,021,376	1,041,804	(18,934)	(1.78%)
Investment Earnings	7,318	3,130	3,130	3,177	47	1.50%
Miscellaneous	9	530	530	3,041	2,511	473.77%
Total Sustainability and Env Mgmt Fund	1,081,849	1,104,398	1,065,036	1,138,506	34,108	3.09%
Airport Fund						
Intergovernmental						
Federal Grants	48,170	5,989,637	3,361,431	10,976,082	4,986,445	83.25%
State Grants	31,677	66,850	128,703	953,726	886,876	1,326.67%
Airport	2,121,219	2,082,841	2,435,235	2,547,324	464,483	22.30%
Parking	-	133,351	-	-	(133,351)	(100.00%)
Investment Earnings	12,940	1,500	300	1,500	-	0.00%
Miscellaneous	(619)	3,080	1,000	1,000	(2,080)	(67.53%)
Total Airport Fund	2,213,387	8,277,259	5,926,669	14,479,632	6,202,373	74.93%
Flagstaff Housing Authority Fund						
Intergovernmental						
Federal Grants	5,322,044	6,757,401	5,756,151	8,532,570	1,775,169	26.27%
Rents and Other Tenant Income	1,387,251	1,375,000	1,375,000	1,447,000	72,000	5.24%
Miscellaneous	627,542	438,021	438,021	397,698	(40,323)	(9.21%)
Total Flagstaff Housing Authority Fund	7,336,837	8,570,422	7,569,172	10,377,268	1,806,846	21.08%
Total Enterprise Funds	56,554,080	68,356,922	63,549,747	77,095,515	8,738,593	12.78%
Total Revenues	\$ 159,181,354	187,049,439	176,885,726	199,477,243	12,418,704	6.64%

City of Flagstaff
 Summary by Funding of Other Financing Sources
 and Interfund Transfers
 Fiscal Year 2020-2021

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ -	4,157,395	4,461,427
Special Revenue Funds			
FMPO	-	-	37,778
Library	-	1,636,911	-
Highway User Revenue	-	13,369,076	113,000
Transportation	-	37,778	13,369,076
Beautification	-	-	495,313
Economic Development	-	247,000	343,757
Tourism	-	-	155,070
Recreation - BBB	-	-	2,542,697
Parking District	-	-	96,349
Total Special Revenue Funds	-	15,290,765	17,153,040
Debt Service Funds			
GO Bonds	-	7,378,336	-
Secondary Property Tax	-	-	7,378,336
Pension Debt Service	130,000,000	2,002,500	-
Special Assessments	-	-	122,509
Total Debt Service Funds	130,000,000	9,380,836	7,500,845
Capital Project Funds			
Non GO Bond Funded Projects	10,000,000	537,938	75
GO Bond Funded Projects	-	100,000	30,000
Total Capital Projects Funds	10,000,000	637,938	30,075
Enterprise Funds			
Drinking Water	-	1,745,957	82,247
Wastewater	-	-	1,621,451
Reclaimed Water	-	-	117,473
Stormwater	18,000,000	-	7,033
Solid Waste	-	63,570	100,000
Sustainability and Environmental Management	-	313,678	-
Airport	4,000,000	-	516,548
Total Enterprise Funds	22,000,000	2,123,205	2,444,752
Total All Funds	\$ 162,000,000	31,590,139	31,590,139

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Fund/Division	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
General Fund						
General Administration	\$ 10,548,209	8,662,671	8,483,056	12,256,688	3,594,017	41.5%
Community Development	5,136,714	5,774,316	5,522,995	6,030,172	255,856	4.4%
Management Services	3,896,879	7,807,177	7,115,784	4,596,113	(3,211,064)	(41.1%)
Fire	14,448,863	19,123,206	17,364,984	20,263,632	1,140,426	6.0%
Police	21,918,669	25,165,928	24,325,219	25,655,337	489,409	1.9%
Public Works	9,189,367	12,737,356	10,370,389	11,618,249	(1,119,107)	(8.8%)
Economic Vitality	171,215	223,614	223,614	107,265	(116,349)	(52.0%)
Non-Departmental	(2,968,899)	(919,841)	(4,109,006)	(365,457)	554,384	(60.3%)
Contingency	134,347	1,662,750	150,000	1,527,750	(135,000)	(8.1%)
Total General Fund	62,475,364	80,237,177	69,447,035	81,689,749	1,452,572	1.8%
Special Revenue Funds						
Housing and Community Service Fund						
Community Development	1,006,327	2,991,581	2,033,906	2,886,877	(104,704)	(3.5%)
Non-Departmental	46,471	48,668	48,668	48,668	-	0.0%
	1,052,798	3,040,249	2,082,574	2,935,545	(104,704)	(3.4%)
Metro Planning Organization Fund						
Community Development	402,153	1,390,876	1,221,876	-	(1,390,876)	(100.0%)
Non-Departmental	26,658	43,000	43,000	-	(43,000)	(100.0%)
Contingency	-	500,000	-	-	(500,000)	(100.0%)
	428,811	1,933,876	1,264,876	-	(1,933,876)	(100.0%)
Library Fund						
General Administration	216,364	212,985	212,985	253,764	40,779	19.1%
Management Services	101,612	139,996	139,996	139,996	-	0.0%
Public Works	57,394	44,483	44,483	43,397	(1,086)	(2.4%)
Economic Vitality	4,471,913	7,367,486	5,412,465	6,849,779	(517,707)	(7.0%)
Non-Departmental	54,829	75,872	75,872	71,752	(4,120)	(5.4%)
Contingency	-	100,000	-	100,000	-	0.0%
	4,902,112	7,940,822	5,885,801	7,458,688	(482,134)	(6.1%)
Highway User Revenue Fund						
General Administration	227,240	152,508	152,508	256,750	104,242	68.4%
Community Development	1,833,996	22,282,940	8,129,512	14,744,813	(7,538,127)	(33.8%)
Management Services	62,612	184,020	184,020	83,032	(100,988)	(54.9%)
Public Works	9,554,675	14,753,482	7,334,901	15,256,833	503,351	3.4%
Economic Vitality	4,391	3,901	3,901	2,706	(1,195)	(30.6%)
Non-Departmental	58,781	75,170	75,170	126,879	51,709	68.8%
Contingency	-	100,000	-	100,000	-	0.0%
	11,741,695	37,552,021	15,880,012	30,571,013	(6,981,008)	(18.6%)
Transportation Fund						
General Administration	71,292	86,333	86,333	72,462	(13,871)	(16.1%)
Community Development	2,089,326	14,511,437	1,742,103	24,756,222	10,244,785	70.6%
Management Services	320,742	255,780	255,780	188,863	(66,917)	(26.2%)
Public Works	4,266,634	4,838,084	3,955,046	1,184,126	(3,653,958)	(75.5%)
Economic Vitality	1,513	1,395	1,395	748	(647)	(46.4%)
Non-Departmental	8,850,157	14,760,390	12,893,579	10,996,625	(3,763,765)	(25.5%)
	15,599,664	34,453,419	18,934,236	37,199,046	2,745,627	8.0%

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Fund/Division	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
FUTS Fund						
General Administration	\$ -	1,271	1,271	-	(1,271)	(100.0%)
Management Services	-	11,306	11,306	-	(11,306)	(100.0%)
Community Development	234,272	4,355,034	1,517,448	3,042,599	(1,312,435)	(30.1%)
Economic Vitality	-	100	100	-	(100)	(100.0%)
Non-Departmental	-	431	431	-	(431)	(100.0%)
	<u>234,272</u>	<u>4,368,142</u>	<u>1,530,556</u>	<u>3,042,599</u>	<u>(1,325,543)</u>	<u>(30.3%)</u>
Beautification Fund						
Economic Vitality	407,604	4,295,454	460,045	4,722,707	427,253	9.9%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>407,604</u>	<u>4,305,454</u>	<u>460,045</u>	<u>4,732,707</u>	<u>427,253</u>	<u>9.9%</u>
Economic Development Fund						
Economic Vitality	1,176,817	1,542,437	1,312,753	1,494,089	(48,348)	(3.1%)
Contingency	-	90,000	-	45,000	(45,000)	(50.0%)
	<u>1,176,817</u>	<u>1,632,437</u>	<u>1,312,753</u>	<u>1,539,089</u>	<u>(93,348)</u>	<u>(5.7%)</u>
Tourism Fund						
Economic Vitality	2,652,019	3,049,676	2,970,676	3,262,717	213,041	7.0%
Contingency	-	50,000	-	50,000	-	0.0%
	<u>2,652,019</u>	<u>3,099,676</u>	<u>2,970,676</u>	<u>3,312,717</u>	<u>213,041</u>	<u>6.9%</u>
Arts and Science Fund						
Economic Vitality	517,633	1,208,436	509,436	1,249,998	41,562	3.4%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>517,633</u>	<u>1,218,436</u>	<u>509,436</u>	<u>1,259,998</u>	<u>41,562</u>	<u>3.4%</u>
Recreation Fund						
Public Works	1,038,309	476,764	249,702	7,500	(469,264)	(98.4%)
	<u>1,038,309</u>	<u>476,764</u>	<u>249,702</u>	<u>7,500</u>	<u>(469,264)</u>	<u>(98.4%)</u>
Parking District Fund						
General Administration	6,479	18,070	18,070	44,282	26,212	145.1%
Management Services	3,978	24,445	24,445	6,603	(17,842)	(73.0%)
Public Works	-	1,112	1,112	567	(545)	(49.0%)
Economic Vitality	771,381	1,696,745	1,009,976	1,749,484	52,739	3.1%
Non-Departmental	386	7,479	7,479	10,367	2,888	38.6%
Contingency	-	30,000	-	30,000	-	0.0%
	<u>782,224</u>	<u>1,777,851</u>	<u>1,061,082</u>	<u>1,841,303</u>	<u>63,452</u>	<u>3.6%</u>
Water Resource & Infrastructure Fund						
Fire	-	-	-	1,038,121	1,038,121	100.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,038,121</u>	<u>1,038,121</u>	<u>100.0%</u>
Total Special Revenue Funds	<u>40,533,958</u>	<u>101,799,147</u>	<u>52,141,749</u>	<u>94,938,326</u>	<u>(6,860,821)</u>	<u>(6.7%)</u>
Debt Service Funds						
General Obligation Bonds Fund						
Non-Departmental	7,074,350	7,715,047	7,020,714	7,378,336	(336,711)	(4.4%)
	<u>7,074,350</u>	<u>7,715,047</u>	<u>7,020,714</u>	<u>7,378,336</u>	<u>(336,711)</u>	<u>(4.4%)</u>
Special Assessment Bonds Fund						
Non-Departmental	2,079,217	-	-	-	-	100.0%
	<u>2,079,217</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100.0%</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Fund/Division	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
Pension Debt Service Fund						
Non-Departmental	\$ -	-	-	122,002,500	122,002,500	100.0%
	-	-	-	122,002,500	122,002,500	100.0%
Total Debt Service Funds	9,153,567	7,715,047	7,020,714	129,380,836	121,665,789	1,577.0%
Capital Project Funds						
Non GO Bond Funded Projects Fund						
Non-Departmental	2,117,798	27,173,377	12,537,403	17,845,193	(9,328,184)	(34.3%)
	2,117,798	27,173,377	12,537,403	17,845,193	(9,328,184)	(34.3%)
GO Bonds Funded Projects Fund						
Non-Departmental	3,500,562	9,080,532	4,521,114	2,500,988	(6,579,544)	(72.5%)
	3,500,562	9,080,532	4,521,114	2,500,988	(6,579,544)	(72.5%)
Total Capital Projects Funds	5,618,360	36,253,909	17,058,517	20,346,181	(15,907,728)	(43.9%)
Enterprise Funds						
Drinking Water Fund						
General Administration	564,184	253,298	253,298	412,028	158,730	62.7%
Management Services	850,995	1,154,806	1,154,806	1,031,554	(123,252)	(10.7%)
Public Works	42,175	69,641	69,641	105,173	35,532	51.0%
Economic Vitality	7,829	9,258	9,258	5,640	(3,618)	(39.1%)
Water Services	19,461,767	33,718,651	17,435,244	33,585,725	(132,926)	(0.4%)
Non-Departmental	110,728	165,696	165,696	157,666	(8,030)	(4.8%)
Contingency	28,123	1,000,000	-	1,000,000	-	0.0%
	21,065,801	36,371,350	19,087,943	36,297,786	(73,564)	(0.2%)
Wastewater Fund						
General Administration	303,113	246,462	138,396	241,162	(5,300)	(2.2%)
Management Services	303,083	300,710	408,776	360,381	59,671	19.8%
Public Works	41,829	62,532	62,532	19,939	(42,593)	(68.1%)
Economic Vitality	4,164	3,896	3,896	2,383	(1,513)	(38.8%)
Water Services	8,839,434	14,211,736	11,374,703	13,658,719	(553,017)	(3.9%)
Non-Departmental	63,847	72,894	72,894	65,901	(6,993)	(9.6%)
Contingency	29,875	800,000	-	800,000	-	0.0%
	9,585,345	15,698,230	12,061,197	15,148,485	(549,745)	(3.5%)
Reclaimed Water Fund						
General Administration	19,966	21,696	14,151	28,900	7,204	33.2%
Management Services	23,391	40,811	48,356	32,038	(8,773)	(21.5%)
Public Works	1,737	1,026	1,026	-	(1,026)	(100.0%)
Economic Vitality	307	499	499	240	(259)	(51.9%)
Water Services	449,220	842,709	442,709	1,904,108	1,061,399	126.0%
Non-Departmental	4,552	10,571	10,571	8,161	(2,410)	(22.8%)
Contingency	3,121	50,000	-	50,000	-	0.0%
	502,294	967,312	517,312	2,023,447	1,056,135	109.2%

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Fund/Division	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
Stormwater Fund						
General Administration	\$ 50,305	25,324	25,324	54,758	29,434	116.2%
Management Services	57,912	91,772	91,772	88,129	(3,643)	(4.0%)
Public Works	11,897	9,241	9,241	108	(9,133)	(98.8%)
Economic Vitality	488	701	701	397	(304)	(43.4%)
Water Services	1,904,634	24,642,107	3,344,240	23,973,012	(669,095)	(2.7%)
Non-Departmental	9,022	15,546	15,546	13,450	(2,096)	(13.5%)
Contingency	-	300,000	-	300,000	-	0.0%
	<u>2,034,258</u>	<u>25,084,691</u>	<u>3,486,824</u>	<u>24,429,854</u>	<u>(654,837)</u>	<u>(2.6%)</u>
Solid Waste Fund						
General Administration	383,047	284,179	284,179	376,772	92,593	32.6%
Management Services	409,496	567,025	567,025	444,427	(122,598)	(21.6%)
Public Works	9,345,631	12,596,820	10,399,174	16,743,681	4,146,861	32.9%
Economic Vitality	8,627	8,512	8,512	5,332	(3,180)	(37.4%)
Non-Departmental	130,720	163,753	163,753	177,790	14,037	8.6%
Contingency	-	500,000	-	500,000	-	0.0%
	<u>10,277,521</u>	<u>14,120,289</u>	<u>11,422,643</u>	<u>18,248,002</u>	<u>4,127,713</u>	<u>29.2%</u>
Sustainability and Environmental Management Fund						
General Administration	42,810	36,224	36,224	1,039,860	1,003,636	2,770.6%
Management Services	62,627	91,588	91,588	82,015	(9,573)	(10.5%)
Public Works	822,139	1,219,362	888,862	174,081	(1,045,281)	(85.7%)
Economic Vitality	744	831	831	444	(387)	(46.6%)
Non-Departmental	11,880	20,898	20,898	15,465	(5,433)	(26.0%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>940,200</u>	<u>1,398,903</u>	<u>1,038,403</u>	<u>1,341,865</u>	<u>(57,038)</u>	<u>(4.1%)</u>
Airport Fund						
General Administration	90,262	60,258	60,258	109,853	49,595	82.3%
Management Services	119,854	143,107	143,107	116,371	(26,736)	(18.7%)
Public Works	73,877	70,008	70,008	76,177	6,169	8.8%
Economic Vitality	2,523,393	10,314,003	4,835,023	16,168,180	5,854,177	56.8%
Non-Departmental	22,164	27,622	27,622	29,338	1,716	6.2%
Contingency	-	100,000	97,000	100,000	-	0.0%
	<u>2,829,550</u>	<u>10,714,998</u>	<u>5,233,018</u>	<u>16,599,919</u>	<u>5,884,921</u>	<u>54.9%</u>
Flagstaff Housing Authority Fund						
Community Development	6,913,186	7,491,563	7,491,563	9,242,616	1,751,053	23.4%
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	<u>6,913,186</u>	<u>8,492,813</u>	<u>7,491,563</u>	<u>10,243,866</u>	<u>1,751,053</u>	<u>20.6%</u>
Total Enterprise Funds	<u>54,148,155</u>	<u>112,848,586</u>	<u>60,338,903</u>	<u>124,333,224</u>	<u>11,484,638</u>	<u>10.2%</u>
Total All Funds	<u>\$ 171,929,404</u>	<u>338,853,866</u>	<u>206,006,918</u>	<u>450,688,316</u>	<u>111,834,450</u>	<u>33.0%</u>

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Division/Fund	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses * 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
General Administration						
General Fund	\$ 10,548,209	8,662,671	8,483,056	12,256,688	3,594,017	41.5%
Library	216,364	212,985	212,985	253,764	40,779	19.1%
HURF	227,240	152,508	152,508	256,750	104,242	68.4%
Transportation	71,292	86,333	86,333	72,462	(13,871)	(16.1%)
FUTS	-	1,271	1,271	-	(1,271)	(100.0%)
Parking District	6,479	18,070	18,070	44,282	26,212	145.1%
Drinking Water	564,184	253,298	253,298	412,028	158,730	62.7%
Wastewater	303,113	246,462	138,396	241,162	(5,300)	(2.2%)
Reclaimed Water	19,966	21,696	14,151	28,900	7,204	33.2%
Stormwater	50,305	25,324	25,324	54,758	29,434	116.2%
Airport	90,262	60,258	60,258	109,853	49,595	82.3%
Solid Waste	383,047	284,179	284,179	376,772	92,593	32.6%
Sustainability and Environmental Mgmt	42,810	36,224	36,224	1,039,860	1,003,636	2,770.6%
	12,523,271	10,061,279	9,766,053	15,147,279	5,086,000	50.6%
Community Development						
General Fund	5,136,714	5,774,316	5,522,995	6,030,172	255,856	4.4%
HURF	1,833,996	22,282,940	8,129,512	14,744,813	(7,538,127)	(33.8%)
Transportation	2,089,326	14,511,437	1,742,103	24,756,222	10,244,785	70.6%
FUTS	234,272	4,355,034	1,517,448	3,042,599	(1,312,435)	(30.1%)
Housing and Community Services	1,006,327	2,991,581	2,033,906	2,886,877	(104,704)	(3.5%)
Metro Planning Organization	402,153	1,390,876	1,221,876	-	(1,390,876)	(100.0%)
Flagstaff Housing Authority	6,913,186	7,491,563	7,491,563	9,242,616	1,751,053	23.4%
	17,615,974	58,797,747	27,659,403	60,703,299	1,905,552	3.2%
Management Services						
General Fund	3,896,879	7,807,177	7,115,784	4,596,113	(3,211,064)	(41.1%)
Library	101,612	139,996	139,996	139,996	-	0.0%
HURF	62,612	184,020	184,020	83,032	(100,988)	(54.9%)
Transportation	320,742	255,780	255,780	188,863	(66,917)	(26.2%)
FUTS	-	11,306	11,306	-	(11,306)	(100.0%)
Parking District	3,978	24,445	24,445	6,603	(17,842)	(73.0%)
Drinking Water	850,995	1,154,806	1,154,806	1,031,554	(123,252)	(10.7%)
Wastewater	303,083	300,710	408,776	360,381	59,671	19.8%
Reclaimed Water	23,391	40,811	48,356	32,038	(8,773)	(21.5%)
Stormwater	57,912	91,772	91,772	88,129	(3,643)	(4.0%)
Airport	119,854	143,107	143,107	116,371	(26,736)	(18.7%)
Solid Waste	409,496	567,025	567,025	444,427	(122,598)	(21.6%)
Sustainability and Environmental Mgmt	62,627	91,588	91,588	82,015	(9,573)	(10.5%)
	6,213,181	10,812,543	10,236,761	7,169,522	(3,643,021)	(33.7%)
Fire						
General Fund	14,448,863	19,123,206	17,364,984	20,263,632	1,140,426	6.0%
Water Resource & Infrastructure Fund	-	-	-	1,038,121	1,038,121	100.0%
	14,448,863	19,123,206	17,364,984	21,301,753	2,178,547	11.4%
Police						
General Fund	21,918,669	25,165,928	24,325,219	25,655,337	489,409	1.9%
	21,918,669	25,165,928	24,325,219	25,655,337	489,409	1.9%

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Division/Fund	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses * 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
Public Works						
General Fund	\$ 9,189,367	12,737,356	10,370,389	11,618,249	(1,119,107)	(8.8%)
Library	57,394	44,483	44,483	43,397	(1,086)	(2.4%)
HURF	9,554,675	14,753,482	7,334,901	15,256,833	503,351	3.4%
Transportation	4,266,634.00	4,838,084	3,955,046	1,184,126	(3,653,958)	(75.5%)
Recreation	1,038,309.00	476,764	249,702	7,500	(469,264)	(98.4%)
Parking District	-	1,112	1,112	567	(545)	(49.0%)
Drinking Water	42,175	69,641	69,641	105,173	35,532	51.0%
Wastewater	41,829	62,532	62,532	19,939	(42,593)	(68.1%)
Reclaimed Water	1,737	1,026	1,026	-	(1,026)	(100.0%)
Stormwater	11,897	9,241	9,241	108	(9,133)	(98.8%)
Airport	73,877	70,008	70,008	76,177	6,169	8.8%
Solid Waste	9,345,631	12,596,820	10,399,174	16,743,681	4,146,861	32.9%
Sustainability and Environmental Mgmt	822,139	1,219,362	888,862	174,081	(1,045,281)	(85.7%)
	34,445,664	46,879,911	33,456,117	45,229,831	(1,650,080)	(3.5%)
Economic Vitality						
General Fund	171,215	223,614	223,614	107,265	(116,349)	(52.0%)
Library	4,471,913	7,367,486	5,412,465	6,849,779	(517,707)	(7.0%)
HURF	4,391	3,901	3,901	2,706	(1,195)	(30.6%)
Transportation	1,513	1,395	1,395	748	(647)	(46.4%)
FUTS	-	100	100	-	(100)	(100.0%)
Beautification	407,604	4,295,454	460,045	4,722,707	427,253	9.9%
Economic Development	1,176,817	1,542,437	1,312,753	1,494,089	(48,348)	(3.1%)
Tourism	2,652,019	3,049,676	2,970,676	3,262,717	213,041	7.0%
Arts and Science	517,633	1,208,436	509,436	1,249,998	41,562	3.4%
Parking District	771,381	1,696,745	1,009,976	1,749,484	52,739	3.1%
Drinking Water	7,829	9,258	9,258	5,640	(3,618)	(39.1%)
Wastewater	4,164	3,896	3,896	2,383	(1,513)	(38.8%)
Reclaimed Water	307	499	499	240	(259)	(51.9%)
Stormwater	488	701	701	397	(304)	(43.4%)
Airport	2,523,393	10,314,003	4,835,023	16,168,180	5,854,177	56.8%
Solid Waste	8,627	8,512	8,512	5,332	(3,180)	(37.4%)
Sustainability and Environmental Mgmt	744	831	831	444	(387)	(46.6%)
	12,720,038	29,726,944	16,763,081	35,622,109	5,895,165	19.8%
Water Services						
Drinking Water	19,461,767	33,718,651	17,435,244	33,585,725	(132,926)	(0.4%)
Wastewater	8,839,434	14,211,736	11,374,703	13,658,719	(553,017)	(3.9%)
Reclaimed Water	449,220	842,709	442,709	1,904,108	1,061,399	126.0%
Stormwater	1,904,634	24,642,107	3,344,240	23,973,012	(669,095)	(2.7%)
	30,655,055	73,415,203	32,596,896	73,121,564	(293,639)	(0.4%)
Non-Departmental						
General Fund	(2,968,899)	(919,841)	(4,109,006)	(365,457)	554,384	(60.3%)
Library	54,829	75,872	75,872	71,752	(4,120)	(5.4%)
HURF	58,781	75,170	75,170	126,879	51,709	68.8%
Transportation	8,850,157	14,760,390	12,893,579	10,996,625	(3,763,765)	(25.5%)
FUTS	-	431	431	-	(431)	(100.0%)
Housing and Community Services	46,471	48,668	48,668	48,668	-	0.0%
Metro Planning Organization	26,658	43,000	43,000	-	(43,000)	(100.0%)
Parking District	386	7,479	7,479	10,367	2,888	38.6%
General Obligation Bonds	7,074,350	7,715,047	7,020,714	7,378,336	(336,711)	(4.4%)
Special Assessment Bonds	2,079,217	-	-	-	-	100.0%
GO Bond Funded Projects	3,500,562	9,080,532	4,521,114	2,500,988	(6,579,544)	(72.5%)
Pension Debt Service Fund	-	-	-	122,002,500	122,002,500	100.0%
Non GO Bond Funded Projects	2,117,798	27,173,377	12,537,403	17,845,193	(9,328,184)	(34.3%)

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020 and 2021
 (With Actual for Fiscal Year 2019)

Division/Fund	Actual Expenditures/ Expenses 2018-2019	Adopted Budgeted Expenditures/ Expenses 2019-2020	Estimated Expenditures/ Expenses * 2019-2020	Proposed Budgeted Expenditures/ Expenses 2020-2021	Change (Budget-Budget)	% Change
Non-Departmental - Continued						
Drinking Water	\$ 110,728	165,696	165,696	157,666	(8,030)	(4.8%)
Wastewater	63,847	72,894	72,894	65,901	(6,993)	(9.6%)
Reclaimed Water	4,552	10,571	10,571	8,161	(2,410)	(22.8%)
Stormwater	9,022	15,546	15,546	13,450	(2,096)	(13.5%)
Airport	22,164	27,622	27,622	29,338	1,716	6.2%
Solid Waste	130,720	163,753	163,753	177,790	14,037	8.6%
Sustainability and Environmental Mgmt	11,880	20,898	20,898	15,465	(5,433)	(26.0%)
	<u>21,193,223</u>	<u>58,537,105</u>	<u>33,591,404</u>	<u>161,083,622</u>	<u>102,546,517</u>	<u>175.2%</u>
Reserves/Contingencies						
General Fund	134,347	1,662,750	150,000	1,527,750	(135,000)	(8.1%)
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	90,000	-	45,000	(45,000)	(50.0%)
Tourism	-	50,000	-	50,000	-	0.0%
Parking District	-	30,000	-	30,000	-	0.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Metro Planning Organization	-	500,000	-	-	(500,000)	(100.0%)
Drinking Water	28,123	1,000,000	-	1,000,000	-	0.0%
Wastewater	29,875	800,000	-	800,000	-	0.0%
Reclaimed Water	3,121	50,000	-	50,000	-	0.0%
Stormwater	-	300,000	-	300,000	-	0.0%
Airport	-	100,000	97,000	100,000	-	0.0%
Solid Waste	-	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Flagstaff Housing Authority	-	1,001,250	-	1,001,250	-	0.0%
	<u>195,466</u>	<u>6,334,000</u>	<u>247,000</u>	<u>5,654,000</u>	<u>(680,000)</u>	<u>(10.7%)</u>
All Funds Total	<u>\$ 171,929,404</u>	<u>338,853,866</u>	<u>206,006,918</u>	<u>450,688,316</u>	<u>111,834,450</u>	<u>33.0%</u>

*Includes actual expenditures/ expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/ expenses for the remainder of the fiscal year.

City of Flagstaff
Full-Time Employee and Personnel Compensation
Fiscal Year 2020-2021

Fund	Full-Time Equivalent (FTE) 2020-2021	Employee Salaries and Hourly Costs 2020-2021	Retirement Costs 2020-2021	Healthcare Costs 2020-2021	Other Benefit Costs 2020-2021	Total Estimated Personnel Compensation 2020-2021
General Fund	597.95	\$ 37,682,699	\$ 14,961,098	\$ 5,160,996	\$ 2,776,569	\$ 60,581,362
Special Revenue Funds						
Housing and Community Services	1.00	64,392	7,869	13,463	5,953	91,677
Library	55.32	2,560,676	279,203	506,643	196,556	3,543,078
HURF	32.27	1,769,080	194,420	281,612	389,292	2,634,404
Beautification	1.70	139,103	17,062	14,501	10,931	181,597
Economic Development	2.75	198,008	24,262	21,643	15,584	259,497
Tourism	17.50	987,422	114,703	159,764	74,745	1,336,634
Arts and Science	0.40	46,294	5,684	5,287	3,639	60,904
Parking District	6.00	232,597	34,663	56,483	26,916	350,659
Water Resource & Infrastructure Protection	4.00	601,889	240,956	42,430	18,196	903,471
Total Special Revenue Funds	<u>120.94</u>	<u>6,599,461</u>	<u>918,822</u>	<u>1,101,826</u>	<u>741,812</u>	<u>9,361,921</u>
Debt Service Funds						
Pension Debt	-	-	120,000,000	-	-	120,000,000
Total Debt Service Funds	<u>-</u>	<u>-</u>	<u>120,000,000</u>	<u>-</u>	<u>-</u>	<u>120,000,000</u>
Enterprise Funds						
Drinking Water	54.16	3,549,730	415,910	456,476	336,736	4,758,852
Wastewater	19.00	1,303,064	159,233	199,712	142,030	1,804,039
Reclaimed Water	3.00	123,758	15,123	17,573	11,132	167,586
Stormwater	7.00	528,679	63,742	75,600	45,987	714,008
Solid Waste	47.00	2,583,783	304,718	454,521	716,655	4,059,677
Sustainability and Environmental Mgmt	8.49	491,044	57,718	85,151	53,032	686,945
Airport	12.75	836,350	428,715	100,737	41,306	1,407,108
Flagstaff Housing Authority	21.80	1,310,773	160,102	235,339	114,597	1,820,811
Total Enterprise Funds	<u>173.20</u>	<u>10,727,181</u>	<u>1,605,261</u>	<u>1,625,109</u>	<u>1,461,475</u>	<u>15,419,026</u>
Total All Funds	<u>892.09</u>	<u>\$ 55,009,341</u>	<u>\$ 137,485,181</u>	<u>\$ 7,887,931</u>	<u>\$ 4,979,856</u>	<u>\$ 205,362,309</u>