



City of Flagstaff

FY 2021-2022

Tentative Budget

Final budget adoption will occur June 15, 2021 at the 3:00 p.m.
City Council meeting

*In-person audiences have been suspended until further notice –
public participation comments can be submitted to
publiccomment@flagstaffaz.gov*

The budget may be reviewed at the following locations:
City of Flagstaff Clerk's Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
City of Flagstaff official website "www.flagstaff.az.gov"



Table of Contents

Schedule A	Summary Schedule of Estimated Revenues and Expenditures/Expenses.....	4
Schedule A-1	Detailed Summary Schedule of Estimated Revenues and Expenditures/Expenses.....	5
Schedule B	Expenditure Limitation and Tax Levy Information	6
Schedule C	Summary by Fund of Revenues Other Than Property Taxes.....	7
Schedule C-1	Schedule of Grant Revenues.....	12
Schedule D	Summary by Funding of Other Financing Sources and Interfund Transfers	15
Schedule D-1	Schedule of Transfers (Narrative)	16
Schedule E	Summary by Division of Expenditures/Expenses Within Each Fund	18
Schedule E-1	Budget by Division and Sections	22
Schedule F	Budget Summary by Division of Expenditures	25
Schedule G	Full-Time Employee and Personnel Compensation	28
Schedule H	Summary of Operating Capital.....	29
Schedule I	Summary of Capital Improvement Program	32
Schedule J	Debt Service Requirements	37
Schedule K	Five Year Plans.....	38
	General Fund.....	38
	Housing and Community Services Fund	40
	COVID Relief Fund	41
	Library Fund	42
	Highway User Revenue Fund.....	43
	Transportation Fund	44
	Flagstaff Urban Trails Fund	45
	Beautification Fund	46
	Economic Development Fund	47
	Tourism Fund	48
	Arts and Science Fund	49
	Recreation BBB Fund	50
	Parking District Fund.....	51
	Water Resource and Infrastructure Protection Fund.....	52
	General Obligation Bond Fund.....	53
	Secondary Property Tax Fund	54
	Pension Debt Fund	55
	Perpetual Care Fund	56
	Non-GO Bond Funded Projects Fund.....	57
	GO Bond Funded Projects Fund.....	58
	Drinking Water Fund.....	59
	Wastewater Fund.....	60
	Reclaimed Water Fund	61
	Stormwater Fund.....	62
	Solid Waste Fund.....	63
	Sustainability and Environmental Management Fund.....	64
	Airport Fund	65
	Flagstaff Housing Authority Fund.....	66
Schedule L	Proposed Budget Section Summary	67

The State of Arizona legally required schedules consist of Schedules A-G; all other schedules are provided as supplementary information (A-1, C-1, D-1, E-1, H-L).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2021-2022

The final opportunity for public input on the City of Flagstaff Fiscal Year 2021-2022 budget will occur on June 15, 2021 at the 3:00 PM City Council meeting
 In-person audiences have been suspended until further notice - public participation comments can be submitted to publiccomment@flagstaffaz.gov
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
 or the official website "flagstaff.az.gov" or by request

Fiscal Year	S c h	Funds								
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds	
2021	Adopted/ Adjusted Budgeted Expenditures/Expenses*	E	81,689,749	94,938,326	129,380,836	20,346,181	0	124,333,224	0	450,688,316
2021	Actual Expenditures/Expenses**	E	66,426,429	44,282,505	127,889,303	6,677,919	0	74,642,378	0	319,918,534
2022	Fund Balance/Net Position at July 1***		44,999,542	76,612,872	21,513,913	5,272,387	366,929	64,682,042	0	213,447,685
2022	Primary Property Tax Levy	B	7,038,663	0	0	0		0	0	7,038,663
2022	Secondary Property Tax Levy	B	0	0	7,835,974	0		0	0	7,835,974
2022	Estimated Revenues Other than Property Taxes	C	63,633,187	79,761,142	107,000	2,601,676	14,366	88,282,861	0	234,400,232
2022	Other Financing Sources	D	0	0	0	27,900,000	0	18,000,000	0	45,900,000
2022	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2022	Interfund Transfers In	D	11,781,522	23,146,025	16,586,292	4,218,482	0	5,781,152	0	61,513,473
2022	Interfund Transfers (Out)	D	18,984,720	30,385,247	7,388,402	0	0	4,755,104	0	61,513,473
2022	Reduction for Amounts Not Available									
	Less: Amounts for Future Debt Retirement									0
										0
										0
										0
2022	Total Financial Resources Available		108,468,194	149,134,792	38,654,777	39,992,545	381,295	171,990,951	0	508,622,554
2022	Budgeted Expenditures/Expenses	E	84,806,756	119,155,119	16,586,292	39,992,545	0	128,277,922	0	388,818,634

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

	2021	2022
	\$ 450,688,316	\$ 388,818,634
	0	0
	450,688,316	388,818,634
	282,359,084	191,167,222
	\$ 168,329,232	\$ 197,651,412
	\$ 168,625,388	\$ 197,894,236

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

- * Includes expenditure/expense adjustments approved in the current year from Schedule E.
- ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
- *** Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2021-2022

	Unreserved Fund Balance/ Retained Earnings at 7/1/2021	Estimated Revenues and Other Financing Sources 2021-2022	Interfund Transfers 2021-2022		Total Financial Resources Available 2021-2022	Operations	Capital Outlay (Equip/CIP)	Debt Service	Reserves/ Contingencies	Total Appropriations 2021-2022	Fund Balance 6/30/2022
			In	Out							
General Fund	\$ 44,999,542	70,671,850	11,781,522	(18,984,720)	108,468,194	72,211,137	9,056,688	342,121	3,196,810	84,806,756	23,661,438
Special Revenue Funds:											
Housing and Comm Svcs	1,227,592	3,219,356	753,000	-	5,199,948	5,020,005	-	-	-	5,020,005	179,943
COVID Relief	-	15,238,257	-	(9,066,292)	6,171,965	6,171,965	-	-	-	6,171,965	-
Library	5,331,941	3,961,831	1,596,313	-	10,890,085	6,579,116	1,478,390	-	100,000	8,157,506	2,732,579
Highway User Revenue	7,940,543	10,466,425	9,549,555	(513,000)	27,443,523	6,349,162	15,817,570	-	100,000	22,266,732	5,176,791
Transportation	48,394,615	34,980,482	6,118,985	(13,033,877)	76,460,205	8,400,912	52,104,398	1,487,663	-	61,992,973	14,467,232
Flagstaff Urban Trails	1,640,052	8,000	1,000,000	(2,648,052)	-	-	-	-	-	-	-
Beautification	7,665,244	1,844,700	450,800	(499,872)	9,460,872	625,863	5,502,004	-	10,000	6,137,867	3,323,005
Economic Development	390,141	1,221,523	686,175	(343,757)	1,954,082	1,492,070	-	250,481	45,000	1,787,551	166,531
Tourism	555,521	2,778,398	670,000	-	4,003,919	3,076,284	80,000	-	50,000	3,206,284	797,635
Arts and Science	865,150	662,800	169,075	-	1,697,025	624,632	715,375	-	10,000	1,350,007	347,018
Recreation	1,118,334	2,903,500	743,750	(4,096,439)	669,145	10,400	-	-	-	10,400	658,745
Parking District	920,440	1,244,650	1,408,372	-	3,573,462	871,489	1,091,836	115,025	30,000	2,108,350	1,465,112
Water Res & Infra Protection	563,299	1,231,220	-	(183,958)	1,610,561	945,479	-	-	-	945,479	665,082
Debt Service Funds:											
GO Bonds	-	-	7,388,402	-	7,388,402	-	-	7,388,402	-	7,388,402	-
Secondary Property Tax	7,274,913	7,871,974	-	(7,388,402)	7,758,485	-	-	-	-	-	7,758,485
Pension Debt Service	14,239,000	71,000	9,197,890	-	23,507,890	-	-	9,197,890	-	9,197,890	14,310,000
Permanent Funds:											
Perpetual Care	366,929	14,366	-	-	381,295	-	-	-	-	-	381,295
Capital Project Funds:											
Non GO Bonds	685,424	29,900,000	3,718,482	-	34,303,906	-	34,303,906	-	-	34,303,906	-
GO Bonds	4,586,963	601,676	500,000	-	5,688,639	3,368,104	2,320,535	-	-	5,688,639	-
Enterprise Funds:											
Drinking Water	26,884,740	19,079,272	1,943,387	(84,945)	47,822,454	13,611,230	22,753,656	2,438,184	1,000,000	39,803,070	8,019,384
Wastewater	20,285,709	12,184,255	-	(1,798,013)	30,671,951	5,392,654	9,683,341	2,160,880	800,000	18,036,875	12,635,076
Reclaimed Water	1,986,685	1,056,372	-	(138,228)	2,904,829	671,126	1,179,009	-	50,000	1,900,135	1,004,694
Stormwater	(10,136,653)	23,792,488	-	(7,146)	13,648,689	1,455,987	8,396,706	1,205,000	300,000	11,357,693	2,290,996
Solid Waste	21,494,195	13,975,008	-	(100,835)	35,368,368	10,584,543	8,229,185	219,569	500,000	19,533,297	15,835,071
Sustainability and Env Mgmt	1,088,077	1,218,478	1,056,543	-	3,363,098	1,768,096	350,000	-	30,000	2,148,096	1,215,002
Airport	1,443,843	25,166,645	2,781,222	(2,625,937)	26,765,773	10,721,544	14,652,921	231,736	100,000	25,706,201	1,059,572
Flagstaff Housing Authority	1,635,446	9,810,343	-	-	11,445,789	7,801,305	990,000	-	1,001,250	9,792,555	1,653,234
Total All Funds	\$ 213,447,685	295,174,869	61,513,473	(61,513,473)	508,622,554	167,753,103	188,705,520	25,036,951	7,323,060	388,818,634	119,803,920

City of Flagstaff
Expenditure Limitation and
Tax Levy Information
Fiscal Year 2021-2022

	Estimate* FY 2020-2021	Budget FY 2021-2022
Expenditure Limitation [Economic Estimates Commission]		\$ 197,894,236
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 7,091,361	\$ 7,322,717
2. Amount Received from Primary Property Taxation in FY 2020-2021 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 6,952,496	\$ 7,038,663
B. Secondary Property Taxes	7,406,121	7,835,974
C. Total Property Tax Levy Amount	\$ 14,358,617	\$ 14,874,637
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2020-2021 Levy	\$ 6,852,496	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	6,952,496	
B. Secondary Property Taxes:		
(1) FY 2020-2021 Levy	7,406,121	
(2) Total Secondary Property Taxes Collected	7,406,121	
C. Total Property Taxes Collected	\$ 14,358,617	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.7510	0.7186
(2) Secondary Property Tax Rate	0.8000	0.8000
(3) Total City Tax Rate	1.5510	1.5186

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2020-2021 and 2021-2022
 (With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
General Fund						
Local Taxes						
City Sales Tax	\$ 22,630,096	22,146,670	23,419,000	23,563,400	1,416,730	6.40%
Franchise Tax	2,366,918	2,471,500	2,173,300	2,447,298	(24,202)	(0.98%)
Excise Tax	-	-	-	272,798	272,798	100.00%
Licenses and Permits						
Business Licenses	28,882	30,000	30,000	30,000	-	0.00%
Building Permits	3,327,189	1,702,500	3,024,000	1,868,100	165,600	9.73%
Other Licenses and Permits	1,580,955	1,153,764	1,134,000	996,880	(156,884)	(13.60%)
Intergovernmental						
State Income Tax Sharing	7,649,078	7,486,395	8,244,000	8,285,200	798,805	10.67%
State Shared Sales Tax	9,564,616	10,669,590	10,723,980	9,790,000	(879,590)	(8.24%)
Auto Lieu Tax	3,450,585	3,540,863	3,833,300	3,718,300	177,437	5.01%
Federal Grants	1,752,177	3,744,504	5,517,979	3,269,668	(474,836)	(12.68%)
State/Local Grants	193,280	1,826,978	1,784,615	3,071,419	1,244,441	68.11%
Local Intergovernmental Agreements	1,209,206	1,133,160	1,133,160	1,154,418	21,258	1.88%
Charges for Services						
Community Development	1,060,032	745,500	745,557	745,500	-	0.00%
Parks and Recreation	1,064,804	1,610,870	-	542,870	(1,068,000)	(66.30%)
Public Safety	608,978	741,506	791,506	745,780	4,274	0.58%
Cemetery/General Government	200,253	182,937	182,937	184,741	1,804	0.99%
Fines and Forfeits	1,217,309	1,458,855	838,800	1,145,194	(313,661)	(21.50%)
Rents	1,108,741	1,402,602	1,232,754	1,154,008	(248,594)	(17.72%)
Investment Earnings	573,320	422,751	379,149	372,426	(50,325)	(11.90%)
Miscellaneous	1,183,816	364,009	309,841	275,187	(88,822)	(24.40%)
Total General Fund	60,770,235	62,834,954	65,497,878	63,633,187	798,233	1.27%
Special Revenue Funds						
Housing and Community Services Fund						
Intergovernmental						
Federal Grants	409,731	1,359,953	643,040	2,315,356	955,403	70.25%
State Grants	18,110	900,000	900,000	900,000	-	0.00%
Investment Earnings	16,567	4,000	9,734	4,000	-	0.00%
Miscellaneous	205,835	-	740,951	-	-	0.00%
Total Housing and Comm Svcs Fund	650,243	2,263,953	2,293,725	3,219,356	955,403	42.20%
COVID Relief Fund						
Intergovernmental						
Federal Grants	-	-	-	15,238,257	15,238,257	100.00%
Total COVID Relief Fund	-	-	-	15,238,257	15,238,257	100.00%
Library Fund						
Intergovernmental						
Federal Grants	15,873	55,000	55,000	45,000	(10,000)	(18.18%)
State/Local Grants	25,000	-	-	-	-	0.00%
Library District Taxes	3,721,854	3,738,235	3,738,235	3,836,302	98,067	2.62%
Investment Earnings	61,635	67,158	39,332	39,529	(27,629)	(41.14%)
Miscellaneous	64,273	41,000	922	41,000	-	0.00%
Total Library Fund	3,888,635	3,901,393	3,833,489	3,961,831	60,438	1.55%
Highway User Revenue Fund						
Intergovernmental						
Highway User Tax	8,589,536	8,958,305	8,388,653	8,556,425	(401,880)	(4.49%)
Licenses and Permits	196,180	-	-	-	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Highway User Revenue Fund - Continued						
Marijuana Excise Tax	\$ -	-	-	80,000	80,000	100.00%
Investment Earnings	84,573	18,000	47,000	40,000	22,000	122.22%
Miscellaneous	85,601	2,336,458	-	1,790,000	(546,458)	(23.39%)
Total Highway User Revenue Fund	8,955,890	11,312,763	8,435,653	10,466,425	(846,338)	(7.48%)
Transportation Fund						
Transportation Tax	27,184,606	26,058,162	27,708,030	28,053,400	1,995,238	7.66%
Intergovernmental						
Federal Grants	-	451,656	-	6,041,624	5,589,968	1,237.66%
State/Local Grants	-	100,000	-	100,000	-	0.00%
Investment Earnings	645,770	174,000	219,315	239,000	65,000	37.36%
Miscellaneous	642,456	-	-	546,458	546,458	100.00%
Total Transportation Fund	28,472,832	26,783,818	27,927,345	34,980,482	8,196,664	30.60%
FUTS Fund						
Investment Earnings	63,961	15,000	16,625	8,000	(7,000)	(46.67%)
Total FUTS Fund	63,961	15,000	16,625	8,000	(7,000)	(46.67%)
Beautification Fund						
BBB Tax	1,699,413	1,865,500	1,587,600	1,756,700	(108,800)	(5.83%)
Intergovernmental						
Federal Grants	-	-	-	50,000	50,000	100.00%
Investment Earnings	114,685	37,000	37,000	38,000	1,000	2.70%
Miscellaneous	2,405	-	-	-	-	0.00%
Total Beautification Fund	1,816,503	1,902,500	1,624,600	1,844,700	(57,800)	(3.04%)
Economic Development Fund						
BBB Tax	807,858	886,113	754,110	834,400	(51,713)	(5.84%)
Investment Earnings	13,684	8,279	7,740	6,437	(1,842)	(22.25%)
Rents	339,480	419,804	302,783	380,686	(39,118)	(9.32%)
Miscellaneous	2,569	-	-	-	-	0.00%
Total Economic Development Fund	1,163,591	1,314,196	1,064,633	1,221,523	(92,673)	(7.05%)
Tourism Fund						
BBB Tax	2,550,938	2,798,250	2,381,400	2,635,000	(163,250)	(5.83%)
Intergovernmental						
Federal Grants	113	-	-	-	-	0.00%
Retail Sales	101,210	119,893	123,360	124,594	4,701	3.92%
Investment Earnings	23,425	4,988	10,166	2,778	(2,210)	(44.31%)
Miscellaneous	30,330	13,774	20,327	16,026	2,252	16.35%
Total Tourism Fund	2,706,016	2,936,905	2,535,253	2,778,398	(158,507)	(5.40%)
Arts and Science Fund						
BBB Tax	636,825	699,563	595,350	658,800	(40,763)	(5.83%)
Investment Earnings	14,828	5,000	5,000	4,000	(1,000)	(20.00%)
Total Arts and Science Fund	651,653	704,563	600,350	662,800	(41,763)	(5.93%)
Recreation - BBB Fund						
BBB Tax	2,805,668	3,078,075	2,619,540	2,898,500	(179,575)	(5.83%)
Investment Earnings	11,683	5,000	5,000	5,000	-	0.00%
Total Recreation - BBB Fund	2,817,351	3,083,075	2,624,540	2,903,500	(179,575)	(5.82%)
Parking District Fund						
Parking	1,130,846	1,254,378	320,094	1,230,850	(23,528)	(1.88%)
Investment Earnings	24,277	23,100	5,000	13,800	(9,300)	(40.26%)

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2020-2021 and 2021-2022
 (With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Parking District Fund - Continued						
Miscellaneous	\$ 67	-	-	-	-	0.00%
Total Parking District Fund	1,155,190	1,277,478	325,094	1,244,650	(23,528)	(1.84%)
Water Resource and Infrastructure Protection Fund						
Water Resource Protection Fee	-	1,120,000	1,120,000	1,228,220	108,220	9.66%
Investment Earnings	-	-	500	3,000	3,000	100.00%
Total WRIP Fund	-	1,120,000	1,120,500	1,231,220	108,220	9.66%
Total Special Revenue Funds	52,341,865	56,615,644	52,401,807	79,761,142	23,151,798	40.89%
Debt Service Funds						
Secondary Property Tax Fund						
Investment Earnings	42,403	10,000	36,000	36,000	26,000	260.00%
Total Secondary Property Tax Fund	42,403	10,000	36,000	36,000	26,000	260.00%
Pension Debt Service Fund						
Investment Earnings	-	-	-	71,000	71,000	100.00%
Total Pension Debt Service Fund	-	-	-	71,000	71,000	100.00%
Total Debt Service Funds	42,403	10,000	36,000	107,000	97,000	970.00%
Permanent Funds						
Perpetual Care Fund						
Contributions	17,590	9,884	9,884	10,082	198	2.00%
Investment Earnings	5,669	4,242	4,242	4,284	42	0.99%
Total Perpetual Care Fund	23,259	14,126	14,126	14,366	240	1.70%
Total Permanent Funds	23,259	14,126	14,126	14,366	240	1.70%
Capital Project Funds						
Non GO Bonds Projects Fund						
Real Estate Proceeds	-	2,000,000	-	2,000,000	-	0.00%
Investment Earnings	50,379	3,000	6,000	-	(3,000)	(100.00%)
Total Non GO Bonds Projects Fund	50,379	2,003,000	6,000	2,000,000	(3,000)	(0.15%)
GO Bonds Projects Fund						
Intergovernmental						
State Grants	1,000,000	889,000	287,324	601,676	(287,324)	(32.32%)
Investment Earnings	39,524	-	-	-	-	0.00%
Total GO Bonds Projects Fund	1,039,524	889,000	287,324	601,676	(287,324)	(32.32%)
Total Capital Projects Funds	1,089,903	2,892,000	293,324	2,601,676	(290,324)	(10.04%)
Enterprise Funds						
Drinking Water Fund						
Intergovernmental						
Federal Grants	741	-	-	-	-	0.00%
Water Fees	19,248,438	18,985,295	18,915,340	18,939,698	(45,597)	(0.24%)
Investment Earnings	415,533	120,101	126,841	134,424	14,323	11.93%
Rents	10,300	5,150	5,150	5,150	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Drinking Water Fund - Continued						
Miscellaneous	\$ 22,828	800,000	800,000	-	(800,000)	(100%)
Total Drinking Water Fund	19,697,840	19,910,546	19,847,331	19,079,272	(831,274)	(4.18%)
Wastewater Fund						
Intergovernmental						
Federal Grants	4,452	-	-	-	-	0.00%
Wastewater Fees	11,661,456	12,243,546	11,843,546	11,981,398	(262,148)	(2.14%)
Investment Earnings	298,496	163,311	166,862	202,857	39,546	24.22%
Miscellaneous	169,838	-	-	-	-	0.00%
Total Wastewater Fund	12,134,242	12,406,857	12,010,408	12,184,255	(222,602)	(1.79%)
Reclaimed Water Fund						
Reclaimed Water Fees	1,143,183	1,036,539	1,036,539	1,046,439	9,900	0.96%
Investment Earnings	21,553	7,953	8,793	9,933	1,980	24.90%
Miscellaneous	3,152	-	-	-	-	0.00%
Total Reclaimed Water Fund	1,167,888	1,044,492	1,045,332	1,056,372	11,880	1.14%
Stormwater Fund						
Intergovernmental						
Federal Grants	34,784	659,180	67,068	1,480,630	821,450	124.62%
Stormwater Fees	4,299,109	4,242,341	4,333,301	4,311,858	69,517	1.64%
Investment Earnings	56,852	18,776	3,850	-	(18,776)	(100.00%)
Total Stormwater Fund	4,390,745	4,920,297	4,404,219	5,792,488	872,191	17.73%
Solid Waste Fund						
Solid Waste	11,806,809	12,368,625	12,235,962	13,053,187	684,562	5.53%
Investment Earnings	349,082	449,292	123,660	81,821	(367,471)	(81.79%)
Miscellaneous	2,145	-	(794)	840,000	840,000	100.00%
Total Solid Waste Fund	12,158,036	12,817,917	12,358,828	13,975,008	1,157,091	9.03%
Sustainability and Environmental Management Fund						
Intergovernmental						
Federal Grants	13,079	86,407	86,407	-	(86,407)	(100.00%)
State Grants	7,966	4,077	4,077	-	(4,077)	(100.00%)
Environmental Services	1,023,927	1,041,804	1,205,978	1,213,478	171,674	16.48%
Investment Earnings	9,060	3,177	5,982	5,000	1,823	57.38%
Miscellaneous	2,543	3,041	-	-	(3,041)	(100.00%)
Total Sustainability and Env Mgmt Fund	1,056,575	1,138,506	1,302,444	1,218,478	79,972	7.02%
Airport Fund						
Intergovernmental						
Federal Grants	2,241,386	10,976,082	5,805,150	20,746,132	9,770,050	89.01%
State Grants	32,971	953,726	138,934	1,847,392	893,666	93.70%
Airport	1,266,455	1,634,129	757,380	1,158,025	(476,104)	(29.14%)
Rents	738,124	913,195	498,449	1,407,096	493,901	54.08%
Investment Earnings	42,294	1,500	4,000	7,000	5,500	366.67%
Miscellaneous	418	1,000	1,000	1,000	-	0.00%
Total Airport Fund	4,321,648	14,479,632	7,204,913	25,166,645	10,687,013	73.81%

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2020-2021 and 2021-2022
 (With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Flagstaff Housing Authority Fund						
Intergovernmental						
Federal Grants	\$ 5,202,207	8,532,570	6,317,320	8,140,331	(392,239)	(4.60%)
Rents and Other Tenant Income	1,386,652	1,447,000	1,300,000	1,275,000	(172,000)	(11.89%)
Miscellaneous	833,842	397,698	406,561	395,012	(2,686)	(0.68%)
Total Flagstaff Housing Authority Fund	<u>7,422,701</u>	<u>10,377,268</u>	<u>8,023,881</u>	<u>9,810,343</u>	<u>(566,925)</u>	<u>(5.46%)</u>
Total Enterprise Funds	<u>62,349,675</u>	<u>77,095,515</u>	<u>66,197,356</u>	<u>88,282,861</u>	<u>11,187,346</u>	<u>14.51%</u>
Total Revenues	<u>\$ 176,617,340</u>	<u>199,462,239</u>	<u>184,440,491</u>	<u>234,400,232</u>	<u>34,944,293</u>	<u>17.52%</u>

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2021-2022

Project Name	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	City Match 2021-2022	Budgeted Grant Reimb %	Funding
General Fund						
<i>City Manager:</i>						
Social Justice Grant	\$ 25,000	25,000	-	-	100%	S
<i>Information Technology:</i>						
Fiber/Broadband	-	-	800,000	200,000	80%	S
<i>Legal:</i>						
AZ Attorney Generals Office - Victims Rights	5,600	5,600	5,600	-	100%	S
<i>Court:</i>						
ACESF	-	-	13,910	-	100%	S
County - Information Systems Technician	110,600	110,600	110,600	-	100%	L
County - Interpreter	52,500	52,500	28,800	-	100%	L
County - Trainer	28,800	28,800	52,500	-	100%	L
TCPF/State JCEF - Court Training Officer	25,000	25,000	25,000	-	100%	S
<i>Fire:</i>						
AFG - Ballistic Vests	661,500	661,500	630,000	70,000	90%	F
AFG - Prevention	22,500	22,500	27,000	3,000	90%	F
AFG - Quint	1,260,000	1,260,000	1,260,000	140,000	90%	F
AFG - SAFER	97,365	97,365	487,924	-	100%	F
AZ - 100 Club	15,000	15,000	-	-	100%	L
AZ CARES	-	889,750	-	-	100%	F/S
AZ DEMA - Camp Navajo	47,500	47,500	-	-	100%	S
AZ DFFM - Fuel Reduction #1	186,030	186,030	-	-	90%	F/S
AZ DFFM - Fuel Reduction #3	144,200	144,200	-	-	90%	F/S
AZ DFFM - Fuels Reduction Private Property	-	-	90,000	10,000	90%	F/S
AZ DFFM - Wildfire Treatment	270,000	270,000	360,000	40,000	90%	F/S
AZDOHS	31,500	31,500	-	-	90%	F/S
BNSF - Technology	15,000	15,000	-	-	100%	L
Coconino County RX Fire	25,000	25,000	-	-	100%	L
GOHS	40,500	40,500	-	-	90%	F/S
Tribal Gaming	360,000	360,000	360,000	40,000	90%	L
WCFS - Naval Observatory	19,800	19,801	-	-	100%	S
<i>Police:</i>						
ACJC - Metro (NAZ Street Crimes Task Force)	147,339	147,339	124,628	-	100%	F/S
ADOR - AZ 911	715,000	715,000	502,000	-	100%	S
ADOR - AZ 911 - Text to 911	30,000	4,586	25,414	-	100%	S
ATF - SLOT Overtime	10,000	10,000	16,542	-	100%	F/S
AZ CARES	-	1,044,298	-	-	100%	S
AZDOHS - Emergency Response Equipment	100,000	-	100,000	-	100%	F/S
AZDOHS - Tactical Robot	-	-	50,000	-	100%	F/S
DOJ - Bullet Proof Vest Program	10,000	10,000	20,000	20,000	50%	F
DOJ - Edward Byrne Memorial JAG - Overtime	70,000	48,249	42,751	-	100%	F
DPS - Statewide GIITEM	153,659	153,659	107,976	35,992	75%	S
Dream Court Grant	8,500	4,149	4,351	-	100%	L
FBI - Northern Arizona Gang Taskforce	100,000	100,000	127,000	-	100%	S
GOHS - Accident Reconstruction	15,000	15,000	-	-	100%	F/S
GOHS - DUI Abatement	40,000	40,000	40,000	-	100%	F/S
GOHS - DUI Enforcement	45,000	45,000	45,000	-	100%	F/S
GOHS - Equipment	100,000	71,177	128,823	-	100%	F/S
GOHS - Motorcycle Replacements	50,000	-	-	-	100%	F/S
GOHS - Youth Alcohol	30,000	30,000	30,000	-	100%	F/S

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2021-2022

Project Name	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	City Match 2021-2022	Budgeted Grant Reimb %	Funding
<i>Police - Continued:</i>						
Law Enforcement Officer Grant	\$ 50,000	50,000	-	-	100%	F
NPS - Dispatch Services	15,000	15,000	10,000	-	100%	F
Phoenix PD - Internet Crimes Against Children	4,500	4,500	-	-	100%	F/S
Police Grants	-	30,912	56,588	-	100%	S
PSN - Gang Prevention	50,000	50,000	75,000	-	100%	F
RICO - Metro	221,008	221,008	186,942	-	100%	S
RICO - Metro Equipment	36,226	36,226	-	-	100%	S
RICO - Officers	54,855	54,855	55,451	-	100%	S
RICO - Police Equipment	40,000	36,490	122,210	-	100%	S
US Marshals - Service Grant	12,000	12,000	15,000	-	100%	F
<i>Community Development:</i>						
Sunnyside Historic Context Grant	20,000	20,000	-	-	58%	F
<i>Parks:</i>						
Open Space Grants	-	-	54,077	-	100%	S
Buffalo Accessibility Improvement	-	-	150,000	-	100%	S
Subtotal	5,571,482	7,302,594	6,341,087	558,992		
Housing and Community Services						
ADOH - Home Grant	450,000	450,000	450,000	-	100%	F/S
ADOH - Owner Occupied Housing Rehab	450,000	450,000	450,000	150,000	75%	F/S
HUD - CDBG Entitlement	1,359,953	643,040	2,315,356	-	100%	F
Subtotal	2,259,953	1,543,040	3,215,356	150,000		
COVID Relief						
American Rescue Plan	-	-	15,238,257	-	100%	F
Subtotal	-	-	15,238,257	-		
Library						
LSTA	55,000	55,000	45,000	-	100%	F/S
Subtotal	55,000	55,000	45,000	-		
Transportation						
First/Last Mile grant	-	-	2,704,000	-	100%	F
FUTS State Parks Trails Grant	100,000	-	100,000	-	100%	S
HSIP - Lockett/Fourth Roundabout	451,656	-	1,837,624	-	100%	F
Transportation Technology ATMCTD	-	-	1,500,000	-	100%	F
Subtotal	551,656	-	6,141,624	-		
Beautification Fund						
National Endowment for the Arts	-	-	50,000	-	100%	F
Subtotal	-	-	50,000	-		
Capital Projects						
AZ DFFM - Museum Fire	700,000	287,324	412,676	45,853	90%	F/S
AZ DFFM - Observatory Mesa Fuels Reduction	189,000	-	189,000	52,363	78%	S
Subtotal	889,000	287,324	601,676	98,216		

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2021-2022

Project Name	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	City Match 2021-2022	Budgeted Grant Reimb %	Funding
Stormwater						
FEMA - 2018 Cooperating Technical Partners	\$ 200,000	67,068	132,932	-	100%	F
FEMA/DEMA - Linda Vista Culvert	320,080	-	-	-	100%	F/S
FEMA/DEMA - Low Water Crossing Armor	25,250	-	-	-	100%	F/S
FEMA/DEMA - Lower Spruce/Switzer Wash	113,850	-	-	-	100%	F/S
Rio de Flag Restoration	-	-	1,347,698	449,232	75%	S
	<u>659,180</u>	<u>67,068</u>	<u>1,480,630</u>	<u>449,232</u>		
Sustainability and Environmental Management						
AGF - Observation Mesa	33,000	33,000	-	-	100%	F
AZ State Forestry - Invasive Plant Grant	13,407	13,407	-	-	100%	F
Miscellaneous - Federal	40,000	40,000	-	-	100%	F
STEM - Kahtoola for the People	4,077	4,077	-	-	100%	S
Subtotal	<u>90,484</u>	<u>90,484</u>	<u>-</u>	<u>-</u>		
Airport						
AIP 43 - Snow Removal Equipment - ADOT	133,646	133,646	-	-	5%	S
AIP 43- Snow Removal Equipment - FAA	2,722,548	2,722,548	-	-	91%	F
AIP 44 - Design Equipment Building - ADOT	44,700	5,288	39,412	39,412	5%	S
AIP 44 - Design Equipment Building - FAA	910,600	107,725	802,875	-	91%	F
AIP 45 - COVID 19 - FAA	6,303,694	2,974,877	10,175,205	-	100%	S
AIP 46 - Airport Coronavirus Response - FAA	-	-	1,444,012	-	100%	S
Airport Drainage Improvements - ADOT	17,880	-	17,880	17,880	5%	S
Airport Drainage Improvements - FAA	364,240	-	364,240	-	91%	F
Design Apron Taxiway W - ADOT	720,000	-	720,000	80,000	90%	S
Equipment Building - Construction - ADOT	-	-	357,600	357,600	5%	S
Equipment Building - Construction - FAA	-	-	7,284,800	-	91%	F
Environmental Assessment - ADOT	-	-	675,000	75,000	5%	S
Land Acquisition - ADOT	37,500	-	37,500	37,500	5%	S
Land Acquisition - FAA	675,000	-	675,000	-	91%	F
Subtotal	<u>11,929,808</u>	<u>5,944,084</u>	<u>22,593,524</u>	<u>607,392</u>		
Flagstaff Housing Authority						
Low Income Public Housing	2,871,870	1,657,870	1,870,631	-	100%	F
Section 8/MRO SRO	5,660,700	4,659,450	6,269,700	-	100%	F
Subtotal	<u>8,532,570</u>	<u>6,317,320</u>	<u>8,140,331</u>	<u>-</u>		
	<u>\$ 30,539,133</u>	<u>21,606,914</u>	<u>63,847,485</u>	<u>1,863,832</u>		

L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

City of Flagstaff
Summary by Funding of Other Financing Sources
and Interfund Transfers
Fiscal Year 2021-2022

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ -	11,781,522	18,984,720
Special Revenue Funds			
COVID Relief	-	-	9,066,292
Library	-	1,596,313	-
Highway User Revenue	-	9,549,555	513,000
Transportation	-	6,118,985	13,033,877
Flagstaff Urban Trails System	-	1,000,000	2,648,052
Beautification	-	450,800	499,872
Economic Development	-	686,175	343,757
Tourism	-	670,000	-
Arts and Science	-	169,075	-
Recreation	-	743,750	4,096,439
Housing and Community Services	-	753,000	-
Water Resource and Infrastructure Protection	-	-	183,958
Parking District	-	1,408,372	-
Total Special Revenue Funds	-	23,146,025	30,385,247
Debt Service Funds			
General Obligation Bonds	-	7,388,402	-
Secondary Property Tax	-	-	7,388,402
Pension Debt Service	-	9,197,890	-
Total Debt Service Funds	-	16,586,292	7,388,402
Capital Project Funds			
Non General Obligation Bond Funded Projects	27,900,000	3,718,482	-
General Obligation Bond Funded Projects	-	500,000	-
Total Capital Projects Funds	27,900,000	4,218,482	-
Enterprise Funds			
Drinking Water	-	1,943,387	84,945
Wastewater	-	-	1,798,013
Reclaimed Water	-	-	138,228
Stormwater	18,000,000	-	7,146
Solid Waste	-	-	100,835
Sustainability and Environmental Management	-	1,056,543	-
Airport	-	2,781,222	2,625,937
Total Enterprise Funds	18,000,000	5,781,152	4,755,104
Total All Funds	\$ 45,900,000	61,513,473	61,513,473

City of Flagstaff
Schedule of Transfers
Fiscal Year 2021-2022

Transfer To:	Transfer From:	Amount	Comments
General Fund	Highway User Fund	13,000	Right of way maintenance
General Fund	Beautification Fund	412,872	Streetscape maintenance on BBB funded projects
General Fund	Beautification Fund	57,000	Right of way and median maintenance
General Fund	Economic Development Fund	343,757	Accelerator debt service
General Fund	Recreation Fund	304,078	Contribution to the maintenance of FUTS
General Fund	Recreation Fund	1,337,517	Field maintenance for recreation bond projects
General Fund	Recreation Fund	954,844	Operation of recreation programs
General Fund	Recreation Fund	1,500,000	West side park project
General Fund	Drinking Water Fund	84,945	Information technology security position
General Fund	Airport	2,350,000	Loan repayment
General Fund	COVID Relief Fund	4,423,509	American Rescue Plan - revenue shortfalls
	Total	\$ 11,781,522	
Library Fund	General Fund	1,596,313	Library operational and capital support
	Total	\$ 1,596,313	
Highway User Revenue Fund	Transportation Fund	8,157,466	Street improvement projects
Highway User Revenue Fund	COVID Relief Fund	986,611	American Rescue Plan - revenue shortfalls
Highway User Revenue Fund	Transportation Fund	405,478	Safety improvement projects
	Total	\$ 9,549,555	
FUTS Fund	Transportation Fund	1,000,000	Florence/Walnut underpass bridge project
	Total	\$ 1,000,000	
Transportation Fund	4th Street Overpass	231,192	Street improvement projects
Transportation Fund	Improvements	5,887,793	Street improvement projects
	Total	\$ 6,118,985	
Beautification Fund	COVID Relief Fund	450,800	American Rescue Plan - revenue shortfalls
	Total	\$ 450,800	
Economic Development Fund	COVID Relief Fund	214,175	American Rescue Plan - revenue shortfalls
Economic Development Fund	General Fund	472,000	Incubator debt service
	Total	\$ 686,175	
Tourism Fund	COVID Relief Fund	670,000	American Rescue Plan - revenue shortfalls
	Total	\$ 670,000	
Arts and Science Fund	COVID Relief Fund	169,075	American Rescue Plan - revenue shortfalls
	Total	\$ 169,075	
Recreation Fund	COVID Relief Fund	743,750	American Rescue Plan - revenue shortfalls
	Total	\$ 743,750	
Housing and Community Services	General Fund	3,000	Administrative expenses
Housing and Community Services	General Fund	100,000	Community Homebuyer Assistance Program
Housing and Community Services	General Fund	500,000	Housing emergency
Housing and Community Services	General Fund	50,000	Employer Assisted Housing Program
Housing and Community Services	General Fund	100,000	Affordable housing incentives
	Total	\$ 753,000	
Parking District Fund	COVID Relief Fund	1,408,372	American Rescue Plan - revenue shortfalls
	Total	\$ 1,408,372	
General Obligation Bond Fund	Secondary Property Tax Fund	7,388,402	Repayment of general obligation bonds
	Total	\$ 7,388,402	

City of Flagstaff
Schedule of Transfers
Fiscal Year 2021-2022

Transfer To:	Transfer From:	Amount	Comments
Pension Bond Fund	General Fund	8,737,995	Pension debt service
Pension Bond Fund	WRIP Fund	183,958	Pension debt service
Pension Bond Fund	Airport Fund	275,937	Pension debt service
	Total	\$ 9,197,890	
Capital Project Fund	General Fund	3,700,000	Court parking facility
Capital Project Fund	Highway User Revenue Fund	500,000	Sweeper bay expansion project
	Total	\$ 4,218,482	
Drinking Water Fund	Stormwater Fund	7,146	Operational support
Drinking Water Fund	Wastewater Fund	1,798,013	Operational support
Drinking Water Fund	Reclaimed Water Fund	138,228	Operational support
	Total	\$ 1,943,387	
Sustainability and Environmental Management Fund	General Fund	350,000	Photovoltaic energy production project
Sustainability and Environmental Management Fund	General Fund	11,000	Rate structure optimization analysis and software
Sustainability and Environmental Management Fund	General Fund	500,000	CAAP set aside
Sustainability and Environmental Management Fund	General Fund	64,708	Climate coordinator
Sustainability and Environmental Management Fund	Beautification Fund	30,000	Litter control support
Sustainability and Environmental Management Fund	Solid Waste	100,835	Environmental Management program support
	Total	\$ 1,056,543	
Airport Fund	General Fund	2,781,222	Parking lot project loan
	Total	\$ 2,781,222	
	Total Transfers	\$ 61,513,473	

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
General Fund						
General Administration	\$ 8,090,790	12,256,688	11,888,073	16,816,843	4,560,155	37.2%
Management Services	6,706,020	4,596,113	4,331,309	5,002,102	405,989	8.8%
Fire	13,734,246	20,263,632	16,659,901	17,488,590	(2,775,042)	(13.7%)
Police	20,030,101	25,655,337	21,668,801	21,887,143	(3,768,194)	(14.7%)
Community Development	5,184,563	6,030,172	5,656,296	4,581,233	(1,448,939)	(24.0%)
Public Works	8,976,374	11,618,249	8,600,821	14,978,665	3,360,416	28.9%
Economic Vitality	140,310	107,265	107,265	202,834	95,569	89.1%
Non-Departmental	(3,078,586)	(365,457)	(3,428,037)	(1,346,977)	(981,520)	268.6%
Engineering and Capital Improvements	-	-	-	1,999,513	1,999,513	100.0%
Contingency	(194,281)	1,527,750	942,000	3,196,810	1,669,060	109.2%
Total General Fund	59,589,537	81,689,749	66,426,429	84,806,756	3,117,007	3.8%
Special Revenue Funds						
Housing and Community Service Fund						
Community Development	753,164	2,886,877	2,005,923	4,971,337	2,084,460	72.2%
Non-Departmental	38,241	48,668	48,668	48,668	-	0.0%
	791,405	2,935,545	2,054,591	5,020,005	2,084,460	71.0%
COVID Relief Fund						
Fire	3,052,399	-	889,748	-	-	100.0%
Police	3,628,410	-	1,044,298	-	-	100.0%
Non-Departmental	-	-	-	6,171,965	6,171,965	100.0%
	6,680,809	-	1,934,046	6,171,965	6,171,965	100.0%
Library Fund						
General Administration	212,985	253,764	253,764	272,459	18,695	7.4%
Management Services	139,996	139,996	139,996	187,931	47,935	34.2%
Public Works	44,483	43,397	43,397	40,058	(3,339)	(7.7%)
Economic Vitality	5,145,679	6,849,779	3,587,815	7,495,180	645,401	9.4%
Non-Departmental	75,872	71,752	71,752	61,878	(9,874)	(13.8%)
Contingency	-	100,000	-	100,000	-	0.0%
	5,619,015	7,458,688	4,096,724	8,157,506	698,818	9.4%
Highway User Revenue Fund						
General Administration	152,508	256,750	256,750	280,797	24,047	9.4%
Management Services	184,020	83,032	83,032	78,002	(5,030)	(6.1%)
Community Development	8,056,810	14,744,813	2,434,135	-	(14,744,813)	(100.0%)
Public Works	7,547,131	15,256,833	8,789,511	12,177,155	(3,079,678)	(20.2%)
Economic Vitality	3,901	2,706	2,706	220	(2,486)	(91.9%)
Non-Departmental	75,170	126,879	126,879	190,920	64,041	50.5%
Engineering and Capital Improvements	-	-	-	9,439,638	9,439,638	100.0%
Contingency	-	100,000	-	100,000	-	0.0%
	16,019,540	30,571,013	11,693,013	22,266,732	(8,304,281)	(27.2%)
Transportation Fund						
General Administration	86,333	72,462	72,462	68,686	(3,776)	(5.2%)
Management Services	255,780	188,863	188,863	132,446	(56,417)	(29.9%)
Community Development	2,701,592	24,756,222	6,211,113	-	(24,756,222)	(100.0%)
Public Works	4,865,973	1,184,126	1,989,807	1,293,477	109,351	9.2%
Economic Vitality	1,395	748	748	86	(662)	(88.5%)
Non-Departmental	11,494,783	10,996,625	8,464,589	9,579,751	(1,416,874)	(12.9%)
Engineering and Capital Improvements	-	-	-	50,918,527	50,918,527	100.0%
	19,405,856	37,199,046	16,927,582	61,992,973	24,793,927	66.7%
FUTS Fund						
General Administration	1,271	-	-	-	-	100.0%
Management Services	11,306	-	-	-	-	100.0%
Community Development	1,758,069	3,042,599	1,162,312	-	(3,042,599)	(100.0%)

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
FUTS Fund - Continued						
Economic Vitality	\$ 100	-	-	-	-	100.0%
Non-Departmental	431	-	-	-	-	100.0%
	<u>1,771,177</u>	<u>3,042,599</u>	<u>1,162,312</u>	<u>-</u>	<u>(3,042,599)</u>	<u>(100.0%)</u>
Beautification Fund						
Economic Vitality	566,007	4,722,707	669,203	6,127,867	1,405,160	29.8%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>566,007</u>	<u>4,732,707</u>	<u>669,203</u>	<u>6,137,867</u>	<u>1,405,160</u>	<u>29.7%</u>
Economic Development Fund						
Economic Vitality	1,235,142	1,494,089	1,146,818	1,742,551	248,462	16.6%
Contingency	-	45,000	-	45,000	-	0.0%
	<u>1,235,142</u>	<u>1,539,089</u>	<u>1,146,818</u>	<u>1,787,551</u>	<u>248,462</u>	<u>16.1%</u>
Tourism Fund						
Economic Vitality	2,826,390	3,262,717	2,770,757	3,156,284	(106,433)	(3.3%)
Contingency	-	50,000	-	50,000	-	0.0%
	<u>2,826,390</u>	<u>3,312,717</u>	<u>2,770,757</u>	<u>3,206,284</u>	<u>(106,433)</u>	<u>(3.2%)</u>
Arts and Science Fund						
Economic Vitality	618,991	1,249,998	636,277	1,340,007	90,009	7.2%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>618,991</u>	<u>1,259,998</u>	<u>636,277</u>	<u>1,350,007</u>	<u>90,009</u>	<u>7.1%</u>
Recreation Fund						
Public Works	251,569	7,500	7,500	10,400	2,900	38.7%
	<u>251,569</u>	<u>7,500</u>	<u>7,500</u>	<u>10,400</u>	<u>2,900</u>	<u>38.7%</u>
Parking District Fund						
General Administration	18,070	44,282	44,282	40,596	(3,686)	(8.3%)
Management Services	24,445	6,603	6,603	11,338	4,735	71.7%
Public Works	1,112	567	567	4,063	3,496	616.6%
Economic Vitality	773,919	1,749,484	637,213	2,014,028	264,544	15.1%
Non-Departmental	7,479	10,367	10,367	8,325	(2,042)	(19.7%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>825,025</u>	<u>1,841,303</u>	<u>699,032</u>	<u>2,108,350</u>	<u>267,047</u>	<u>14.5%</u>
Water Resource & Infrastructure Protection Fund						
Fire	-	1,038,121	484,650	945,479	(92,642)	(8.9%)
	<u>-</u>	<u>1,038,121</u>	<u>484,650</u>	<u>945,479</u>	<u>(92,642)</u>	<u>(8.9%)</u>
Total Special Revenue Funds	<u>56,610,926</u>	<u>94,938,326</u>	<u>44,282,505</u>	<u>119,155,119</u>	<u>24,216,793</u>	<u>25.5%</u>
Debt Service Funds						
General Obligation Bonds Fund						
Non-Departmental	7,014,985	7,378,336	7,309,850	7,388,402	10,066	0.1%
	<u>7,014,985</u>	<u>7,378,336</u>	<u>7,309,850</u>	<u>7,388,402</u>	<u>10,066</u>	<u>0.1%</u>
Pension Debt Service Fund						
Non-Departmental	-	122,002,500	120,579,453	9,197,890	(112,804,610)	(92.5%)
	<u>-</u>	<u>122,002,500</u>	<u>120,579,453</u>	<u>9,197,890</u>	<u>(112,804,610)</u>	<u>(92.5%)</u>
Total Debt Service Funds	<u>7,014,985</u>	<u>129,380,836</u>	<u>127,889,303</u>	<u>16,586,292</u>	<u>(112,794,544)</u>	<u>(87.2%)</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Capital Project Funds						
Non GO Bond Funded Projects Fund						
Non-Departmental	\$ 12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
	12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
GO Bonds Funded Projects Fund						
Non-Departmental	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
Total Capital Project Funds	13,688,390	20,346,181	6,677,919	39,992,545	19,646,364	96.6%
Enterprise Funds						
Drinking Water Fund						
General Administration	253,298	412,028	412,028	395,960	(16,068)	(3.9%)
Management Services	1,154,806	1,031,554	1,031,554	1,102,524	70,970	6.9%
Community Development	-	-	-	50,436	50,436	100.0%
Public Works	69,641	105,173	105,173	149,725	44,552	42.4%
Economic Vitality	9,258	5,640	5,640	543	(5,097)	(90.4%)
Water Services	16,383,019	33,585,725	18,161,449	36,955,509	3,369,784	10.0%
Non-Departmental	165,696	157,666	157,666	148,373	(9,293)	(5.9%)
Contingency	-	1,000,000	-	1,000,000	-	0.0%
	18,035,718	36,297,786	19,873,510	39,803,070	3,505,284	9.7%
Wastewater Fund						
General Administration	246,462	241,162	241,162	232,368	(8,794)	(3.6%)
Management Services	300,710	360,381	360,381	327,001	(33,380)	(9.3%)
Community Development	-	-	-	16,812	16,812	100.0%
Public Works	62,532	19,939	19,939	23,859	3,920	19.7%
Economic Vitality	3,896	2,383	2,383	209	(2,174)	(91.2%)
Water Services	11,150,787	13,658,719	6,207,672	16,580,973	2,922,254	21.4%
Non-Departmental	72,894	65,901	65,901	55,653	(10,248)	(15.6%)
Contingency	-	800,000	-	800,000	-	0.0%
	11,837,281	15,148,485	6,897,438	18,036,875	2,888,390	19.1%
Reclaimed Water Fund						
General Administration	21,696	28,900	28,900	21,139	(7,761)	(26.9%)
Management Services	40,811	32,038	32,038	42,806	10,768	33.6%
Public Works	1,026	-	-	-	-	100.0%
Economic Vitality	499	240	240	20	(220)	(91.7%)
Water Services	390,962	1,904,108	643,599	1,779,601	(124,507)	(6.5%)
Non-Departmental	10,571	8,161	8,161	6,569	(1,592)	(19.5%)
Contingency	-	50,000	-	50,000	-	0.0%
	465,565	2,023,447	712,938	1,900,135	(123,312)	(6.1%)
Stormwater Fund						
General Administration	25,324	54,758	54,758	84,847	30,089	54.9%
Management Services	91,772	88,129	88,129	146,630	58,501	66.4%
Public Works	9,241	108	108	529	421	389.8%
Economic Vitality	701	397	397	37	(360)	(90.7%)
Water Services	4,476,068	23,973,012	17,044,682	10,813,591	(13,159,421)	(54.9%)
Non-Departmental	15,546	13,450	13,450	12,059	(1,391)	(10.3%)
Contingency	-	300,000	-	300,000	-	0.0%
	4,618,652	24,429,854	17,201,524	11,357,693	(13,072,161)	(53.5%)
Solid Waste Fund						
General Administration	282,932	376,772	376,772	400,506	23,734	6.3%
Management Services	564,536	444,427	444,427	449,680	5,253	1.2%

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Solid Waste Fund - Continued						
Public Works	\$ 10,054,270	16,743,681	12,116,683	17,994,694	1,251,013	7.5%
Economic Vitality	8,475	5,332	5,332	480	(4,852)	(91.0%)
Non-Departmental	163,034	177,790	177,790	187,937	10,147	5.7%
Contingency	2,081	500,000	-	500,000	-	0.0%
	<u>11,075,328</u>	<u>18,248,002</u>	<u>13,121,004</u>	<u>19,533,297</u>	<u>1,285,295</u>	<u>7.0%</u>
Sustainability and Environmental Management Fund						
General Administration	36,224	1,039,860	916,738	1,970,635	930,775	89.5%
Management Services	91,588	82,015	82,015	110,619	28,604	34.9%
Public Works	758,386	174,081	124,081	25,665	(148,416)	(85.3%)
Economic Vitality	831	444	444	39	(405)	(91.2%)
Non-Departmental	20,898	15,465	15,465	11,138	(4,327)	(28.0%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>907,927</u>	<u>1,341,865</u>	<u>1,138,743</u>	<u>2,148,096</u>	<u>806,231</u>	<u>60.1%</u>
Airport Fund						
General Administration	60,258	109,853	109,853	122,351	12,498	11.4%
Management Services	143,107	116,371	116,371	134,383	18,012	15.5%
Public Works	70,008	76,177	76,177	109,899	33,722	44.3%
Economic Vitality	4,230,019	16,168,180	7,397,866	25,201,385	9,033,205	55.9%
Non-Departmental	27,622	29,338	29,338	38,183	8,845	30.1%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>4,531,014</u>	<u>16,599,919</u>	<u>7,729,605</u>	<u>25,706,201</u>	<u>9,106,282</u>	<u>54.9%</u>
Flagstaff Housing Authority Fund						
Community Development	7,295,935	9,242,616	7,967,616	8,791,305	(451,311)	(4.9%)
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	<u>7,295,935</u>	<u>10,243,866</u>	<u>7,967,616</u>	<u>9,792,555</u>	<u>(451,311)</u>	<u>(4.4%)</u>
Total Enterprise Funds	<u>58,767,420</u>	<u>124,333,224</u>	<u>74,642,378</u>	<u>128,277,922</u>	<u>3,944,698</u>	<u>3.2%</u>
Total All Funds	<u>\$ 195,671,258</u>	<u>450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.7%)</u>

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Section	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
General Administration						
City Manager	\$ 1,725,610	1,964,629	1,957,129	2,350,515	385,886	19.6%
Human Resources	922,290	1,132,500	1,001,635	1,176,290	43,790	3.9%
Risk Management	210,794	230,171	230,172	280,232	50,061	21.7%
Information Technology	-	3,280,443	3,050,192	6,896,507	3,616,064	110.2%
City Attorney	1,916,250	2,152,507	2,152,507	2,204,138	51,631	2.4%
Flagstaff Municipal Court	3,315,846	3,496,438	3,496,438	3,909,161	412,723	11.8%
Sustainability	-	981,578	858,456	1,756,422	774,844	78.9%
Environmental Management	-	-	-	111,059	111,059	100.0%
	8,090,790	13,238,266	12,746,529	18,684,324	5,446,058	41.1%
Community Development						
Community Development Administrator	402,337	473,863	449,863	412,545	(61,318)	(12.9%)
Engineering	1,678,531	2,131,388	1,938,709	-	(2,131,388)	(100.0%)
Capital Improvements	(21,888)	(134,365)	(134,365)	-	134,365	(100.0%)
Planning and Development Services	2,724,261	3,109,608	2,974,538	3,692,681	583,073	18.8%
Housing	401,322	449,678	427,551	476,007	26,329	5.9%
Community Housing Services	263,858	675,592	366,818	1,804,649	1,129,057	167.1%
Community Housing Grants	5,428	900,000	900,000	900,000	-	0.0%
CDBG Grants	483,878	1,311,285	739,105	2,266,688	955,403	72.9%
Transportation CIP	7,607,292	20,077,909	2,580,550	-	(20,077,909)	(100.0%)
Road Repair Construction	2,650,436	10,566,413	5,328,565	-	(10,566,413)	(100.0%)
Street Widening Projects	-	1,859,344	11,364	-	(1,859,344)	(100.0%)
Street Operations	-	3,127,790	24,200	-	(3,127,790)	(100.0%)
Bicycle and Pedestrian Projects	-	2,151,000	-	-	(2,151,000)	(100.0%)
General Transportation Improvements	347	1,189,300	171,290	-	(1,189,300)	(100.0%)
Flagstaff Urban Trails System	1,758,069	3,042,599	1,162,312	-	(3,042,599)	(100.0%)
Flagstaff Housing Authority	7,295,935	9,242,616	7,967,616	8,791,305	(451,311)	(4.9%)
Metro Planning Organization	(63,912)	-	-	-	-	100.0%
	25,185,894	60,174,020	24,908,116	18,343,875	(41,830,145)	(69.5%)
Management Services						
Management Services Administration	270,278	279,381	279,381	305,350	25,969	9.3%
Information Technology	2,619,806	-	-	-	-	100.0%
Purchasing	870,611	924,099	924,101	999,197	75,098	8.1%
Revenue	1,526,250	1,954,748	1,692,942	2,036,704	81,956	4.2%
Finance	1,419,075	1,437,885	1,434,885	1,660,851	222,966	15.5%
	6,706,020	4,596,113	4,331,309	5,002,102	405,989	8.8%
Fire						
Fire Operations	12,823,136	16,191,014	12,753,115	13,975,389	(2,215,625)	(13.7%)
Fire Grants	3,963,509	4,072,618	4,796,534	3,513,201	(559,417)	(13.7%)
Fire Watershed Protection	-	1,038,121	484,650	945,479	(92,642)	(8.9%)
	16,786,645	21,301,753	18,034,299	18,434,069	(2,867,684)	(13.5%)
Police						
Police Operations	18,443,735	23,279,589	19,676,822	19,498,534	(3,781,055)	(16.2%)
Police Grants	5,214,776	2,375,748	3,036,277	2,388,609	12,861	0.5%
	23,658,511	25,655,337	22,713,099	21,887,143	(3,768,194)	(14.7%)
Public Works						
Public Works Administration	105,364	71,161	71,161	71,217	56	0.1%
Public Facilities Maintenance	1,337,320	2,260,565	1,386,963	2,634,009	373,444	16.5%
USGS Facilities	535,870	1,189,023	1,028,712	939,873	(249,150)	(21.0%)
Fleet Services	53,949	473,504	22,976	650,528	177,024	37.4%
Parks	3,487,690	3,572,023	3,523,023	5,865,790	2,293,767	64.2%
Recreation	3,456,181	4,051,973	2,567,986	4,571,833	519,860	12.8%
Open Space	-	-	-	245,415	245,415	100.0%
Street Maintenance and Repairs	5,410,569	6,588,763	6,338,763	6,529,188	(59,575)	(0.9%)
Street Construction and Reconstruction	1,462,887	8,519,312	2,301,990	5,434,626	(3,084,686)	(36.2%)

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Section	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Public Works - Continued						
Road Repair Pavement Preservation	\$ 4,855,596	1,144,319	1,950,000	1,253,071	108,752	9.5%
Street and Highway User Revenue Bonds	546,508	-	-	-	-	100.0%
Landfill	2,167,019	7,656,243	3,498,325	9,084,176	1,427,933	18.7%
Collections	7,320,682	8,490,085	7,568,818	8,425,554	(64,531)	(0.8%)
Solid Waste Debt Service	379,173	377,230	829,417	219,569	(157,661)	(41.8%)
Sustainability	665,539	-	-	-	-	100.0%
Environmental Management	72,354	143,250	93,250	-	(143,250)	(100.0%)
Recreation - BBB	251,569	7,500	7,500	10,400	2,900	38.7%
	<u>32,108,270</u>	<u>44,544,951</u>	<u>31,188,884</u>	<u>45,935,249</u>	<u>1,390,298</u>	<u>3.1%</u>
Economic Vitality						
Library City Direct	3,955,119	4,963,834	2,811,260	5,545,473	581,639	11.7%
Library County Direct	613,116	649,793	463,108	665,480	15,687	2.4%
Library County Indirect Shared Services	501,637	1,178,557	255,852	1,238,989	60,432	5.1%
Library Grants	71,462	55,000	55,000	45,000	(10,000)	(18.2%)
Community Investment	140,310	107,265	107,265	202,834	95,569	89.1%
Beautification	263,643	500,298	464,798	625,863	125,565	25.1%
Beautification - Capital Improvements	302,364	4,222,409	204,405	5,502,004	1,279,595	30.3%
Economic Development	986,988	1,247,001	899,730	1,492,070	245,069	19.7%
Economic Development Debt Service	248,154	247,088	247,088	250,481	3,393	1.4%
Tourism	2,463,523	2,704,789	2,318,012	2,586,269	(118,520)	(4.4%)
Visitor Services	362,867	557,928	452,745	570,015	12,087	2.2%
Arts and Science	618,991	1,249,998	636,277	1,340,007	90,009	7.2%
Parking District	658,090	1,637,074	524,803	1,898,971	261,897	16.0%
Parking District Debt Service	115,387	112,026	112,026	115,025	2,999	2.7%
Airport	3,996,703	15,615,350	7,165,036	24,969,509	9,354,159	59.9%
Airport Debt Service	231,736	551,736	231,736	231,736	(320,000)	(58.0%)
	<u>15,530,090</u>	<u>35,600,146</u>	<u>16,949,141</u>	<u>47,279,726</u>	<u>11,679,580</u>	<u>32.8%</u>
Water Services						
Administration	2,472,430	2,137,066	1,799,066	2,301,815	164,749	7.7%
Water Production	3,531,940	4,679,605	3,855,620	5,251,468	571,863	12.2%
Water Distribution	2,022,394	2,441,380	2,050,800	2,464,024	22,644	0.9%
Water Resource Management	683,170	707,887	659,387	703,298	(4,589)	(0.6%)
Engineering Services	460,149	571,132	482,132	584,531	13,399	2.3%
Regulatory Compliance	976,364	1,101,571	1,080,571	1,099,164	(2,407)	(0.2%)
SCADA Information Systems	783,263	771,326	649,479	1,063,768	292,442	37.9%
Wastewater Treatment - Wildcat	2,077,703	2,664,773	2,199,543	3,029,059	364,286	13.7%
Wastewater Treatment - Rio Plant	1,278,300	1,057,807	896,306	1,262,328	204,521	19.3%
Wastewater Collection	1,372,541	1,237,062	1,223,062	1,257,982	20,920	1.7%
Reclaim Water	390,962	779,108	467,608	615,592	(163,516)	(21.0%)
Stormwater	1,124,082	1,799,939	801,385	3,008,815	1,208,876	67.2%
Drinking Water Capital Improvements	3,490,965	18,858,637	5,267,273	21,049,257	2,190,620	11.6%
Wastewater Capital Improvements	3,208,736	7,804,942	994,626	8,870,724	1,065,782	13.7%
Reclaim Water Capital Improvements	-	1,125,000	175,991	1,164,009	39,009	3.5%
Stormwater Capital Improvements	3,351,986	21,573,073	16,243,297	6,599,776	(14,973,297)	(69.4%)
Drinking Water Debt Service	1,962,344	2,317,121	2,317,121	2,438,184	121,063	5.2%
Wastewater Debt Service	3,213,507	894,135	894,135	2,160,880	1,266,745	141.7%
Stormwater Debt Service	-	600,000	-	1,205,000	605,000	100.8%
	<u>32,400,836</u>	<u>73,121,564</u>	<u>42,057,402</u>	<u>66,129,674</u>	<u>(6,991,890)</u>	<u>(9.6%)</u>
Non-Departmental						
Council and Commissions	410,052	432,096	407,096	441,000	8,904	2.1%
Non-Departmental	2,608,499	5,332,549	2,294,969	11,109,776	5,777,227	108.3%
Transit	7,763,743	7,270,134	4,738,098	8,059,031	788,897	10.9%
GO Bond Funded Projects	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
GO Bond Debt Service	7,014,985	7,378,336	7,309,850	7,388,402	10,066	0.1%
Non GO Bond Funded Projects	12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
4th Street Debt Service	2,218,725	2,211,338	2,211,338	-	(2,211,338)	(100.0%)

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Section	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Non-Departmental - Continued						
Road Repair Debt Service	\$ 1,488,813	1,488,388	1,488,388	1,487,663	(725)	(0.0%)
Pension Debt Service	-	122,002,500	120,579,453	9,197,890	(112,804,610)	(92.5%)
Facility Improvement Debt	203,195	340,644	340,644	342,121	1,477	0.4%
	<u>35,396,402</u>	<u>166,802,166</u>	<u>146,047,755</u>	<u>78,018,428</u>	<u>(88,783,738)</u>	<u>(53.2%)</u>
Engineering and Capital Improvements						
Engineering	-	-	-	2,143,009	2,143,009	100.0%
Capital Improvement	-	-	-	(143,496)	(143,496)	100.0%
Transportation CIP	-	-	-	17,558,725	17,558,725	100.0%
Road Repair Construction	-	-	-	12,718,149	12,718,149	100.0%
Street Widening Projects	-	-	-	8,371,118	8,371,118	100.0%
Street Operations	-	-	-	8,817,117	8,817,117	100.0%
Bicycle and Pedestrian Projects	-	-	-	10,209,052	10,209,052	100.0%
General Transportation Improvements	-	-	-	2,107,310	2,107,310	100.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>61,780,984</u>	<u>61,780,984</u>	
Reserves/Contingencies	(192,200)	5,654,000	942,000	7,323,060	1,669,060	29.5%
Grand Total	<u>\$ 195,671,258</u>	<u>450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.7%)</u>

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and department heads.

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
General Administration						
General Fund	\$ 8,090,790	12,256,688	11,888,073	16,816,843	4,560,155	37.2%
Library	212,985	253,764	253,764	272,459	18,695	7.4%
HURF	152,508	256,750	256,750	280,797	24,047	9.4%
Transportation	86,333	72,462	72,462	68,686	(3,776)	(5.2%)
FUTS	1,271	-	-	-	-	100.0%
Parking District	18,070	44,282	44,282	40,596	(3,686)	(8.3%)
Drinking Water	253,298	412,028	412,028	395,960	(16,068)	(3.9%)
Wastewater	246,462	241,162	241,162	232,368	(8,794)	(3.6%)
Reclaimed Water	21,696	28,900	28,900	21,139	(7,761)	(26.9%)
Stormwater	25,324	54,758	54,758	84,847	30,089	54.9%
Solid Waste	282,932	376,772	376,772	400,506	23,734	6.3%
Sustainability and Environmental Mgmt	36,224	1,039,860	916,738	1,970,635	930,775	89.5%
Airport	60,258	109,853	109,853	122,351	12,498	11.4%
	<u>9,488,151</u>	<u>15,147,279</u>	<u>14,655,542</u>	<u>20,707,187</u>	<u>5,559,908</u>	<u>36.7%</u>
Community Development						
General Fund	5,184,563	6,030,172	5,656,296	4,581,233	(1,448,939)	(24.0%)
HURF	8,056,810	14,744,813	2,434,135	-	(14,744,813)	(100.0%)
Transportation	2,701,592	24,756,222	6,211,113	-	(24,756,222)	(100.0%)
FUTS	1,758,069	3,042,599	1,162,312	-	(3,042,599)	(100.0%)
Housing and Community Services	753,164	2,886,877	2,005,923	4,971,337	2,084,460	72.2%
Drinking Water	-	-	-	50,436	50,436	100.0%
Wastewater	-	-	-	16,812	16,812	100.0%
Flagstaff Housing Authority	7,295,935	9,242,616	7,967,616	8,791,305	(451,311)	(4.9%)
	<u>25,750,133</u>	<u>60,703,299</u>	<u>25,437,395</u>	<u>18,411,123</u>	<u>(42,292,176)</u>	<u>(69.7%)</u>
Management Services						
General Fund	6,706,020	4,596,113	4,331,309	5,002,102	405,989	8.8%
Library	139,996	139,996	139,996	187,931	47,935	34.2%
HURF	184,020	83,032	83,032	78,002	(5,030)	(6.1%)
Transportation	255,780	188,863	188,863	132,446	(56,417)	(29.9%)
FUTS	11,306	-	-	-	-	100.0%
Parking District	24,445	6,603	6,603	11,338	4,735	71.7%
Drinking Water	1,154,806	1,031,554	1,031,554	1,102,524	70,970	6.9%
Wastewater	300,710	360,381	360,381	327,001	(33,380)	(9.3%)
Reclaimed Water	40,811	32,038	32,038	42,806	10,768	33.6%
Stormwater	91,772	88,129	88,129	146,630	58,501	66.4%
Solid Waste	564,536	444,427	444,427	449,680	5,253	1.2%
Sustainability and Environmental Mgmt	91,588	82,015	82,015	110,619	28,604	34.9%
Airport	143,107	116,371	116,371	134,383	18,012	15.5%
	<u>9,708,897</u>	<u>7,169,522</u>	<u>6,904,718</u>	<u>7,725,462</u>	<u>555,940</u>	<u>7.8%</u>
Fire						
General Fund	13,734,246	20,263,632	16,659,901	17,488,590	(2,775,042)	(13.7%)
COVID Relief Fund	3,052,399	-	889,748	-	-	100.0%
Water Resource & Infrastructure Fund	-	1,038,121	484,650	945,479	(92,642)	(8.9%)
	<u>16,786,645</u>	<u>21,301,753</u>	<u>18,034,299</u>	<u>18,434,069</u>	<u>(2,867,684)</u>	<u>(13.5%)</u>
Police						
General Fund	20,030,101	25,655,337	21,668,801	21,887,143	(3,768,194)	(14.7%)
COVID Relief Fund	3,628,410	-	1,044,298	-	-	100.0%
	<u>23,658,511</u>	<u>25,655,337</u>	<u>22,713,099</u>	<u>21,887,143</u>	<u>(3,768,194)</u>	<u>(14.7%)</u>
Public Works						
General Fund	8,976,374	11,618,249	8,600,821	14,978,665	3,360,416	28.9%
Library	44,483	43,397	43,397	40,058	(3,339)	(7.7%)
HURF	7,547,131	15,256,833	8,789,511	12,177,155	(3,079,678)	(20.2%)
Transportation	4,865,973	1,184,126	1,989,807	1,293,477	109,351	9.2%

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Public Works - Continued						
Recreation	\$ 251,569	7,500	7,500	10,400	2,900	38.7%
Parking District	1,112	567	567	4,063	3,496	616.6%
Drinking Water	69,641	105,173	105,173	149,725	44,552	42.4%
Wastewater	62,532	19,939	19,939	23,859	3,920	19.7%
Reclaimed Water	1,026	-	-	-	-	100.0%
Stormwater	9,241	108	108	529	421	389.8%
Solid Waste	10,054,270	16,743,681	12,116,683	17,994,694	1,251,013	7.5%
Sustainability and Environmental Mgmt	758,386	174,081	124,081	25,665	(148,416)	(85.3%)
Airport	70,008	76,177	76,177	109,899	33,722	44.3%
	<u>32,711,746</u>	<u>45,229,831</u>	<u>31,873,764</u>	<u>46,808,189</u>	<u>1,578,358</u>	<u>3.5%</u>
Economic Vitality						
General Fund	140,310	107,265	107,265	202,834	95,569	89.1%
Library	5,145,679	6,849,779	3,587,815	7,495,180	645,401	9.4%
HURF	3,901	2,706	2,706	220	(2,486)	(91.9%)
Transportation	1,395	748	748	86	(662)	(88.5%)
FUTS	100	-	-	-	-	100.0%
Beautification	566,007	4,722,707	669,203	6,127,867	1,405,160	29.8%
Economic Development	1,235,142	1,494,089	1,146,818	1,742,551	248,462	16.6%
Tourism	2,826,390	3,262,717	2,770,757	3,156,284	(106,433)	(3.3%)
Arts and Science	618,991	1,249,998	636,277	1,340,007	90,009	7.2%
Parking District	773,919	1,749,484	637,213	2,014,028	264,544	15.1%
Drinking Water	9,258	5,640	5,640	543	(5,097)	(90.4%)
Wastewater	3,896	2,383	2,383	209	(2,174)	(91.2%)
Reclaimed Water	499	240	240	20	(220)	(91.7%)
Stormwater	701	397	397	37	(360)	(90.7%)
Solid Waste	8,475	5,332	5,332	480	(4,852)	(91.0%)
Sustainability and Environmental Mgmt	831	444	444	39	(405)	(91.2%)
Airport	4,230,019	16,168,180	7,397,866	25,201,385	9,033,205	55.9%
	<u>15,565,513</u>	<u>35,622,109</u>	<u>16,971,104</u>	<u>47,281,770</u>	<u>11,659,661</u>	<u>32.7%</u>
Water Services						
Drinking Water	16,383,019	33,585,725	18,161,449	36,955,509	3,369,784	10.0%
Wastewater	11,150,787	13,658,719	6,207,672	16,580,973	2,922,254	21.4%
Reclaimed Water	390,962	1,904,108	643,599	1,779,601	(124,507)	(6.5%)
Stormwater	4,476,068	23,973,012	17,044,682	10,813,591	(13,159,421)	(54.9%)
	<u>32,400,836</u>	<u>73,121,564</u>	<u>42,057,402</u>	<u>66,129,674</u>	<u>(6,991,890)</u>	<u>(9.6%)</u>
Non-Departmental						
General Fund	(3,078,586)	(365,457)	(3,428,037)	(1,346,977)	(981,520)	268.6%
COVID Relief Fund	-	-	-	6,171,965	6,171,965	100.0%
Library	75,872	71,752	71,752	61,878	(9,874)	(13.8%)
HURF	75,170	126,879	126,879	190,920	64,041	50.5%
Transportation	11,494,783	10,996,625	8,464,589	9,579,751	(1,416,874)	(12.9%)
FUTS	431	-	-	-	-	100.0%
Housing and Community Services	38,241	48,668	48,668	48,668	-	0.0%
Parking District	7,479	10,367	10,367	8,325	(2,042)	(19.7%)
General Obligation Bonds	7,014,985	7,378,336	7,309,850	7,388,402	10,066	0.1%
Pension Debt Service Fund	-	122,002,500	120,579,453	9,197,890	(112,804,610)	(92.5%)
GO Bond Funded Projects	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
Non GO Bond Funded Projects	12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
Drinking Water	165,696	157,666	157,666	148,373	(9,293)	(5.9%)
Wastewater	72,894	65,901	65,901	55,653	(10,248)	(15.6%)
Reclaimed Water	10,571	8,161	8,161	6,569	(1,592)	(19.5%)
Stormwater	15,546	13,450	13,450	12,059	(1,391)	(10.3%)
Solid Waste	163,034	177,790	177,790	187,937	10,147	5.7%
Sustainability and Environmental Mgmt	20,898	15,465	15,465	11,138	(4,327)	(28.0%)

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Non-Departmental - Continued						
Airport	\$ 27,622	29,338	29,338	38,183	8,845	30.1%
	<u>29,793,026</u>	<u>161,083,622</u>	<u>140,329,211</u>	<u>71,753,279</u>	<u>(89,330,343)</u>	<u>(55.5%)</u>
Engineering and Capital Improvements						
General Fund	-	-	-	1,999,513	1,999,513	100.0%
HURF	-	-	-	9,439,638	9,439,638	100.0%
Transportation	-	-	-	50,918,527	50,918,527	100.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>62,357,678</u>	<u>62,357,678</u>	<u>100.0%</u>
Reserves/Contingencies						
General Fund	(194,281)	1,527,750	942,000	3,196,810	1,669,060	109.2%
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	45,000	-	45,000	-	0.0%
Tourism	-	50,000	-	50,000	-	0.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Parking District	-	30,000	-	30,000	-	0.0%
Drinking Water	-	1,000,000	-	1,000,000	-	0.0%
Wastewater	-	800,000	-	800,000	-	0.0%
Reclaimed Water	-	50,000	-	50,000	-	0.0%
Stormwater	-	300,000	-	300,000	-	0.0%
Solid Waste	2,081	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Airport	-	100,000	-	100,000	-	0.0%
Flagstaff Housing Authority	-	1,001,250	-	1,001,250	-	0.0%
	<u>(192,200)</u>	<u>5,654,000</u>	<u>942,000</u>	<u>7,323,060</u>	<u>1,669,060</u>	<u>29.5%</u>
All Funds Total	<u>\$ 195,671,258</u>	<u>450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.7%)</u>

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff
Full-Time Employee and Personnel Compensation
Fiscal Year 2021-2022

Fund	Full-Time Equivalent (FTE) 2021-2022	Employee Salaries and Hourly Costs 2021-2022	Retirement Costs 2021-2022	Healthcare Costs 2021-2022	Other Benefit Costs 2021-2022	Total Estimated Personnel Compensation 2021-2022
General Fund	612.43	\$ 39,432,605	\$ 4,870,275	\$ 5,611,694	\$ 3,235,187	\$ 53,149,761
Special Revenue Funds						
Housing and Community Services	1.00	58,330	7,239	7,972	5,312	78,853
Library	55.76	2,590,200	285,092	509,851	197,735	3,582,878
HURF	35.27	1,791,177	212,622	323,426	298,879	2,626,104
Beautification	1.70	142,799	17,766	10,670	11,589	182,824
Economic Development	2.75	199,213	24,789	27,826	16,300	268,128
Tourism	17.50	989,515	115,857	162,777	80,349	1,348,498
Arts and Science	0.40	47,471	5,914	4,019	3,915	61,319
Parking District	6.00	253,503	31,341	67,798	23,219	375,861
Water Resource & Infrastructure Protection	10.00	477,849	70,225	200,572	34,173	782,819
Total Special Revenue Funds	<u>130.38</u>	<u>6,550,057</u>	<u>770,845</u>	<u>1,314,911</u>	<u>671,471</u>	<u>9,307,284</u>
Enterprise Funds						
Drinking Water	54.16	3,461,089	415,092	476,308	305,010	4,657,499
Wastewater	16.00	1,330,988	165,178	205,602	122,919	1,824,687
Reclaimed Water	6.00	122,735	15,233	17,764	11,238	166,970
Stormwater	7.00	502,966	62,418	67,937	40,922	674,243
Solid Waste	47.50	2,501,647	310,605	446,492	249,410	3,508,154
Sustainability and Environmental Mgmt	8.00	415,576	51,572	65,812	32,711	565,671
Airport	13.75	877,237	126,741	125,486	44,457	1,173,921
Flagstaff Housing Authority	23.00	1,364,126	169,286	239,214	120,264	1,892,890
Total Enterprise Funds	<u>175.41</u>	<u>10,576,364</u>	<u>1,316,125</u>	<u>1,644,615</u>	<u>926,931</u>	<u>14,464,035</u>
Total All Funds	<u><u>918.22</u></u>	<u><u>\$ 56,559,026</u></u>	<u><u>\$ 6,957,245</u></u>	<u><u>\$ 8,571,220</u></u>	<u><u>\$ 4,833,589</u></u>	<u><u>\$ 76,921,080</u></u>

City of Flagstaff
Summary of Operating Capital
Fiscal Year 2021-2022

Sect #	Section	Operating Capital	Carry Forward 2020-2021	Budget 2021-2022
General Fund				
051	Fire	Type 1 Fire Engine	\$ 350,000	700,000
		Alternative Response Unit	-	105,000
		Replacement Vehicle - Replace Type 6 Unit	190,000	190,000
		Replacement Vehicle - Replace Ford Expedition	40,000	40,000
051	Fire	Type 1 Fire Engine	155,562	155,562
052	Fire Grants	Type 3 Wildland Quint Engine	-	1,400,000
		Safety Vests	350,000	350,000
061	Police	Hybrid Patrol Vehicles	-	280,000
		Hybrid Patrol Vehicle	39,000	39,000
		Hybrid Patrol Vehicle	39,000	39,000
		Hybrid Patrol Vehicle	39,000	39,000
		Police Interceptor	38,915	38,915
		Server Replacements	275,000	275,000
062	Police Grants	Homeland Security - Grant	20,000	70,000
		DOJ Bomb Robot/Equipment	100,000	100,000
102	Engineering	Vehicle Replacement	-	47,000
104	Planning and Development	Vehicle Replacement	-	43,000
152	Facility Maintenance	Hybrid Vehicle	36,595	36,595
154	Fleet	Electric Vehicles and Fire Replacement Set-aside	-	200,000
		Replace City Hall Pool Vehicle	37,000	37,000
		Catastrophic Rolling Stock/Sawmill	413,528	413,528
155	Parks	Utility Bobcat	-	58,000
		Bike Track	-	15,000
		Switzer Canyon Railing Replacement	-	20,000
		Vehicle Replacement	-	45,000
		Field Groomer	-	18,000
		Ponderosa Park Improvements	-	15,000
		Parks Operating Capital	10,000	10,000
		Dog Park Equipment	-	10,000
		Cemetery Liner	-	10,000
		Cemetery Tamper	-	20,000
		3/4 Ton Regular Cab Pickup Truck	39,000	39,000
156	Recreation	Equipment	13,987	40,987
		Field Groomer	-	18,000
		Recreation Contingency	-	10,000
		Boiler Replacement at the Aquaplex	-	220,000
		Pool Filter Control Board	-	10,000
		50% of Aquaplex Carpet Replacement	-	20,000
		Joe C Montoya Carpet Replacement	-	15,000
		General Fund Total	2,186,587	5,192,587
Library Fund				
035	City Library	Boiler Replacement	125,000	235,000
		Seal and Repaint Interior Ceiling	60,000	60,000
		Vehicle Replacement	58,390	58,390
		Library Fund Total	243,390	353,390
Beautification Fund				
212	Beautification	Phone Booth Library	-	20,000
		Sandbag Barrier Beautification Eastside	-	10,000

City of Flagstaff
Summary of Operating Capital
Fiscal Year 2021-2022

Sect #	Section	Operating Capital	Carry Forward 2020-2021	Budget 2021-2022
212	Beautification - Continued	McAllister Route 66 Interpretive Plaza	\$ 12,450	12,450
		Traffic Signal Boxes	-	10,000
		Holiday Decorations	18,880	18,880
		Beautification Fund Total	31,330	71,330
Arts and Science Fund				
216	Arts and Science	Moon Landing Sculpture	-	24,000
		Indoor Art in Public Spaces	-	10,000
		Traffic Boxes	3,875	3,875
		Airport Murals	2,000	2,000
		Art Wins Sculpture	10,000	10,000
		Arts and Science Fund Total	15,875	49,875
Highway User Fund				
161	Street Maintenance	Loader #1 Replacement	-	250,000
		Loader #2 Replacement	-	250,000
		Road Grader	-	100,000
		Street Sweeper	-	300,000
		10 Wheel Snow Plow	-	300,000
		3/4 Ton Truck (2)	-	100,000
		HURF Operational Capital TBD	-	100,000
		Snow Gate for Road Grader Pilot Program	40,000	40,000
		Two Medium Duty Pickup Trucks	80,000	80,000
		Highway User Fund Total	120,000	1,520,000
Transportation Fund				
120	Bicycle and Pedestrian Projects	FUTS Signing	-	120,000
		Transportation Fund Total	-	120,000
Drinking Water Fund				
301	Water Production	Lake Mary Raw Water Pump	-	20,000
		Supplemental Antennae	6,297	6,297
303	Water Distribution	Valves, Hydrants, Parts	-	20,000
		1 1/2 Ton Service Truck Replacement	105,000	105,000
		UPM Storage	149,580	149,580
		1 1/2 Ton Service Truck Replacement	105,000	105,000
307	SCADA	Security	-	250,000
		Firewalls and Network Phase 2	42,847	42,847
		Drinking Water Fund Total	408,724	698,724
Wastewater Fund				
311	Wastewater Treatment - Wildcat	Flow Meter Equipment	-	20,000
		Turbine Repairs	-	65,000
		Septage Repairs	-	30,000
312	Wastewater Treatment - Rio	Flow Meter Equipment	-	10,000
		Wastewater Fund Total	-	125,000
Reclaimed Water Fund				
321	Reclaimed Water Distribution	Buffalo Park Tank Connectivity	15,000	15,000
		Reclaimed Water Fund Total	15,000	15,000
Stormwater Fund				
385	Stormwater	Clay Avenue Wash Detention Facility	-	15,000
		Stormwater Water Fund Total	-	15,000
Solid Waste Fund				
165	Solid Waste - Landfill	Compactor Wheels for Compactor	-	45,000
		Undercarriage Refurbish of Cat Dozer	-	40,000

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2021-2022

Sect #	Section	Operating Capital	Carry Forward 2020-2021	Budget 2021-2022
165	Solid Waste - Landfill	Refurbish Cat Front End Loader	\$ -	150,000
		Lydar Flyover	-	10,000
		Dust Control	-	10,000
		Landfill Closure Set Aside	-	100,000
		Materials Recovery Facility Transition	-	25,000
		Landfill Tarp Replacement	-	15,000
		Stormwater Infrastructure for Landfill	-	5,000
		Geo-Physical Study - Phase 2	54,656	54,656
		Scale House Remodel	11,152	11,152
Solid Waste Fund - Continued				
166	Solid Waste - Collections	Side Loader	-	320,000
		Front-end Loader	-	320,000
		Vehicle Replacements	42,497	82,497
		Rear Loader Truck for Bulky Pickup	188,770	188,770
		Peterbilt Loader Truck	300,000	300,000
		Peterbilt Loader Truck	310,000	310,000
		Solid Waste Fund Total	907,075	1,987,075
Airport Fund				
221	Airport	Bobcat Skid Steer Replacement	-	90,000
		Design and Construct Ramp Drainage Issue	-	200,000
		Airport Fund Total	-	290,000
Total			\$ 3,927,981	10,437,981

City of Flagstaff
Summary of Capital Improvement Program
2021-2022

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2021-2022
General Fund				
014	Information Technology	Fiber	\$ -	2,000,000
155	Parks	West Complex Little League Improvements	-	37,000
		Buffalo Park Accessibility Improvements	-	202,000
		West Side Park Project	-	1,500,000
		Cemetery Columbarium	-	50,000
402	Non-Departmental	John Wesley Powell Study	42,145	42,145
159	Open Space	Observatory Mesa	32,956	32,956
		General Fund Total	<u>75,101</u>	<u>3,864,101</u>
Library Fund				
035	City Library	Front Entry ADA Compliance	-	100,000
		Window Replacements	777,000	1,000,000
		Front Door Replacement	-	25,000
		Library Fund Total	<u>777,000</u>	<u>1,125,000</u>
Parking Fund				
231	Parking	Temporary Southside Curbs	-	40,000
		Property Acquisition	805,326	1,051,836
		Parking Fund Total	<u>805,326</u>	<u>1,091,836</u>
Highway User Revenue Fund				
162	Street Construction	Reserve for Improvements	-	50,000
		Minor Transportation Improvements	-	50,000
		Sidewalk Replacement Program	-	200,000
		Overlay - Annual Streets Maintenance	1,344,626	3,444,626
		Sunnyside (Contingent on Auto Mall Sale)	1,690,000	1,690,000
112	Transportation	Beulah Extension/University Realignment	7,355,616	7,355,616
		San Francisco Street and Franklin Signal	400,000	400,000
		Switzer/Turquoise Roundabout	76,941	76,941
		Soliere Ave and Fanning - Street, Curb, Gutter	250,000	250,000
		Transportation Master Plan	142,150	142,150
		Southside Curbs	265,008	265,008
		La Plaza Vieja Traffic Improvements	228,537	228,537
		Major Road Reconstruction	144,692	144,692
		Highway User Revenue Fund Total	<u>11,897,570</u>	<u>14,297,570</u>
Transportation Fund				
112	Transportation	Lone Tree Railroad Overpass	5,186,681	8,686,681
116	Road Repair Construction	West Flagstaff Improvements	1,759,480	3,259,480
		Coconino Estates	3,446,576	9,408,076
		Utility Replacement Overlay	31,793	31,793
118	Street Widening Projects	Butler Avenue Widening	2,874,076	5,294,076
		Lone Tree (Butler to Pine Knoll)	-	250,000
		Fourth Street Reconstruction	2,827,042	2,827,042
119	Streets Operations	Traffic Signal Program	167,000	334,000
		Lockett Fourth Roundabout	482,469	1,868,437
		Intersection Improvements	105,800	155,800
		Traffic Technology	-	3,000,000
		Dark Sky Lighting	1,300,000	2,600,000
		Neighborhood Plans	250,000	250,000
		Quiet Zone Modifications	608,880	608,880
120	Bicycle and Pedestrian Projects	Cedar Trail	-	35,000
		Switzer Canyon Trail	-	1,500,000
		Coconino Estates	-	500,000

City of Flagstaff
 Summary of Capital Improvement Program
 2021-2022

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2021-2022
Transportation Fund - Continued				
120	Bicycle and Pedestrian Projects	Sidewalk Infill Program	\$ 267,000	1,217,000
		Sinclair Canyon FUTS	-	80,000
		Planning and Programming	-	140,000
		FUTS Spot Improvements	-	400,000
		Single Track/Forest Access	-	50,000
		Mountain View Access	-	109,000
		Fort Valley Plaza Access	-	30,000
		Bike Lane Striping Program	-	250,000
		Sidewalk Projects	-	700,000
		Protected Bike Lanes	-	1,000,000
		Bikeway Signing	-	80,000
		Enhanced Beacon Crossings	-	1,350,000
		Florence/Walnut Trail Project	31,317	2,648,052
		Future Trails Grant	100,000	100,000
121	General Improvements	Reserve for Improvements	93,010	193,010
		HSIP Program	75,000	150,000
		General and Partnering Opportunities	750,000	1,500,000
		Traffic Engineering	-	125,000
163	Road Repair Pavement Preservation	Pavement Overlay Program	-	1,253,071
Transportation Fund Total			20,356,124	51,984,398
Beautification Fund				
212	Capital Improvements	ADOT Sites	150,000	175,000
		Beautification Route 66 and Verde Street	-	60,000
		Downtown Green	50,000	100,000
		Expanded Use of Right-of-Way	-	40,000
		Frances Short Pond Master Plan	-	176,000
		Future Projects	-	40,000
		Indigenous Representation Base	-	275,000
		Lunar Landing	-	375,000
		Phoenix Parking Plaza	-	245,000
		Phoenix - San Francisco to Mikes Pike	75,000	175,000
		Urban Forest	-	100,000
		Our Town Grant	-	50,000
		Train Station Platform	356,819	356,819
		Buffalo Park Parking Enhancements	345,000	345,000
		Milton and Butler Drainage	250,000	250,000
		Aspen Bike Pedestrian Enhancements	74,000	74,000
		ADOT Beautification	90,000	90,000
		City Hall Lawn Project	350,000	350,000
		Airport Parking Lot	100,000	100,000
		Downtown Tree Wells	200,000	200,000
		Route 66 South Edge to Fanning	233,000	233,000
		Library Entry	312,000	312,000
		Route 66 Interpretive Trail	268,855	268,855
		Downtown Paver Redo	320,000	320,000
		Southside Triangle	100,000	100,000
		Flowers and Flagpoles	50,000	50,000
		Eastside Neighborhood Beautification	250,000	250,000
		School Walkways	88,000	88,000
		Mural Initiative	90,000	90,000
		Switzer Canyon Roundabout	122,000	122,000
		Vacant Space Activation	-	20,000
Beautification Fund Total			3,874,674	5,430,674

City of Flagstaff
Summary of Capital Improvement Program
2021-2022

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2021-2022
Tourism				
215		Fiber to the Visitor Center	\$ 80,000	80,000
		Tourism Fund Total	80,000	80,000
Arts and Science Fund				
216	Artwork Projects	Indigenous Representation	25,000	100,000
		Contingency for Future Projects	-	179,000
		Eastside Neighborhood Beautification	15,000	35,000
		Neighborhood Plans Art Projects	50,000	50,000
		Library Art Piece	65,000	65,000
		Mural Initiative/Alley Improvements	98,000	98,000
		Santa Fe Pluto Sculpture	100,000	100,000
		Bus Wraps	25,000	25,000
		Courthouse Mosaic	13,500	13,500
		Arts and Science Fund Total	391,500	665,500
Drinking Water Fund				
370	Water Capital Projects	Rio Flood Control Project Waterline Replacement	400,000	1,200,000
		Aging Water Infrastructure Replacement	-	100,000
		Water Meter Replacement	-	300,000
		Route 66 Waterline Improvements	876,123	1,326,123
		Reserve for Improvements	-	300,000
		Coconino Estates - Bundle #4	1,537,000	2,537,000
		Inner Basin Pipeline	-	75,000
		Continental Well Upgrades	595,675	830,675
		Fourth Street Reconstruction Contribution	47,994	142,994
		Industrial/Huntington Waterline Replacement	335,000	1,135,000
		New Well and Pumphouse	160,503	2,160,503
		Switzer Canyon Transmission Line	166,000	1,666,000
		Lake Mary Communication Tower and Antennae	100,000	100,000
		Water Vault Replacement Program	136,799	136,799
		Water System Rate Study	187,000	187,000
		Future Water Rights - Red Gap Waterline	110,819	110,819
		Lake Mary Sedimentation Basins (Flocculations)	376,838	376,838
		Soliere Waterline 12" Upsizing	1,306,176	1,306,176
		Lake Mary Land Acquisition	3,000,000	3,000,000
		McAllister Well	150,000	150,000
		Fort Tuthill Waterline Loop - Phase 2	2,000,000	2,000,000
		Water Energy Efficiency Upgrades	200,000	200,000
		Summit Waterline Replacement	543,435	543,435
		Phoenix Avenue Bridge Waterline Replacement	116,520	116,520
		Water Resources Master Plan	150,000	150,000
		Bonito Load Out Station	159,050	159,050
		Fort Tuthill Well	1,745,000	1,745,000
		Drinking Water Fund Total	14,399,932	22,054,932
Wastewater Fund				
311	Wastewater Treatment - Wildcat	Building Improvements	159,896	409,896
		Driveways and Pavements; Facility Roof Beam	103,220	203,220
312	Wastewater Treatment - Rio	Building Improvements or Alterations	49,501	74,501
375	Wastewater Capital	Aging Sewer Infrastructure Replacements	-	100,000
		Reserve for Improvements	-	300,000
		Rio de Flag Sewer Replacements	800,000	1,200,000
		Coconino Estates - Bundle #4	-	900,000
		Wildcat New Digester #3 & #4	693,894	2,693,894
		First Avenue and Route 66 Sewer Replacement	140,000	340,000

City of Flagstaff
Summary of Capital Improvement Program
2021-2022

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2021-2022
Wastewater Fund - Continued				
375	Wastewater Capital	Rio Clarifier Improvements	\$ -	750,000
		Energy Efficiency Program	28,441	428,441
		Sewer Rate Study	25,000	25,000
		Fort Tuthill Sewer Oversizing	335,000	335,000
		Wildcat Gen Bacher Rebuild	200,000	200,000
		Wildcat Primary Pump Station Improvements	75,960	75,960
		Wildcat Expansion Design-Conceptual Design	50,000	50,000
		Wildcat Headworks	872,429	872,429
		Wildcat Capacity Flow Diversion	600,000	600,000
		Wastewater Fund Total	4,133,341	9,558,341
Reclaimed Water Fund				
380	Reclaimed Water Capital Projects	Waterline - Buffalo Tank to Ellen	14,009	1,014,009
		Reclaim Water Meters and Vaults	150,000	150,000
		Reclaimed Water Fund Total	164,009	1,164,009
Stormwater Fund				
331	Rio de Flag Restoration	Rio de Flag Lateral Project - Partial FEMA Grant	459,180	1,796,930
385	Stormwater Capital Projects	Spot Improvement - Annual	186,775	336,775
		Spruce Wash at Dortha Inlet Improvements	39,526	639,526
		Steves Wash at Soliere	292,928	542,928
		Stormwater Capital Reserve	-	200,000
		Rio de Flag Project	2,354,208	2,354,208
		Wildwood Drainage Project	413,443	413,443
		Phoenix Avenue Bridge - Construction	1,481,429	1,481,429
		Spruce Wash Resiliency - 4th and Butler	16,467	16,467
		Killip Retention Basin	600,000	600,000
		Stormwater Fund Total	5,843,956	8,381,706
Solid Waste Fund				
165	Solid Waste - Landfill	Excavation of New Cell	525,000	2,525,000
		On-site Water Well Design	-	150,000
		Design and Permitting for Cell D Preparation	100,000	100,000
		South Borrow Pit Design	32,110	32,110
		NEPA Review	300,000	300,000
		Landfill Entrance and Parking Lot Resurface	35,000	35,000
		Landfill Road Infrastructure Project - Water	1,800,000	1,800,000
		Landfill Road Infrastructure Project - Roadway	1,300,000	1,300,000
		Solid Waste Fund Total	4,092,110	6,242,110
Sustainability Fund				
170	Sustainability	Red Gap Ranch Photovoltaic Energy Project	-	350,000
		Sustainability Total	-	350,000
Airport Fund				
222	Airport Capital Projects	Environmental Assessment	-	750,000
		Airport Parking Lot	1,881,222	2,781,222
		Design of Multi-Use Equipment Building	881,699	881,699
		Snow Removal Equipment Building	-	8,000,000
		Land Acquisition	750,000	750,000
		Airport Drainage Design	400,000	400,000
		Airport Design Apron Taxiway W	800,000	800,000
		Airport Fund Total	4,712,921	14,362,921
Public Housing Fund				
109	Building Improvements	FHA Dwelling Units Improvements	-	990,000
		Public Housing Fund Total	-	990,000

City of Flagstaff
 Summary of Capital Improvement Program
 2021-2022

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2021-2022
Non-GO Capital Project Bond Fund				
426	Courthouse	Courthouse Parking Structure	\$ 446,064	6,403,906
422	USGS Office Building	USGS Buildings	10,000,000	27,900,000
Non-GO Capital Project Bond Fund Total			<u>10,446,064</u>	<u>34,303,906</u>
GO Capital Project Bond Fund				
421	FUTS/Open Space	FUTS Land Acquisition	73,073	2,088,312
424	Core	Sweeper Bay Extension	232,223	232,223
GO Capital Project Bond Fund Total			<u>305,296</u>	<u>2,320,535</u>
Total			<u>\$ 82,354,924</u>	<u>178,267,539</u>

City of Flagstaff
Debt Service Requirements
Fiscal Year 2021-2022

	Original Issue	Outstanding 7/1/21	Principal	Interest	Fiscal Charges	Total Requirements
General Fund						
Capital Lease - Renewable Energy Equipment	\$ 1,014,557	561,423	73,176	15,231	-	88,407
Capital Lease - Copier	129,061	26,722	26,722	617	-	27,339
Certificates of Participation - Courthouse	3,845,000	3,745,000	105,000	118,875	2,500	226,375
	<u>4,988,618</u>	<u>4,333,145</u>	<u>204,898</u>	<u>134,723</u>	<u>2,500</u>	<u>342,121</u>
Road Repair and Street Safety Fund						
Revenue Bonds - Series 2016 Road Repair	8,930,000	7,045,000	510,000	266,500	900	777,400
Revenue Bonds - Series 2018 Road Repair	10,000,000	8,975,000	375,000	334,013	1,250	710,263
	<u>18,930,000</u>	<u>16,020,000</u>	<u>885,000</u>	<u>600,513</u>	<u>2,150</u>	<u>1,487,663</u>
Economic Development Fund						
GADA Revenue Bonds - Series 2010A Incubator	3,370,000	1,985,000	165,000	84,981	500	250,481
<i>Proposed: USGS</i>	27,900,000	-	-	-	-	-
	<u>31,270,000</u>	<u>1,985,000</u>	<u>165,000</u>	<u>84,981</u>	<u>500</u>	<u>250,481</u>
Parking District Fund						
Capital Lease - Parking Meters	1,000,000	580,889	98,891	16,134	-	115,025
	<u>1,000,000</u>	<u>580,889</u>	<u>98,891</u>	<u>16,134</u>	<u>-</u>	<u>115,025</u>
General Obligation Bond Fund						
Series 2011 - NAU Public Safety	3,952,287	446,582	446,582	5,359	-	451,941
Series 2013 - Capital Projects	11,460,000	6,735,000	745,000	219,500	1,600	966,100
Series 2014A - Capital Projects	6,600,000	5,070,000	280,000	196,600	1,750	478,350
Series 2014B - Partial Advance Refunding	8,270,000	2,205,000	2,205,000	55,125	1,750	2,261,875
Series 2016 - Capital Projects	16,105,000	13,740,000	630,000	537,000	500	1,167,500
Series 2020 - Courthouse/Public Safety	11,090,000	11,090,000	1,255,000	491,525	500	1,747,025
Series 2020 - WIFA - FWPP	5,000,000	5,000,000	221,536	18,237	73,338	313,111
Arbitrage	-	-	-	-	2,500	2,500
	<u>62,477,287</u>	<u>44,286,582</u>	<u>5,783,118</u>	<u>1,523,346</u>	<u>81,938</u>	<u>7,388,402</u>
Pension Debt Service Fund						
Certificates of Participation - Pension	131,000,000	129,370,000	6,245,000	2,950,390	2,500	9,197,890
	<u>131,000,000</u>	<u>129,370,000</u>	<u>6,245,000</u>	<u>2,950,390</u>	<u>2,500</u>	<u>9,197,890</u>
Drinking Water Fund						
WIFA - 2008 Well Production	8,500,000	4,169,878	455,621	91,062	59,131	605,814
WIFA - 2009 Red Gap Pipeline	2,100,000	1,104,693	108,242	16,941	15,758	140,941
WIFA - 2010 Sinagua Well Improvements	775,000	121,149	11,971	1,618	1,728	15,317
WIFA - 2010 Fort Tuthill Well Improvements	594,951	275,056	27,687	2,482	3,918	34,087
WIFA - 2010 Local Aquifer Study	1,100,000	574,353	57,815	5,181	8,182	71,178
GO - 2011 Red Gap Shallow Well	1,633,933	1,015,318	78,851	15,653	14,638	109,142
Revenue Bonds - 2017 Refunding	6,389,858	5,294,230	932,110	67,796	675	1,000,581
Revenue Bonds - 2019 Projects	5,044,710	4,742,080	350,003	110,068	1,053	461,124
	<u>26,138,452</u>	<u>17,296,757</u>	<u>2,022,300</u>	<u>310,801</u>	<u>105,083</u>	<u>2,438,184</u>
Wastewater Fund						
Capital Lease - Renewable Energy Equipment	1,936,443	1,071,560	139,668	29,072	-	168,740
Revenue Bonds - 2017 Refunding	10,739,142	8,897,770	1,384,890	191,571	675	1,577,136
Revenue Bonds - 2019 Projects	4,540,290	4,267,920	314,997	99,060	947	415,004
	<u>17,215,875</u>	<u>14,237,250</u>	<u>1,839,555</u>	<u>319,703</u>	<u>1,622</u>	<u>2,160,880</u>
Stormwater Fund						
<i>Proposed: Rio de Flag</i>	18,000,000	-	-	1,200,000	5,000	1,205,000
	<u>18,000,000</u>	<u>-</u>	<u>-</u>	<u>1,200,000</u>	<u>5,000</u>	<u>1,205,000</u>
Solid Waste Fund						
Certificates of Participation - Core Services	3,880,000	3,705,000	95,000	122,069	2,500	219,569
	<u>3,880,000</u>	<u>3,705,000</u>	<u>95,000</u>	<u>122,069</u>	<u>2,500</u>	<u>219,569</u>
Airport Fund						
Capital Lease - Hangars	2,782,598	727,570	193,769	37,967	-	231,736
	<u>2,782,598</u>	<u>727,570</u>	<u>193,769</u>	<u>37,967</u>	<u>-</u>	<u>231,736</u>
Total Debt Service Requirements	\$ 317,682,830	232,542,193	17,532,531	7,300,627	203,793	25,036,951

City of Flagstaff
General Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 33,823,050	33,112,020	43,166,102	44,999,542	23,661,438	24,160,562	23,298,451	21,739,501
Revenues								
Taxes								
Property Tax	6,885,856	6,967,500	6,955,700	7,017,500	7,067,500	7,117,500	7,167,500	7,217,500
Sales Tax	22,630,096	22,146,670	23,419,000	23,563,400	24,396,800	25,128,700	25,882,500	26,658,800
Franchise Fees	2,366,918	2,471,500	2,173,300	2,447,298	2,481,098	2,503,098	2,525,398	2,547,998
Excise Tax	-	-	-	272,798	272,798	272,798	272,798	272,798
Intergovernmental								
State Shared Sales Tax	7,649,078	7,486,395	8,244,000	8,285,200	8,450,900	8,704,400	8,965,500	9,234,500
State Shared Income Tax	9,564,616	10,669,590	10,723,980	9,790,000	11,609,800	11,003,300	11,442,800	11,869,000
Auto Lieu Tax	3,450,585	3,540,863	3,833,300	3,718,300	3,755,500	3,868,200	3,984,200	4,103,700
Federal Grants	1,752,177	3,744,504	5,517,979	3,269,668	632,552	632,552	144,628	144,628
State/Local Grants	193,280	1,826,978	1,784,615	3,071,419	567,269	567,269	567,269	567,269
Other IGA	1,209,206	1,133,160	1,133,160	1,154,418	1,091,218	1,091,218	1,091,218	1,091,218
Licenses and Permits								
Business Licenses	28,882	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	3,327,189	1,702,500	3,024,000	1,868,100	1,886,800	1,905,700	1,924,800	1,924,800
Other Licenses and Permits	1,580,955	1,153,764	1,134,000	996,880	997,380	997,885	998,395	998,910
Charges for Services								
Community Development	1,060,032	745,500	745,557	745,500	745,500	745,500	745,500	745,500
Parks and Recreation	1,064,804	1,610,870	-	542,870	1,082,870	1,622,870	1,622,870	1,622,870
Public Safety	608,978	741,506	791,506	745,780	750,097	754,457	758,862	763,312
Cemetery/General Government	200,253	182,937	182,937	184,741	186,563	188,403	190,262	192,140
Fines and Forfeitures								
Court Fines	618,200	698,437	217,249	476,301	712,475	719,600	726,797	734,065
Other Fines and Forfeitures	599,109	760,418	621,551	668,893	717,024	720,376	723,762	727,182
Other								
Rents	1,108,741	1,402,602	1,232,754	1,154,008	994,258	994,825	995,398	995,976
Investment Earnings	573,320	422,751	379,149	372,426	365,424	369,058	372,728	376,435
Miscellaneous	1,183,816	364,009	309,841	296,350	298,014	299,693	301,389	303,102
Total Revenues	67,656,091	69,802,454	72,453,578	70,671,850	69,091,840	70,237,402	71,434,574	73,121,703
Transfers In								
American Rescue Plan	-	-	-	4,423,509	-	-	-	-
HURF	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Beautification	454,132	465,313	465,313	469,872	469,872	469,872	469,872	469,872
Economic Development	443,757	343,757	243,757	343,757	343,757	343,757	311,236	-
Tourism	31,238	25,000	25,000	-	25,000	25,000	25,000	25,000
Recreation - BBB	2,397,401	2,542,697	2,493,697	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189
Parking District	96,350	96,349	96,349	-	-	-	-	-
Special Assessment	-	122,509	122,826	-	-	-	-	-
Drinking Water	16,022	82,247	82,247	84,945	84,945	84,945	84,945	84,945
Environmental Services	4,678	-	-	-	-	-	-	-
Sustainability and Environmental Mgm	245,960	-	-	-	-	-	-	-
Airport	-	436,448	-	2,350,000	2,200,000	-	-	-
Capital Projects	-	30,075	30,075	-	-	-	-	-
Total Transfers In	3,702,538	4,157,395	3,572,264	11,781,522	5,710,763	3,510,763	3,478,242	3,167,006
Total Revenues and Transfers In	71,358,629	73,959,849	76,025,842	82,453,372	74,802,603	73,748,165	74,912,816	76,288,709
Total Sources of Funds	105,181,679	107,071,869	119,191,944	127,452,914	98,464,041	97,908,727	98,211,267	98,028,210

City of Flagstaff
General Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Uses of Funds								
Operating Expenditures								
General Administration	8,090,790	12,256,688	11,843,073	14,816,843	11,650,973	11,400,973	11,650,973	11,400,973
Management Services	6,672,944	4,596,113	4,331,309	5,002,102	4,362,119	4,362,119	4,362,119	4,362,119
Community Development	5,184,563	6,030,172	5,656,296	4,538,233	3,769,936	3,769,936	3,769,936	3,769,936
Fire	12,709,958	18,093,632	15,225,463	14,548,028	11,933,430	11,933,430	11,940,229	11,940,229
Police	19,687,111	24,939,427	21,528,806	21,006,228	17,761,858	17,761,858	17,761,858	17,761,858
Public Works	8,386,121	10,885,671	8,418,353	11,875,599	9,810,708	9,810,708	9,810,708	9,810,708
Economic Vitality	140,310	107,265	107,265	202,834	127,834	127,834	127,834	127,834
Engineering and Capital Improvements	-	-	-	1,952,513	1,837,334	1,837,334	1,837,334	1,837,334
Non-Departmental	3,015,941	5,502,579	2,457,144	5,336,666	1,527,824	1,527,824	1,527,824	1,527,824
Contingency	(194,281)	1,527,750	942,000	3,196,810	100,000	100,000	100,000	100,000
Less: Indirect Charges	(6,311,578)	(6,470,746)	(6,470,746)	(7,067,909)	(6,714,514)	(6,764,514)	(6,764,514)	(6,814,514)
Total Operating Expenditures	57,381,879	77,468,551	64,038,963	75,407,947	56,167,502	55,867,502	56,124,301	55,824,301
Debt Service								
Leases - Energy	116,457	87,742	87,742	91,703	92,703	93,703	94,703	94,703
Leases - Fire Equipment	86,738	29,824	29,824	27,340	-	-	-	-
Bonds	-	223,078	223,078	223,078	223,078	223,078	223,078	223,078
Total Debt Service	203,195	340,644	340,644	342,121	315,781	316,781	317,781	317,781
Future Uses								
Total Ongoing	-	-	-	-	2,575,000	4,175,000	5,775,000	7,396,000
Total One-Time	-	-	-	-	3,524,000	2,689,000	2,689,000	2,689,000
Total Future Uses	-	-	-	-	6,099,000	6,864,000	8,464,000	10,085,000
Capital Expenditures								
Fleet	1,429,301	2,759,011	1,496,973	3,732,038	757,000	757,000	757,000	757,000
Operating	387,042	824,477	294,928	1,460,549	310,000	310,000	310,000	310,000
Capital Improvement Projects	188,120	297,066	254,921	3,864,101	-	-	-	-
Total Capital Expenditures	2,004,463	3,880,554	2,046,822	9,056,688	1,067,000	1,067,000	1,067,000	1,067,000
Total Expenditures	59,589,537	81,689,749	66,426,429	84,806,756	63,649,283	64,115,283	65,973,082	67,294,082
Transfers Out								
Housing and Community Services	35,000	-	-	753,000	-	-	-	-
Library	1,596,313	1,570,411	1,570,411	1,596,313	1,596,313	1,596,313	1,596,313	1,596,313
Economic Development	208,000	247,000	247,000	472,000	247,000	247,000	247,000	247,000
Pension Debt Service	-	1,922,400	3,623,711	8,737,995	8,737,975	8,271,346	8,270,038	8,271,782
Environmental Management	124,727	183,678	181,678	925,708	64,708	64,708	64,708	64,708
Airport	137,000	-	1,768,778	2,781,222	-	307,425	312,425	197,425
Flagstaff Housing Authority	-	-	-	-	8,200	8,200	8,200	8,200
Capital Projects	325,000	537,938	374,395	3,718,482	-	-	-	-
Total Transfers Out	2,426,040	4,461,427	7,765,973	18,984,720	10,654,196	10,494,992	10,498,684	10,385,428
Excess Revenues Over Expenditures	9,343,052	(12,191,327)	1,833,440	(21,338,104)	499,124	(862,110)	(1,558,950)	(1,390,801)
Total Uses of Funds	62,015,577	86,151,176	74,192,402	103,791,476	74,303,479	74,610,275	76,471,766	77,679,510
Ending Fund Balance	\$ 43,166,102	20,920,693	44,999,542	23,661,438	24,160,562	23,298,451	21,739,501	20,348,699

City of Flagstaff
Housing and Community Services Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 1,153,182	830,901	1,047,020	1,227,592	179,943	180,943	181,943	182,943
Revenues								
Intergovernmental	427,841	2,259,953	1,484,478	3,215,356	1,465,000	1,465,000	1,465,000	1,465,000
Investment Earnings	16,567	4,000	9,734	4,000	1,000	1,000	1,000	1,000
Miscellaneous	205,835	-	740,951	-	-	-	-	-
Total Revenues	650,243	2,263,953	2,235,163	3,219,356	1,466,000	1,466,000	1,466,000	1,466,000
Transfers In								
General Fund	35,000	-	-	753,000	-	-	-	-
Total Transfers In	35,000	-	-	753,000	-	-	-	-
Total Sources of Funds	1,838,425	3,094,854	3,282,183	5,199,948	1,645,943	1,646,943	1,647,943	1,648,943
Uses of Funds								
Expenditures								
Operating	791,405	2,935,545	2,054,591	5,020,005	1,465,000	1,465,000	1,465,000	1,465,000
Total Expenditures	791,405	2,935,545	2,054,591	5,020,005	1,465,000	1,465,000	1,465,000	1,465,000
Total Uses of Funds	791,405	2,935,545	2,054,591	5,020,005	1,465,000	1,465,000	1,465,000	1,465,000
Ending Fund Balance	\$ 1,047,020	159,309	1,227,592	179,943	180,943	181,943	182,943	183,943

City of Flagstaff
 COVID Relief
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	-	-	-	-	-
Revenues								
Grants and entitlements	6,680,809	-	1,934,046	15,238,257	-	-	-	-
Total Revenues	6,680,809	-	1,934,046	15,238,257	-	-	-	-
Total Sources of Funds	6,680,809	-	1,934,046	15,238,257	-	-	-	-
Uses of Funds								
Expenditures								
Operating	6,680,809	-	1,934,046	6,171,965	-	-	-	-
Total Expenditures	6,680,809	-	1,934,046	6,171,965	-	-	-	-
Transfers Out								
General Fund	-	-	-	4,423,509	-	-	-	-
HURF	-	-	-	986,611	-	-	-	-
Beautification	-	-	-	450,800	-	-	-	-
Economic Development	-	-	-	214,175	-	-	-	-
Tourism	-	-	-	670,000	-	-	-	-
Arts and Science	-	-	-	169,075	-	-	-	-
Recreation	-	-	-	743,750	-	-	-	-
Parking	-	-	-	1,408,372	-	-	-	-
Total Transfers Out	-	-	-	9,066,292	-	-	-	-
Total Uses of Funds	6,680,809	-	1,934,046	15,238,257	-	-	-	-
Ending Fund Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
 FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
Library Fund
Five Year Plan 2022-2026

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 4,025,832	3,524,630	3,958,265	5,331,941	2,732,579	2,051,541	1,340,162	597,119
Revenues								
Intergovernmental	3,762,727	3,793,235	3,793,235	3,881,302	3,931,652	4,029,376	4,129,531	4,232,178
Investment Earnings	61,635	67,158	39,332	39,529	39,727	39,926	40,126	40,327
Miscellaneous	64,273	41,000	922	41,000	41,000	41,000	41,000	41,000
Total Revenues	3,888,635	3,901,393	3,833,489	3,961,831	4,012,379	4,110,302	4,210,657	4,313,505
Transfers In								
Tourism	66,500	66,500	66,500	-	66,500	66,500	66,500	66,500
General Fund	1,596,313	1,570,411	1,570,411	1,596,313	1,596,313	1,596,313	1,596,313	1,596,313
Total Transfers In	1,662,813	1,636,911	1,636,911	1,596,313	1,662,813	1,662,813	1,662,813	1,662,813
Total Sources of Funds	9,577,280	9,062,934	9,428,665	10,890,085	8,407,771	7,824,657	7,213,632	6,573,437
Uses of Funds								
Expenditures								
Indirect	477,681	511,504	511,504	562,564	576,628	591,044	605,820	620,966
Library City Direct	3,450,994	3,943,444	2,811,260	4,067,083	3,874,485	3,965,235	4,058,708	4,154,986
Library County	712,243	649,793	463,108	665,480	660,738	678,285	696,335	714,903
Library Grants	70,638	55,000	55,000	45,000	-	-	-	-
County Wide Projects and Growth	403,334	1,178,557	255,852	1,238,989	1,244,379	1,249,931	1,255,650	1,261,540
Capital	504,125	1,020,390	-	1,478,390	-	-	-	-
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	5,619,015	7,458,688	4,096,724	8,157,506	6,356,230	6,484,495	6,616,513	6,752,395
Total Uses of Funds	5,619,015	7,458,688	4,096,724	8,157,506	6,356,230	6,484,495	6,616,513	6,752,395
Ending Fund Balance	\$ 3,958,265	1,604,246	5,331,941	2,732,579	2,051,541	1,340,162	597,119	(178,958)

City of Flagstaff
Highway User Revenue Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 8,162,659	9,378,913	9,406,047	7,940,543	5,176,791	4,931,044	4,777,583	4,818,570
Revenues								
Intergovernmental	-	-	-	80,000	80,000	80,000	80,000	80,000
Grants and entitlements	8,589,536	8,958,305	8,388,653	8,556,425	8,727,554	8,902,105	9,080,147	9,261,750
Licenses and Permits	196,180	-	-	-	-	-	-	-
Investment Earnings	84,573	18,000	47,000	40,000	26,000	25,000	24,000	24,000
Contributions	35,735	2,336,458	-	1,790,000	-	-	-	-
Miscellaneous	49,866	-	-	-	-	-	-	-
Total Revenues	8,955,890	11,312,763	8,435,653	10,466,425	8,833,554	9,007,105	9,184,147	9,365,750
Transfers In								
Stormwater	217,046	-	-	-	-	-	-	-
Transportation	8,102,992	13,369,076	1,904,856	8,562,944	-	-	-	-
American Rescue Plan	-	-	-	986,611	-	-	-	-
Total Transfers in	8,320,038	13,369,076	1,904,856	9,549,555	-	-	-	-
Total Sources of Funds	25,438,587	34,060,752	19,746,556	27,956,523	14,010,345	13,938,149	13,961,730	14,184,320
Uses of Funds								
Expenditures								
Indirect	1,043,093	1,147,404	1,147,404	1,339,974	1,373,473	1,407,810	1,443,005	1,479,080
Operating	4,223,755	4,650,367	4,520,367	5,009,188	4,692,828	4,739,756	4,787,155	4,835,027
Capital	10,206,184	24,673,242	6,025,242	15,817,570	3,000,000	3,000,000	2,900,000	5,177,352
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	15,473,032	30,571,013	11,693,013	22,266,732	9,066,301	9,147,566	9,130,160	11,491,459
Debt Service								
Debt Service	546,508	-	-	-	-	-	-	-
Total Debt Service	546,508	-	-	-	-	-	-	-
Transfers Out								
General Fund	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Capital Projects	-	100,000	100,000	500,000	-	-	-	-
Total Transfers Out	13,000	113,000	113,000	513,000	13,000	13,000	13,000	13,000
Total Uses of Funds	16,032,540	30,684,013	11,806,013	22,779,732	9,079,301	9,160,566	9,143,160	11,504,459
Ending Fund Balance	\$ 9,406,047	3,376,739	7,940,543	5,176,791	4,931,044	4,777,583	4,818,570	2,679,861

City of Flagstaff
Transportation Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 38,988,094	37,367,745	39,265,578	48,394,615	14,467,232	20,256,546	24,910,442	24,158,689
Revenues								
Taxes	27,184,606	26,058,162	27,708,030	28,053,400	29,078,300	29,950,700	30,849,200	31,774,500
Grants	-	551,656	-	6,141,624	2,320,000	512,075	-	-
Bond Proceeds	-	-	-	-	-	-	-	20,600,000
Investment Earnings	645,770	174,000	219,315	239,000	63,000	92,000	115,000	111,000
Miscellaneous	642,456	-	-	546,458	-	-	-	-
Total Revenues	28,472,832	26,783,818	27,927,345	34,980,482	31,461,300	30,554,775	30,964,200	52,485,500
Transfers In								
FMPO	-	37,778	34,130	-	-	-	-	-
FUTS	-	-	-	2,648,052	-	-	-	-
Transportation	-	-	-	3,470,933	-	-	-	-
Total Transfers In	-	37,778	34,130	6,118,985	-	-	-	-
Total Sources of Funds	67,460,926	64,189,341	67,227,053	89,494,082	45,928,532	50,811,321	55,874,642	76,644,189
Uses of Funds								
Expenditures								
Operating	4,681,382	7,337,334	4,805,298	8,126,231	4,938,720	5,060,693	5,185,713	5,313,855
Indirect	377,387	328,645	328,645	274,681	302,622	310,188	317,942	325,891
Capital	10,639,549	25,833,341	8,093,913	52,104,398	18,941,031	19,042,685	24,728,685	48,444,685
Total Expenditures	15,698,318	33,499,320	13,227,856	60,505,310	24,182,373	24,413,566	30,232,340	54,084,431
Transfers Out								
FMPO	136,500	-	-	-	-	-	-	-
HURF	8,102,992	13,369,076	1,904,856	8,562,944	-	-	-	-
Transportation	-	-	-	3,470,933	-	-	-	-
FUTS	550,000	-	-	1,000,000	-	-	-	-
Total Transfers Out	8,789,492	13,369,076	1,904,856	13,033,877	-	-	-	-
Debt Service	3,707,538	3,699,726	3,699,726	1,487,663	1,489,613	1,487,313	1,483,613	3,437,413
Total Uses of Funds	28,195,348	50,568,122	18,832,438	75,026,850	25,671,986	25,900,879	31,715,953	57,521,844
Ending Fund Balance	\$ 39,265,578	13,621,219	48,394,615	14,467,232	20,256,546	24,910,442	24,158,689	19,122,345

City of Flagstaff
Flagstaff Urban Trails Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 3,942,955	3,027,599	2,785,739	1,640,052	-	-	-	-
Revenues								
Investment Earnings	63,961	15,000	16,625	8,000	-	-	-	-
Total Revenues	63,961	15,000	16,625	8,000	-	-	-	-
Transfers In								
Transportation	550,000	-	-	1,000,000	-	-	-	-
Total Transfers In	550,000	-	-	1,000,000	-	-	-	-
Total Sources of Funds	4,556,916	3,042,599	2,802,364	2,648,052	-	-	-	-
Uses of Funds								
Expenditures								
Indirect	13,108	-	-	-	-	-	-	-
Capital	1,758,069	3,042,599	1,162,312	-	-	-	-	-
Total Expenditures	1,771,177	3,042,599	1,162,312	-	-	-	-	-
Transfers Out								
Transportation	-	-	-	2,648,052	-	-	-	-
Total Transfers Out	-	-	-	2,648,052	-	-	-	-
Total Uses of Funds	1,771,177	3,042,599	1,162,312	2,648,052	-	-	-	-
Ending Fund Balance	\$ 2,785,739	-	1,640,052	-	-	-	-	-

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
 Beautification Fund
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 6,438,796	7,402,757	7,205,160	7,665,244	3,323,005	2,960,388	1,522,100	1,977,242
Revenues								
BBB Tax	1,699,413	1,865,500	1,587,600	1,756,700	1,933,000	1,991,000	2,050,800	2,112,300
Intergovernmental	-	-	-	50,000	-	-	-	-
Investment Earnings	114,685	37,000	37,000	38,000	17,000	15,000	8,000	10,000
Miscellaneous	2,405	-	-	-	-	-	-	-
Total Revenues	1,816,503	1,902,500	1,624,600	1,844,700	1,950,000	2,006,000	2,058,800	2,122,300
Transfers In								
American Rescue Plan	-	-	-	450,800	-	-	-	-
Total Transfers In	-	-	-	450,800	-	-	-	-
Total Sources of Funds	8,255,299	9,305,257	8,829,760	9,960,744	5,273,005	4,966,388	3,580,900	4,099,542
Uses of Funds								
Expenditures								
Operating	263,644	500,298	464,798	625,863	531,123	536,514	542,040	547,703
Capital	302,363	4,222,409	204,405	5,502,004	1,271,300	2,387,000	530,000	500,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	566,007	4,732,707	669,203	6,137,867	1,802,423	2,923,514	1,072,040	1,047,703
Transfers Out								
General Fund	454,132	465,313	465,313	469,872	480,194	490,774	501,618	512,733
SEMS	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Transfers Out	484,132	495,313	495,313	499,872	510,194	520,774	531,618	542,733
Total Uses of Funds	1,050,139	5,228,020	1,164,516	6,637,739	2,312,617	3,444,288	1,603,658	1,590,436
Ending Fund Balance	\$ 7,205,160	4,077,237	7,665,244	3,323,005	2,960,388	1,522,100	1,977,242	2,509,106

City of Flagstaff
Economic Development Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 776,391	501,783	469,083	390,141	166,531	171,069	214,020	313,419
Revenues								
BBB Tax	807,858	886,113	754,110	834,400	918,200	945,700	974,100	1,003,300
Investment Earnings	13,684	8,279	7,740	6,437	2,748	2,823	3,531	5,171
Rents	339,480	419,804	302,783	380,686	403,100	426,562	439,073	446,634
Miscellaneous	2,569	-	-	-	-	-	-	-
Total Revenues	1,163,591	1,314,196	1,064,633	1,221,523	1,324,048	1,375,085	1,416,704	1,455,105
Transfers In								
General Fund	208,000	247,000	247,000	472,000	247,000	247,000	247,000	247,000
American Rescue Plan	-	-	-	214,175	-	-	-	-
Total Transfers In	208,000	247,000	247,000	686,175	247,000	247,000	247,000	247,000
Total Sources of Funds	2,147,982	2,062,979	1,780,716	2,297,839	1,737,579	1,793,154	1,877,724	2,015,524
Uses of Funds								
Expenditures								
Operating	986,988	1,247,001	899,730	1,492,070	974,390	989,346	1,004,688	1,020,422
Contingency	-	45,000	-	45,000	-	-	-	-
Total Expenditures	986,988	1,292,001	899,730	1,537,070	974,390	989,346	1,004,688	1,020,422
Debt Service								
Debt Service	248,154	247,088	247,088	250,481	248,363	246,031	248,381	245,413
Total Debt Service	248,154	247,088	247,088	250,481	248,363	246,031	248,381	245,413
Transfers Out								
General Fund	443,757	343,757	243,757	343,757	343,757	343,757	311,236	-
Total Transfers Out	443,757	343,757	243,757	343,757	343,757	343,757	311,236	-
Total Uses of Funds	1,678,899	1,882,846	1,390,575	2,131,308	1,566,510	1,579,134	1,564,305	1,265,835
Ending Fund Balance	\$ 469,083	180,133	390,141	166,531	171,069	214,020	313,419	749,689

City of Flagstaff
Tourism Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 1,287,777	997,664	946,095	555,521	797,635	967,699	1,174,305	1,419,297
Revenues								
BBB Tax	2,550,938	2,798,250	2,381,400	2,635,000	2,899,600	2,986,500	3,076,100	3,168,400
Intergovernmental	113	-	-	-	-	-	-	-
Retail Sales	101,210	119,893	123,360	124,594	125,840	127,098	128,369	129,653
Investment Earnings	23,425	4,988	10,166	2,778	3,988	4,838	5,872	7,096
Miscellaneous	30,330	13,774	20,327	16,026	16,186	16,348	16,511	16,676
Total Revenues	2,706,016	2,936,905	2,535,253	2,778,398	3,045,614	3,134,784	3,226,852	3,321,825
Transfers In								
American Rescue Plan	-	-	-	670,000	-	-	-	-
Total Transfers In	-	-	-	670,000	-	-	-	-
Total Sources of Funds	3,993,793	3,934,569	3,481,348	4,003,919	3,843,249	4,102,483	4,401,157	4,741,122
Uses of Funds								
Expenditures								
Operating	2,822,692	3,182,717	2,770,757	3,076,284	2,638,880	2,691,508	2,745,190	2,799,944
Capital	3,698	80,000	-	80,000	81,600	81,600	81,600	81,600
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	2,826,390	3,312,717	2,770,757	3,206,284	2,720,480	2,773,108	2,826,790	2,881,544
Transfers Out								
Library	66,500	66,500	66,500	-	66,500	66,500	66,500	66,500
General Fund	31,238	25,000	25,000	-	25,000	25,000	25,000	25,000
Solid Waste	63,570	63,570	63,570	-	63,570	63,570	63,570	63,570
Airport	60,000	-	-	-	-	-	-	-
Total Transfers Out	221,308	155,070	155,070	-	155,070	155,070	155,070	155,070
Total Uses of Funds	3,047,698	3,467,787	2,925,827	3,206,284	2,875,550	2,928,178	2,981,860	3,036,614
Ending Fund Balance	\$ 946,095	466,782	555,521	797,635	967,699	1,174,305	1,419,297	1,704,508

City of Flagstaff
Arts and Science Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 868,415	1,057,230	901,077	865,150	347,018	379,822	457,653	506,998
Revenues								
BBB Tax	636,825	699,563	595,350	658,800	724,900	746,600	769,000	792,100
Investment Earnings	14,828	5,000	5,000	4,000	2,000	2,000	2,000	3,000
Total Revenues	651,653	704,563	600,350	662,800	726,900	748,600	771,000	795,100
Transfers In								
American Rescue Plan	-	-	-	169,075	-	-	-	-
Total Transfers In	-	-	-	169,075	-	-	-	-
Total Sources of Funds	1,520,068	1,761,793	1,501,427	1,697,025	1,073,918	1,128,422	1,228,653	1,302,098
Uses of Funds								
Expenditures								
Operating	606,272	562,998	563,652	624,632	535,096	545,769	556,655	567,758
Capital	12,719	687,000	72,625	715,375	159,000	125,000	165,000	20,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	618,991	1,259,998	636,277	1,350,007	694,096	670,769	721,655	587,758
Total Uses of Funds	618,991	1,259,998	636,277	1,350,007	694,096	670,769	721,655	587,758
Ending Fund Balance	\$ 901,077	501,795	865,150	347,018	379,822	457,653	506,998	714,340

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
Recreation Fund - BBB
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 834,110	959,203	994,991	1,118,334	658,745	1,211,418	1,829,144	2,514,150
Revenues								
BBB Tax	2,805,668	3,078,075	2,619,540	2,898,500	3,189,500	3,285,200	3,383,800	3,485,300
Investment Earnings	11,683	5,000	5,000	5,000	3,000	6,000	9,000	13,000
Total Revenues	2,817,351	3,083,075	2,624,540	2,903,500	3,192,500	3,291,200	3,392,800	3,498,300
Transfers In								
American Rescue Plan	-	-	-	743,750	-	-	-	-
Total Transfers In	-	-	-	743,750	-	-	-	-
Total Sources of Funds	3,651,461	4,042,278	3,619,531	4,765,584	3,851,245	4,502,618	5,221,944	6,012,450
Uses of Funds								
Expenditures								
Operating	9,995	7,500	7,500	10,400	10,556	10,714	10,875	11,038
Capital	241,574	-	-	-	-	-	-	-
Total Expenditures	251,569	7,500	7,500	10,400	10,556	10,714	10,875	11,038
Transfers Out								
General Fund	2,397,401	2,542,697	2,493,697	4,096,439	2,629,271	2,662,760	2,696,919	2,731,761
Sustainability	7,500	-	-	-	-	-	-	-
Total Transfers Out	2,404,901	2,542,697	2,493,697	4,096,439	2,629,271	2,662,760	2,696,919	2,731,761
Total Uses of Funds	2,656,470	2,550,197	2,501,197	4,106,839	2,639,827	2,673,474	2,707,794	2,742,799
Ending Fund Balance	\$ 994,991	1,492,081	1,118,334	658,745	1,211,418	1,829,144	2,514,150	3,269,651

City of Flagstaff
 Parking District Fund
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 1,156,912	1,537,480	1,390,727	920,440	1,465,112	1,713,218	1,979,331	2,264,038
Revenues								
Parking	1,130,846	1,254,378	320,094	1,230,850	1,253,907	1,277,425	1,301,414	1,325,882
Investment Earnings	24,277	23,100	5,000	13,800	22,000	25,700	29,700	34,000
Miscellaneous	67	-	-	-	-	-	-	-
Total Revenues	1,155,190	1,277,478	325,094	1,244,650	1,275,907	1,303,125	1,331,114	1,359,882
Transfers In								
American Rescue Plan	-	-	-	1,408,372	-	-	-	-
Total Transfers In	-	-	-	1,408,372	-	-	-	-
Total Sources of Funds	2,312,102	2,814,958	1,715,821	3,573,462	2,741,019	3,016,343	3,310,445	3,623,920
Uses of Funds								
Expenditures								
Operating	618,711	762,883	524,803	807,135	807,135	815,033	823,089	831,306
Indirect	51,548	62,203	62,203	64,354	65,641	66,954	68,293	69,659
Capital	39,379	874,191	-	1,091,836	40,000	40,000	40,000	40,000
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	709,638	1,729,277	587,006	1,993,325	912,776	921,987	931,382	940,965
Debt Service								
Debt Service	115,387	112,026	112,026	115,025	115,025	115,025	115,025	115,025
Total Debt Service	115,387	112,026	112,026	115,025	115,025	115,025	115,025	115,025
Transfers Out								
General Fund	96,350	96,349	96,349	-	-	-	-	-
Total Transfers Out	96,350	96,349	96,349	-	-	-	-	-
Total Uses of Funds	921,375	1,937,652	795,381	2,108,350	1,027,801	1,037,012	1,046,407	1,055,990
Ending Fund Balance	\$ 1,390,727	877,306	920,440	1,465,112	1,713,218	1,979,331	2,264,038	2,567,930

City of Flagstaff
 FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
 Water Resource and Infrastructure Protection Fund
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	563,299	665,082	575,368	479,400	365,694
Revenues								
Water Resource Protection Fee	-	1,120,000	1,120,000	1,228,220	1,264,535	1,277,240	1,290,072	1,303,033
Investment Earnings	-	-	500	3,000	3,000	3,000	2,000	2,000
Total Revenues	-	1,120,000	1,120,500	1,231,220	1,267,535	1,280,240	1,292,072	1,305,033
Total Sources of Funds	-	1,120,000	1,120,500	1,794,519	1,932,617	1,855,608	1,771,472	1,670,727
Uses of Funds								
Expenditures								
Operating	-	1,038,121	484,650	945,479	966,904	994,478	1,022,852	1,052,039
Indirect	-	-	-	-	106,388	107,596	108,820	110,059
Capital	-	-	-	-	100,000	100,000	100,000	100,000
Total Expenditures	-	1,038,121	484,650	945,479	1,173,292	1,202,074	1,231,672	1,262,098
Transfers Out								
Pension Debt Service	-	-	72,551	183,958	183,957	174,134	174,106	174,143
Total Transfers Out	-	-	72,551	183,958	183,957	174,134	174,106	174,143
Total Uses of Funds	-	1,038,121	557,201	1,129,437	1,357,249	1,376,208	1,405,778	1,436,241
Ending Fund Balance	\$ -	81,879	563,299	665,082	575,368	479,400	365,694	234,486

City of Flagstaff
 General Obligation Bond Fund
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	-	-	-	-	-
Transfers In								
Secondary Property Tax	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Transfers In	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Sources of Funds	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Uses of Funds								
Debt Service								
Debt Service	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Debt Service	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Uses of Funds	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Ending Fund Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
Secondary Property Tax Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 6,879,666	7,161,388	7,142,642	7,274,913	7,758,485	5,769,464	3,633,694	3,672,225
Revenues								
Secondary Property Taxes	7,235,558	7,406,121	7,406,121	7,835,974	5,418,576	3,439,013	3,642,748	3,641,769
Investment Earnings	42,403	10,000	36,000	36,000	39,000	29,000	18,000	18,000
Total Revenues	7,277,961	7,416,121	7,442,121	7,871,974	5,457,576	3,468,013	3,660,748	3,659,769
Total Sources of Funds	14,157,627	14,577,509	14,584,763	15,146,887	13,216,061	9,237,477	7,294,442	7,331,994
Uses of Funds								
Transfers Out								
GO Bonds	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Transfers Out	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Total Uses of Funds	7,014,985	7,378,336	7,309,850	7,388,402	7,446,597	5,603,783	3,622,217	3,611,276
Ending Fund Balance	\$ 7,142,642	7,199,173	7,274,913	7,758,485	5,769,464	3,633,694	3,672,225	3,720,718

City of Flagstaff
Pension Debt Service Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	14,239,000	14,310,000	14,382,000	14,454,000	14,526,000
Revenues								
Investment Earnings	-	-	-	71,000	72,000	72,000	72,000	73,000
Other Financing Sources	-	130,000,000	131,000,000	-	-	-	-	-
Total Revenues	-	130,000,000	131,000,000	71,000	72,000	72,000	72,000	73,000
Transfers In								
General Fund	-	1,922,400	3,623,711	8,737,995	8,737,975	8,271,346	8,270,038	8,271,782
Water Resource Protection Fund	-	-	72,551	183,958	183,957	174,134	174,106	174,143
Airport	-	80,100	122,191	275,937	275,936	261,200	261,159	261,214
Total Transfers In	-	2,002,500	3,818,453	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139
Total Sources of Funds	-	132,002,500	134,818,453	23,507,890	23,579,868	23,160,680	23,231,303	23,306,139
Uses of Funds								
Expenditures								
Operating	-	120,000,000	116,761,000	-	-	-	-	-
Total Expenditures	-	120,000,000	116,761,000	-	-	-	-	-
Debt Service	-	2,002,500	3,818,453	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139
Total Uses of Funds	-	122,002,500	120,579,453	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139
Ending Fund Balance	\$ -	10,000,000	14,239,000	14,310,000	14,382,000	14,454,000	14,526,000	14,599,000

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
Perpetual Care Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 329,544	343,434	352,803	366,929	381,295	395,906	410,766	425,880
Revenues								
Contributions	17,590	9,884	9,884	10,082	10,284	10,490	10,700	10,914
Investment Earnings	5,669	4,242	4,242	4,284	4,327	4,370	4,414	4,458
Total Revenues	23,259	14,126	14,126	14,366	14,611	14,860	15,114	15,372
Total Sources of Funds	352,803	357,560	366,929	381,295	395,906	410,766	425,880	441,252
Uses of Funds								
Expenditures								
Operating	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
Total Uses of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	\$ 352,803	357,560	366,929	381,295	395,906	410,766	425,880	441,252

City of Flagstaff
 Capital Projects Fund
 Non-GO Bond Funded Projects
 Five Year Plan 2022-2026

City of Flagstaff
 FY 2021-2022 Tentative Budget

Schedule K

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 1,504,733	5,304,330	5,835,477	685,424	-	-	-	-
Revenues								
Real Estate Proceeds	-	2,000,000	-	2,000,000	-	-	-	-
Investment Earnings	50,379	3,000	6,000	-	-	-	-	-
Other Financing Sources	16,203,314	10,000,000	-	27,900,000	-	10,000,000	10,000,000	-
Total Revenues	16,253,693	12,003,000	6,000	29,900,000	-	10,000,000	10,000,000	-
Transfers In								
General Fund	325,000	537,938	374,395	3,718,482	-	-	-	-
Total Transfers In	325,000	537,938	374,395	3,718,482	-	-	-	-
Total Sources of Funds	18,083,426	17,845,268	6,215,872	34,303,906	-	10,000,000	10,000,000	-
Uses of Funds								
Expenditures								
Capital	12,247,949	17,845,193	5,530,373	34,303,906	-	10,000,000	10,000,000	-
Total Expenditures	12,247,949	17,845,193	5,530,373	34,303,906	-	10,000,000	10,000,000	-
Transfers Out								
General Fund	-	75	75	-	-	-	-	-
Total Transfers In	-	75	75	-	-	-	-	-
Total Uses of Funds	12,247,949	17,845,268	5,530,448	34,303,906	-	10,000,000	10,000,000	-
Ending Fund Balance	\$ 5,835,477	-	685,424	-	-	-	-	-

City of Flagstaff
 Capital Projects Fund
 GO Bond Funded Projects
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ (221,898)	1,541,988	(622,815)	4,586,963	-	-	-	-
Revenues								
Intergovernmental	1,000,000	889,000	287,324	601,676	-	-	-	-
Investment Earnings	39,524	-	-	-	-	-	-	-
Other Financing Sources	-	-	6,000,000	-	-	-	-	-
Total Revenues	1,039,524	889,000	6,287,324	601,676	-	-	-	-
Transfers In								
HURF	-	100,000	100,000	500,000	-	-	-	-
Total Transfers In	-	100,000	100,000	500,000	-	-	-	-
Total Sources of Funds	817,626	2,530,988	5,764,509	5,688,639	-	-	-	-
Uses of Funds								
Expenditures								
Operating	1,403,054	1,877,115	598,593	3,368,104	-	-	-	-
Capital	37,387	623,873	548,953	2,320,535	-	-	-	-
Total Expenditures	1,440,441	2,500,988	1,147,546	5,688,639	-	-	-	-
Transfers Out								
General Fund	-	30,000	30,000	-	-	-	-	-
Total Transfers Out	-	30,000	30,000	-	-	-	-	-
Total Uses of Funds	1,440,441	2,530,988	1,177,546	5,688,639	-	-	-	-
Ending Fund Balance	\$ (622,815)	-	4,586,963	-	-	-	-	-

City of Flagstaff
Drinking Water Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 22,461,445	24,020,160	25,368,277	26,884,740	8,019,384	6,088,298	5,538,941	5,837,169
Revenues								
Intergovernmental	741	-	-	-	-	-	-	-
Drinking Water	17,274,819	17,154,895	17,084,940	17,090,994	17,260,858	17,432,421	17,605,699	17,780,710
Capacity Fees	1,973,619	1,830,400	1,830,400	1,848,704	1,867,191	1,885,863	1,942,439	2,000,712
Investment Earnings	415,533	120,101	126,841	134,424	40,097	30,441	27,695	29,186
Rents	10,300	5,150	5,150	5,150	5,150	5,150	5,150	5,150
Miscellaneous	22,828	800,000	800,000	-	-	-	-	-
Total Revenues	19,697,840	19,910,546	19,847,331	19,079,272	19,173,296	19,353,875	19,580,983	19,815,758
Transfers In								
Wastewater	1,217,066	1,621,451	1,513,475	1,798,013	1,386,570	1,492,650	1,454,898	1,509,722
Reclaimed Water	35,986	117,473	104,381	138,228	92,916	49,508	51,856	51,118
Stormwater	7,680	7,033	7,033	7,146	7,260	7,373	7,487	7,600
Total Transfers In	1,260,732	1,745,957	1,624,889	1,943,387	1,486,746	1,549,531	1,514,241	1,568,440
Total Sources of Funds	43,420,017	45,676,663	46,840,497	47,907,399	28,679,426	26,991,704	26,634,165	27,221,367
Uses of Funds								
Expenditures								
Operating	10,378,069	11,609,598	10,565,963	11,763,669	10,039,000	10,187,900	10,339,200	10,493,200
Indirect	1,652,699	1,712,061	1,712,061	1,847,561	1,866,000	1,884,700	1,903,500	1,922,500
Capital	4,042,606	19,659,006	5,278,365	22,753,656	8,250,000	7,325,000	6,700,000	7,750,000
Contingency	-	1,000,000	-	1,000,000	-	-	-	-
Total Expenditures	16,073,374	33,980,665	17,556,389	37,364,886	20,155,000	19,397,600	18,942,700	20,165,700
Debt Service								
Total Debt Service	1,962,344	2,317,121	2,317,121	2,438,184	2,351,183	1,970,218	1,769,351	1,764,923
Transfers Out								
General Fund	16,022	82,247	82,247	84,945	84,945	84,945	84,945	84,945
Total Transfers Out	16,022	82,247	82,247	84,945	84,945	84,945	84,945	84,945
Total Uses of Funds	18,051,740	36,380,033	19,955,757	39,888,015	22,591,128	21,452,763	20,796,996	22,015,568
Ending Fund Balance	\$ 25,368,277	9,296,630	26,884,740	8,019,384	6,088,298	5,538,941	5,837,169	5,205,799

City of Flagstaff
Wastewater Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 17,606,319	16,331,063	16,686,214	20,285,709	12,635,076	16,026,996	12,133,824	11,169,636
Revenues								
Intergovernmental	4,452	-	-	-	-	-	-	-
Wastewater	10,130,079	11,043,546	10,643,546	10,769,398	10,877,047	10,985,771	11,095,584	11,206,493
Capacity Fees	1,531,377	1,200,000	1,200,000	1,212,000	1,224,120	1,236,361	1,273,452	1,311,656
Investment Earnings	298,496	163,311	166,862	202,857	63,175	80,135	60,669	55,848
Miscellaneous	169,838	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	5,500,000	-	-	3,100,000
Total Revenues	12,134,242	12,406,857	12,010,408	12,184,255	17,664,342	12,302,267	12,429,705	15,673,997
Total Sources of Funds	29,740,561	28,737,920	28,696,622	32,469,964	30,299,418	28,329,263	24,563,529	26,843,633
Uses of Funds								
Expenditures								
Operating	4,033,262	4,741,996	4,310,662	4,736,752	4,398,400	4,461,500	4,525,500	4,590,600
Indirect	686,494	689,766	689,766	655,902	662,500	669,100	675,800	682,600
Capital	3,904,018	8,022,588	1,002,875	9,683,341	5,300,000	6,950,000	4,300,000	5,830,000
Contingency	-	800,000	-	800,000	-	-	-	-
Total Expenditures	8,623,774	14,254,350	6,003,303	15,875,995	10,360,900	12,080,600	9,501,300	11,103,200
Debt Service	3,213,507	894,135	894,135	2,160,880	2,524,952	2,622,189	2,437,695	2,671,908
Total Debt Service	3,213,507	894,135	894,135	2,160,880	2,524,952	2,622,189	2,437,695	2,671,908
Transfers Out								
Drinking Water	1,217,066	1,621,451	1,513,475	1,798,013	1,386,570	1,492,650	1,454,898	1,509,722
Total Transfers Out	1,217,066	1,621,451	1,513,475	1,798,013	1,386,570	1,492,650	1,454,898	1,509,722
Total Uses of Funds	13,054,347	16,769,936	8,410,913	19,834,888	14,272,422	16,195,439	13,393,893	15,284,830
Ending Fund Balance	\$ 16,686,214	11,967,984	20,285,709	12,635,076	16,026,996	12,133,824	11,169,636	11,558,803

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
Reclaimed Water Fund
Five Year Plan 2022-2026

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 1,092,335	1,590,693	1,758,672	1,986,685	1,004,694	324,540	676,794	995,661
Revenues								
Reclaimed Water	1,143,183	1,036,539	1,036,539	1,046,439	1,046,439	1,046,439	1,046,439	1,046,439
Investment Earnings	21,553	7,953	8,793	9,933	5,023	1,623	3,384	4,978
Miscellaneous	3,152	-	-	-	-	-	-	-
Total Revenues	1,167,888	1,044,492	1,045,332	1,056,372	1,051,462	1,048,062	1,049,823	1,051,417
Total Sources of Funds	2,260,223	2,635,185	2,804,004	3,043,057	2,056,156	1,372,602	1,726,617	2,047,078
Uses of Funds								
Expenditures								
Operating	387,213	644,108	467,608	600,592	432,500	439,400	446,500	453,600
Indirect Costs	74,603	69,339	69,339	70,534	71,200	71,900	72,600	73,300
Capital	3,749	1,260,000	175,991	1,179,009	1,135,000	135,000	160,000	135,000
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	465,565	2,023,447	712,938	1,900,135	1,638,700	646,300	679,100	661,900
Transfers Out								
Drinking Water	35,986	117,473	104,381	138,228	92,916	49,508	51,856	51,118
Total Transfers Out	35,986	117,473	104,381	138,228	92,916	49,508	51,856	51,118
Total Uses of Funds	501,551	2,140,920	817,319	2,038,363	1,731,616	695,808	730,956	713,018
Ending Fund Balance	\$ 1,758,672	494,265	1,986,685	1,004,694	324,540	676,794	995,661	1,334,060

City of Flagstaff
Stormwater Fund
Five Year Plan 2022-2026

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 3,120,318	3,755,120	2,667,685	(10,136,653)	2,290,996	2,799,137	2,796,940	2,556,421
Revenues								
Intergovernmental	34,784	659,180	67,068	1,480,630	-	-	-	-
Stormwater	4,223,387	4,213,624	4,293,624	4,282,424	4,325,248	4,368,501	4,412,186	4,456,308
User Fees	74,252	27,824	38,784	28,519	29,232	29,962	30,711	31,479
Permits	1,470	893	893	915	938	961	985	1,010
Investment Earnings	56,852	18,776	3,850	-	11,455	13,996	13,985	12,782
Other Financing Sources	-	18,000,000	-	18,000,000	18,000,000	-	-	-
Total Revenues	4,390,745	22,920,297	4,404,219	23,792,488	22,366,873	4,413,420	4,457,867	4,501,579
Total Sources of Funds	7,511,063	26,675,417	7,071,904	13,655,835	24,657,869	7,212,557	7,254,806	7,058,000
Uses of Funds								
Expenditures								
Operating	704,605	1,300,759	816,385	1,211,885	921,267	946,784	973,026	1,000,009
Indirect	142,584	156,842	156,842	244,102	250,205	256,460	262,872	269,444
Capital	3,771,463	22,072,253	16,228,297	8,396,706	18,875,000	725,000	975,000	1,525,000
Contingency	-	300,000	-	300,000	-	-	-	-
Total Expenditures	4,618,652	23,829,854	17,201,524	10,152,693	20,046,472	1,928,244	2,210,898	2,794,453
Debt Service	-	600,000	-	1,205,000	1,805,000	2,480,000	2,480,000	2,480,000
Transfers Out								
Drinking Water	7,680	7,033	7,033	7,146	7,260	7,373	7,487	7,600
HURF	217,046	-	-	-	-	-	-	-
Total Transfers Out	224,726	7,033	7,033	7,146	7,260	7,373	7,487	7,600
Total Uses of Funds	4,843,378	24,436,887	17,208,557	11,364,839	21,858,732	4,415,617	4,698,385	5,282,053
Ending Fund Balance	\$ 2,667,685	2,238,530	(10,136,653)	2,290,996	2,799,137	2,796,940	2,556,421	1,775,947

City of Flagstaff
Solid Waste Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 21,250,407	21,846,442	22,292,007	21,494,195	15,835,071	13,746,409	14,597,471	15,682,029
Revenues								
Solid Waste	11,806,809	12,368,625	12,235,962	13,053,187	13,574,714	14,126,889	14,827,436	15,351,299
Investment Earnings	349,082	449,292	123,660	81,821	79,175	68,732	72,987	392,050
Miscellaneous	2,145	-	-	840,000	840,000	-	-	-
Total Revenues	12,158,036	12,817,917	12,359,622	13,975,008	14,493,889	14,195,621	14,900,423	15,743,349
Transfers In								
Tourism	63,570	63,570	63,570	-	63,570	63,570	63,570	63,570
Total Transfers In	63,570	63,570	63,570	-	63,570	63,570	63,570	63,570
Total Sources of Funds	33,472,013	34,727,929	34,715,199	35,469,203	30,392,530	28,005,600	29,561,464	31,488,948
Uses of Funds								
Expenditures								
Operating	8,877,817	9,300,629	9,300,629	9,280,545	9,041,134	9,221,817	9,406,113	9,594,096
Indirect	1,206,373	1,224,444	1,224,444	1,303,998	1,336,598	1,370,013	1,404,263	1,439,370
Capital	609,884	6,845,699	1,766,514	8,229,185	5,950,000	2,495,000	2,745,000	2,600,000
Contingency	2,081	500,000	-	500,000	-	-	-	-
Total Expenditures	10,696,155	17,870,772	12,291,587	19,313,728	16,327,732	13,086,830	13,555,376	13,633,466
Debt Service	379,173	377,230	829,417	219,569	216,719	218,794	220,719	217,569
Transfers Out:								
General Fund	4,678	-	-	-	-	-	-	-
SEMS	100,000	100,000	100,000	100,835	101,670	102,505	103,340	104,175
Total Transfers Out	104,678	100,000	100,000	100,835	101,670	102,505	103,340	104,175
Total Uses of Funds	11,180,006	18,348,002	13,221,004	19,634,132	16,646,121	13,408,129	13,879,435	13,955,210
Ending Fund Balance	\$ 22,292,007	16,379,927	21,494,195	15,835,071	13,746,409	14,597,471	15,682,029	17,533,738

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
Sustainability and Environmental Management Fund
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 447,783	489,568	612,698	1,088,077	1,215,002	1,479,324	1,735,078	1,982,921
Revenues								
Environmental Management	1,023,927	1,041,804	1,205,978	1,213,478	1,225,551	1,237,745	1,250,061	1,262,500
Intergovernmental	21,045	90,484	90,484	-	-	-	-	-
Investment Earnings	9,060	3,177	5,982	5,000	6,000	7,000	9,000	10,000
Miscellaneous	2,543	3,041	-	-	-	-	-	-
Total Revenues	1,056,575	1,138,506	1,302,444	1,218,478	1,231,551	1,244,745	1,259,061	1,272,500
Transfers In								
General Fund	124,727	183,678	181,678	925,708	66,649	68,648	70,707	72,828
Beautification	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Recreation - BBB	7,500	-	-	-	-	-	-	-
Solid Waste	100,000	100,000	100,000	100,835	101,670	102,505	103,340	104,175
Total Transfers In	262,227	313,678	311,678	1,056,543	198,319	201,153	204,047	207,003
Total Sources of Funds	1,766,585	1,941,752	2,226,820	3,363,098	2,644,872	2,925,222	3,198,186	3,462,424
Uses of Funds								
Expenditures								
Operating	737,893	1,091,828	918,706	1,517,481	908,668	926,842	945,380	964,286
Indirect	170,034	187,037	187,037	250,615	256,880	263,302	269,885	276,632
Capital	-	33,000	33,000	350,000	-	-	-	-
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	907,927	1,341,865	1,138,743	2,148,096	1,165,548	1,190,144	1,215,265	1,240,918
Transfers Out								
General Fund	245,960	-	-	-	-	-	-	-
Total Transfers Out	245,960	-	-	-	-	-	-	-
Total Uses of Funds	1,153,887	1,341,865	1,138,743	2,148,096	1,165,548	1,190,144	1,215,265	1,240,918
Ending Fund Balance	\$ 612,698	599,887	1,088,077	1,215,002	1,479,324	1,735,078	1,982,921	2,221,506

City of Flagstaff
FY 2021-2022 Tentative Budget

Schedule K

City of Flagstaff
 Airport Fund
 Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020-2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sources of Funds								
Beginning Fund Balance	\$ 334,314	1,040,789	321,948	1,443,843	1,059,572	1,844,280	1,592,959	1,066,306
Revenues								
Intergovernmental	2,274,357	11,929,808	5,944,084	22,593,524	6,936,289	16,754,172	5,805,300	20,586,715
Airport	903,536	1,154,129	506,989	1,158,025	1,175,390	1,193,020	1,210,920	1,229,080
Rents	738,124	913,195	498,449	927,096	941,198	955,517	970,074	984,869
Passenger Facility Charges	362,919	480,000	250,391	480,000	480,000	480,000	480,000	480,000
Parking	-	-	-	-	550,000	550,000	550,000	550,000
Investment Earnings	42,294	1,500	4,000	7,000	5,000	9,000	8,000	5,000
Miscellaneous	418	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Financing Sources	-	4,000,000	-	-	-	-	-	-
Total Revenues	4,321,648	18,479,632	7,204,913	25,166,645	10,088,877	19,942,709	9,025,294	23,836,664
Transfers In								
General Fund	137,000	-	1,768,778	2,781,222	-	-	75,000	450,000
Tourism - BBB	60,000	-	-	-	-	-	-	-
Total Transfers In	197,000	-	1,768,778	2,781,222	-	-	75,000	450,000
Total Sources of Funds	4,852,962	19,520,421	9,295,639	29,391,710	11,148,449	21,786,989	10,693,253	25,352,970
Uses of Funds								
Expenditures								
Operating	2,671,183	5,635,510	2,248,117	10,316,588	2,499,640	2,494,316	2,532,973	2,572,291
Indirect Costs	302,575	332,833	332,833	404,956	396,857	406,778	416,947	427,371
Capital	1,325,520	9,979,840	4,916,919	14,652,921	3,700,000	16,800,000	6,300,000	21,550,000
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	4,299,278	16,048,183	7,497,869	25,474,465	6,596,497	19,701,094	9,249,920	24,549,662
Debt Service								
Debt Service	231,736	551,736	231,736	231,736	231,736	231,736	115,868	-
Total Debt Service	231,736	551,736	231,736	231,736	231,736	231,736	115,868	-
Transfers Out								
General Fund	-	436,448	-	2,350,000	2,200,000	-	-	-
Debt Service - Pension	-	80,100	122,191	275,937	275,936	261,200	261,159	261,214
Total Transfers Out	-	516,548	122,191	2,625,937	2,475,936	261,200	261,159	261,214
Total Uses of Funds	4,531,014	17,116,467	7,851,796	28,332,138	9,304,169	20,194,030	9,626,947	24,810,876
Ending Fund Balance	\$ 321,948	2,403,954	1,443,843	1,059,572	1,844,280	1,592,959	1,066,306	542,094

City of Flagstaff
Flagstaff Housing Authority
Five Year Plan 2022-2026

	Actual 2019-2020	Budget 2020-2021	Estimate 2020 - 2021	Budget 2021-2022	2022-2023	2023-2024	2024-2025	2025 - 2026
Sources of Funds								
Beginning Fund Balance	\$ 1,452,415	1,600,487	1,579,181	1,635,446	1,653,234	1,697,234	1,798,244	1,959,749
Revenues								
Intergovernmental	5,202,207	8,532,570	6,317,320	8,140,331	7,117,869	7,239,498	7,363,585	7,490,184
Rents and Other Tenant Income	1,386,652	1,447,000	1,300,000	1,275,000	1,400,000	1,470,000	1,543,500	1,620,675
Miscellaneous	833,842	397,698	406,561	395,012	403,187	407,219	411,291	415,404
Total Revenue	7,422,701	10,377,268	8,023,881	9,810,343	8,921,056	9,116,717	9,318,376	9,526,263
Transfers In								
General Fund	-	-	-	-	40,700	40,700	40,700	40,700
Total Transfers In	-	-	-	-	40,700	40,700	40,700	40,700
Total Sources of Funds	8,875,116	11,977,755	9,603,062	11,445,789	10,614,990	10,854,651	11,157,320	11,526,712
Uses of Funds								
Departments								
Low Income Public Housing	2,036,179	2,117,743	2,117,743	2,137,528	2,158,708	2,180,162	2,201,964	2,223,984
Section 8, MRO, SRO and VASH	4,863,900	4,635,104	4,635,104	5,308,441	5,410,160	5,513,868	5,619,606	5,727,414
Non-HUD Program	48,498	58,071	58,071	62,140	62,761	63,389	64,023	64,663
FHC Pass Thru	321,113	291,698	291,698	293,196	296,127	299,088	302,079	305,100
Contingency	-	1,001,250	-	1,001,250	-	-	-	-
Total Expenditures	7,269,689	8,103,866	7,102,616	8,802,555	7,927,756	8,056,507	8,187,672	8,321,161
Capital Expenditures	26,246	2,140,000	865,000	990,000	990,000	999,900	1,009,899	1,019,998
Total Uses of Funds	7,295,935	10,243,866	7,967,616	9,792,555	8,917,756	9,056,407	9,197,571	9,341,159
Ending Fund Balance	\$ 1,579,181	1,733,889	1,635,446	1,653,234	1,697,234	1,798,244	1,959,749	2,185,553

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
000 : Unassigned					
Contractuals	\$ 5,654,000	942,000	7,323,060	1,669,060	29.52%
Subtotal : 000 : Unassigned	5,654,000	942,000	7,323,060	1,669,060	29.52%
011 : City Manager Division					
Personnel Services	1,496,217	1,488,717	1,666,889	170,672	11.41%
Contractuals	449,466	449,466	658,680	209,214	46.55%
Commodities	18,946	18,946	24,946	6,000	31.67%
Subtotal : 011 : City Manager Division	1,964,629	1,957,129	2,350,515	385,886	19.64%
012 : Human Resources Division					
Personnel Services	883,796	839,797	888,937	5,141	0.58%
Contractuals	195,961	109,094	216,611	20,650	10.54%
Commodities	52,743	52,744	70,742	17,999	34.13%
Subtotal : 012 : Human Resources Division	1,132,500	1,001,635	1,176,290	43,790	3.87%
013 : Risk Management Division					
Personnel Services	202,737	202,738	250,705	47,968	23.66%
Contractuals	23,693	23,693	24,461	768	3.24%
Commodities	3,741	3,741	5,066	1,325	35.42%
Subtotal : 013 : Risk Management Division	230,171	230,172	280,232	50,061	21.75%
014 : Information Technology Division					
Personnel Services	1,587,329	1,587,330	1,857,370	270,041	17.01%
Contractuals	881,605	783,273	1,148,105	266,500	30.23%
Commodities	811,509	634,589	1,891,032	1,079,523	133.03%
Capital	-	45,000	2,000,000	2,000,000	100.00%
Subtotal : 014 : Information Technology Division	3,280,443	3,050,192	6,896,507	3,616,064	110.23%
015 : City Attorney Division					
Personnel Services	2,082,808	2,082,808	2,128,985	46,177	2.22%
Contractuals	40,905	40,905	44,158	3,253	7.95%
Commodities	28,794	28,794	30,995	2,201	7.64%
Subtotal : 015 : City Attorney Division	2,152,507	2,152,507	2,204,138	51,631	2.40%
016 : Municipal Court Division					
Personnel Services	2,406,521	2,406,521	2,664,420	257,899	10.72%
Contractuals	991,322	991,322	1,123,136	131,814	13.30%
Commodities	98,595	98,595	121,605	23,010	23.34%
Subtotal : 016 : Municipal Court Division	3,496,438	3,496,438	3,909,161	412,723	11.80%
031 : Management Services					
Personnel Services	266,098	266,098	292,076	25,978	9.76%
Contractuals	12,283	12,283	12,274	(9)	(0.07%)
Commodities	1,000	1,000	1,000	-	0.00%
Subtotal : 031 : Management Services	279,381	279,381	305,350	25,969	9.30%
032 : Purchasing					
Personnel Services	875,775	875,776	949,373	73,598	8.40%
Contractuals	30,289	30,289	30,289	-	0.00%
Commodities	18,035	18,036	19,535	1,500	8.32%
Subtotal : 032 : Purchasing	924,099	924,101	999,197	75,098	8.13%
033 : Revenue					
Personnel Services	1,392,392	1,267,392	1,436,006	43,614	3.13%
Contractuals	449,014	449,014	443,114	(5,900)	(1.31%)
Commodities	113,342	(23,464)	157,584	44,242	39.03%
Subtotal : 033 : Revenue	1,954,748	1,692,942	2,036,704	81,956	4.19%

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
034 : Finance					
Personnel Services	\$ 1,384,125	1,381,125	1,593,591	209,466	15.13%
Contractuals	25,305	25,305	38,805	13,500	53.35%
Commodities	28,455	28,455	28,455	-	0.00%
Subtotal : 034 : Finance	1,437,885	1,434,885	1,660,851	222,966	15.51%
035 : Library City Direct					
Personnel Services	2,832,497	2,235,232	2,936,933	104,436	3.69%
Contractuals	543,510	299,064	559,085	15,575	2.87%
Commodities	567,437	276,964	571,065	3,628	0.64%
Capital	1,020,390	-	1,478,390	458,000	44.88%
Subtotal : 035 : Library City Direct	4,963,834	2,811,260	5,545,473	581,639	11.72%
036 : Library County Direct					
Personnel Services	515,328	414,296	531,015	15,687	3.04%
Contractuals	65,396	19,642	65,396	-	0.00%
Commodities	69,069	29,170	69,069	-	0.00%
Subtotal : 036 : Library County Direct	649,793	463,108	665,480	15,687	2.41%
037 : Library County Indirect Shared Services					
Personnel Services	195,253	177,014	179,680	(15,573)	(7.98%)
Contractuals	796,115	34,334	823,230	27,115	3.41%
Commodities	187,189	44,504	236,079	48,890	26.12%
Subtotal : 037 : Library County Indirect Shared Services	1,178,557	255,852	1,238,989	60,432	5.13%
038 : Library Grants					
Contractuals	10,000	10,000	-	(10,000)	(100.00%)
Commodities	45,000	45,000	45,000	-	0.00%
Subtotal : 038 : Library Grants	55,000	55,000	45,000	(10,000)	(18.18%)
051 : Fire Operations					
Personnel Services	14,375,124	11,764,787	10,540,641	(3,834,483)	(26.67%)
Contractuals	451,800	422,300	1,299,300	847,500	187.58%
Commodities	594,090	531,590	594,886	796	0.13%
Capital	770,000	34,438	1,540,562	770,562	100.07%
Subtotal : 051 : Fire Operations	16,191,014	12,753,115	13,975,389	(2,215,625)	(13.68%)
052 : Fire Grants					
Personnel Services	735,696	1,459,612	483,201	(252,495)	(34.32%)
Contractuals	1,106,922	1,106,922	930,000	(176,922)	(15.98%)
Commodities	830,000	830,000	700,000	(130,000)	(15.66%)
Capital	1,400,000	1,400,000	1,400,000	-	0.00%
Subtotal : 052 : Fire Grants	4,072,618	4,796,534	3,513,201	(559,417)	(13.74%)
053 : Fire Watershed Protection					
Personnel Services	903,471	350,000	798,829	(104,642)	(11.58%)
Contractuals	29,800	29,800	44,800	15,000	50.34%
Commodities	104,850	104,850	101,850	(3,000)	(2.86%)
Subtotal : 053 : Fire Watershed Protection	1,038,121	484,650	945,479	(92,642)	(8.92%)
061 : Police Operations					
Personnel Services	19,347,652	17,127,229	15,600,516	(3,747,136)	(19.37%)
Contractuals	2,555,360	2,006,313	2,272,923	(282,437)	(11.05%)
Commodities	905,667	503,285	914,180	8,513	0.94%
Capital	470,910	39,995	710,915	240,005	50.97%
Subtotal : 061 : Police Operations	23,279,589	19,676,822	19,498,534	(3,781,055)	(16.24%)

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
062 : Police Grants					
Personnel Services	\$ 746,522	1,790,821	611,596	(134,926)	(18.07%)
Contractuals	131,300	105,886	646,414	515,114	392.32%
Commodities	1,277,926	1,039,570	960,599	(317,327)	(24.83%)
Capital	220,000	100,000	170,000	(50,000)	(22.73%)
Subtotal : 062 : Police Grants	2,375,748	3,036,277	2,388,609	12,861	0.54%
101 : Community Development					
Personnel Services	409,553	385,553	420,056	10,503	2.56%
Contractuals	88,932	88,932	44,487	(44,445)	(49.98%)
Commodities	(24,622)	(24,622)	(51,998)	(27,376)	111.19%
Subtotal : 101 : Community Development	473,863	449,863	412,545	(61,318)	(12.94%)
102 : Engineering					
Personnel Services	2,026,961	1,834,282	2,106,803	79,842	3.94%
Contractuals	270,980	270,980	293,502	22,522	8.31%
Commodities	(166,553)	(166,553)	(304,296)	(137,743)	82.70%
Capital	-	-	47,000	47,000	100.00%
Subtotal : 102 : Engineering	2,131,388	1,938,709	2,143,009	11,621	0.55%
103 : Capital Improvements					
Personnel Services	1,072,927	1,072,927	1,061,696	(11,231)	(1.05%)
Contractuals	16,883	16,883	16,983	100	0.59%
Commodities	(1,224,175)	(1,224,175)	(1,222,175)	2,000	(0.16%)
Subtotal : 103 : Capital Improvements	(134,365)	(134,365)	(143,496)	(9,131)	6.80%
104 : Planning and Development					
Personnel Services	2,678,102	2,678,102	2,803,040	124,938	4.67%
Contractuals	370,655	235,585	777,270	406,615	109.70%
Commodities	60,851	60,851	69,371	8,520	14.00%
Capital	-	-	43,000	43,000	100.00%
Subtotal : 104 : Planning and Development	3,109,608	2,974,538	3,692,681	583,073	18.75%
105 : Housing					
Personnel Services	465,847	465,847	411,176	(54,671)	(11.74%)
Contractuals	41,785	19,658	59,785	18,000	43.08%
Commodities	(57,954)	(57,954)	5,046	63,000	(108.71%)
Subtotal : 105 : Housing	449,678	427,551	476,007	26,329	5.86%
106 : Community Housing Services					
Contractuals	675,592	366,818	1,804,649	1,129,057	167.12%
Subtotal : 106 : Community Housing Services	675,592	366,818	1,804,649	1,129,057	167.12%
107 : Community Housing Grants					
Contractuals	900,000	900,000	900,000	-	0.00%
Subtotal : 107 : Community Housing Grants	900,000	900,000	900,000	-	0.00%
108 : Community Development Block Grants					
Personnel Services	91,677	91,677	88,953	(2,724)	(2.97%)
Contractuals	1,211,213	639,033	2,169,340	958,127	79.10%
Commodities	8,395	8,395	8,395	-	0.00%
Charge To/From	48,668	48,668	48,668	-	0.00%
Subtotal : 108 : Community Development Block Grants	1,359,953	787,773	2,315,356	955,403	70.25%
109 : Housing Authority					
Personnel Services	1,820,811	1,820,811	1,908,290	87,479	4.80%
Contractuals	5,176,135	5,176,135	5,777,345	601,210	11.62%
Commodities	105,670	105,670	115,670	10,000	9.46%
Capital	2,140,000	865,000	990,000	(1,150,000)	(53.74%)
Subtotal : 109 : Housing Authority	9,242,616	7,967,616	8,791,305	(451,311)	(4.88%)

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
111 : Flagstaff Urban Trail System Construction					
Capital	\$ 3,042,599	1,162,312	-	(3,042,599)	(100.00%)
Subtotal : 111 : Flagstaff Urban Trail System Construction	3,042,599	1,162,312	-	(3,042,599)	(100.00%)
112 : Transportation					
Contractuals	9,100	9,100	9,100	-	0.00%
Capital	20,068,809	2,571,450	17,549,625	(2,519,184)	(12.55%)
Subtotal : 112 : Transportation	20,077,909	2,580,550	17,558,725	(2,519,184)	(12.55%)
116 : Road Repair Construction					
Contractuals	18,800	18,800	18,800	-	0.00%
Capital	10,547,613	5,309,765	12,699,349	2,151,736	20.40%
Subtotal : 116 : Road Repair Construction	10,566,413	5,328,565	12,718,149	2,151,736	20.36%
118 : Street Widening Projects					
Capital	1,859,344	11,364	8,371,118	6,511,774	350.22%
Subtotal : 118 : Street Widening Projects	1,859,344	11,364	8,371,118	6,511,774	350.22%
119 : Street Operations					
Capital	3,127,790	24,200	8,817,117	5,689,327	181.90%
Subtotal : 119 : Street Operations	3,127,790	24,200	8,817,117	5,689,327	181.90%
120 : Bicycle and Pedestrian Projects					
Capital	2,151,000	-	10,209,052	8,058,052	374.62%
Subtotal : 120 : Bicycle and Pedestrian Projects	2,151,000	-	10,209,052	8,058,052	374.62%
121 : General Improvements					
Contractuals	39,300	39,300	39,300	-	0.00%
Capital	1,150,000	131,990	2,068,010	918,010	79.83%
Subtotal : 121 : General Improvements	1,189,300	171,290	2,107,310	918,010	77.19%
151 : Public Works					
Personnel Services	162,738	162,738	162,343	(395)	(0.24%)
Contractuals	3,391	3,391	3,753	362	10.68%
Commodities	(94,968)	(94,968)	(94,879)	89	(0.09%)
Subtotal : 151 : Public Works	71,161	71,161	71,217	56	0.08%
152 : Facility Maintenance					
Personnel Services	907,059	907,060	999,643	92,584	10.21%
Contractuals	1,611,395	774,386	1,880,851	269,456	16.72%
Commodities	(294,484)	(294,483)	(283,080)	11,404	(3.87%)
Capital	36,595	-	36,595	-	0.00%
Subtotal : 152 : Facility Maintenance	2,260,565	1,386,963	2,634,009	373,444	16.52%
153 : USGS Campus					
Contractuals	1,123,110	962,799	873,960	(249,150)	(22.18%)
Commodities	65,913	65,913	65,913	-	0.00%
Subtotal : 153 : USGS Campus	1,189,023	1,028,712	939,873	(249,150)	(20.95%)
154 : Fleet Management					
Personnel Services	196,278	196,278	213,044	16,766	8.54%
Contractuals	120,407	120,407	126,693	6,286	5.22%
Commodities	(345,187)	(345,187)	(339,737)	5,450	(1.58%)
Capital	502,006	51,478	650,528	148,522	29.59%
Subtotal : 154 : Fleet Management	473,504	22,976	650,528	177,024	37.39%
155 : Parks					
Personnel Services	2,163,476	2,163,476	2,300,243	136,767	6.32%
Contractuals	691,979	691,979	933,979	242,000	34.97%
Commodities	542,568	542,568	582,568	40,000	7.37%

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
155 : Parks - Continued					
Capital	\$ 174,000	125,000	2,049,000	1,875,000	1,077.59%
Subtotal : 155 : Parks	3,572,023	3,523,023	5,865,790	2,293,767	64.21%
156 : Recreation					
Personnel Services	2,859,408	1,619,408	3,021,258	161,850	5.66%
Contractuals	826,348	826,348	869,298	42,950	5.20%
Commodities	346,240	116,240	347,290	1,050	0.30%
Capital	19,977	5,990	333,987	314,010	1,571.86%
Subtotal : 156 : Recreation	4,051,973	2,567,986	4,571,833	519,860	12.83%
158 : Recreation Projects - BBB					
Contractuals	7,500	7,500	10,400	2,900	38.67%
Subtotal : 158 : Recreation Projects - BBB	7,500	7,500	10,400	2,900	38.67%
159 : Open Space					
Personnel Services	-	-	95,782	95,782	100.00%
Contractuals	-	-	113,477	113,477	100.00%
Commodities	-	-	3,200	3,200	100.00%
Capital	-	-	32,956	32,956	100.00%
Subtotal : 159 : Open Space	-	-	245,415	245,415	100.00%
161 : Street Maintenance					
Personnel Services	2,634,404	2,634,404	2,957,000	322,596	12.25%
Contractuals	948,478	948,478	1,050,558	102,080	10.76%
Commodities	1,067,485	937,485	1,001,630	(65,855)	(6.17%)
Capital	1,938,396	1,818,396	1,520,000	(418,396)	(21.58%)
Subtotal : 161 : Street Maintenance	6,588,763	6,338,763	6,529,188	(59,575)	(0.90%)
162 : Street Construction					
Capital	8,519,312	2,301,990	5,434,626	(3,084,686)	(36.21%)
Subtotal : 162 : Street Construction	8,519,312	2,301,990	5,434,626	(3,084,686)	(36.21%)
163 : Road Repair Pavement Preservation					
Capital	1,144,319	1,950,000	1,253,071	108,752	9.50%
Subtotal : 163 : Road Repair Pavement Preservation	1,144,319	1,950,000	1,253,071	108,752	9.50%
165 : Solid Waste-Landfill					
Personnel Services	1,494,006	1,494,006	1,481,312	(12,694)	(0.85%)
Contractuals	478,143	478,143	476,120	(2,023)	(0.42%)
Commodities	418,326	418,326	418,826	500	0.12%
Capital	5,265,768	1,107,850	6,707,918	1,442,150	27.39%
Subtotal : 165 : Solid Waste-Landfill	7,656,243	3,498,325	9,084,176	1,427,933	18.65%
166 : Solid Waste-Collections					
Personnel Services	2,565,671	2,565,671	2,572,286	6,615	0.26%
Contractuals	3,224,812	3,224,812	3,223,330	(1,482)	(0.05%)
Commodities	1,119,671	1,119,671	1,108,671	(11,000)	(0.98%)
Capital	1,579,931	658,664	1,521,267	(58,664)	(3.71%)
Subtotal : 166 : Solid Waste-Collections	8,490,085	7,568,818	8,425,554	(64,531)	(0.76%)
170 : Sustainability					
Personnel Services	574,756	574,756	505,973	(68,783)	(11.97%)
Contractuals	305,703	182,581	841,430	535,727	175.24%
Commodities	68,119	68,119	59,019	(9,100)	(13.36%)
Capital	33,000	33,000	350,000	317,000	960.61%
Subtotal : 170 : Sustainability	981,578	858,456	1,756,422	774,844	78.94%
171 : Environmental Management					
Personnel Services	112,189	62,189	79,998	(32,191)	(28.69%)

City of Flagstaff
 FY 2021-2022 Proposed Budget
 Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
171 : Environmental Management - Continued					
Contractuals	\$ 24,555	24,555	24,555	-	0.00%
Commodities	6,506	6,506	6,506	-	0.00%
Subtotal : 171 : Environmental Management	143,250	93,250	111,059	(32,191)	(22.47%)
201 : Community Investment					
Personnel Services	80,174	80,174	97,258	17,084	21.31%
Contractuals	16,366	16,366	94,326	77,960	476.35%
Commodities	10,725	10,725	11,250	525	4.90%
Subtotal : 201 : Community Investment	107,265	107,265	202,834	95,569	89.10%
211 : Beautification					
Personnel Services	181,597	181,597	186,663	5,066	2.79%
Contractuals	288,201	252,701	308,700	20,499	7.11%
Commodities	30,500	30,500	130,500	100,000	327.87%
Subtotal : 211 : Beautification	500,298	464,798	625,863	125,565	25.10%
212 : Beautification-Capital Improvements					
Capital	4,222,409	204,405	5,502,004	1,279,595	30.30%
Subtotal : 212 : Beautification-Capital Improvements	4,222,409	204,405	5,502,004	1,279,595	30.30%
213 : Economic Development					
Personnel Services	259,497	259,497	271,486	11,989	4.62%
Contractuals	957,609	615,088	1,194,689	237,080	24.76%
Commodities	29,895	25,145	25,895	(4,000)	(13.38%)
Subtotal : 213 : Economic Development	1,247,001	899,730	1,492,070	245,069	19.65%
214 : Tourism					
Personnel Services	1,021,844	991,189	1,045,703	23,859	2.33%
Contractuals	1,515,977	1,239,438	1,373,598	(142,379)	(9.39%)
Commodities	166,968	87,385	166,968	-	0.00%
Subtotal : 214 : Tourism	2,704,789	2,318,012	2,586,269	(118,520)	(4.38%)
215 : Visitor Services					
Personnel Services	314,790	289,607	326,877	12,087	3.84%
Contractuals	123,986	135,888	123,986	-	0.00%
Commodities	39,152	27,250	39,152	-	0.00%
Capital	80,000	-	80,000	-	0.00%
Subtotal : 215 : Visitor Services	557,928	452,745	570,015	12,087	2.17%
216 : Arts and Science					
Personnel Services	60,904	61,085	62,538	1,634	2.68%
Contractuals	498,971	499,444	558,971	60,000	12.02%
Commodities	3,123	3,123	3,123	-	0.00%
Capital	687,000	72,625	715,375	28,375	4.13%
Subtotal : 216 : Arts and Science	1,249,998	636,277	1,340,007	90,009	7.20%
221 : Airport Operations					
Personnel Services	1,407,108	1,407,108	1,318,557	(88,551)	(6.29%)
Contractuals	4,078,978	416,585	6,827,895	2,748,917	67.39%
Commodities	149,424	424,424	2,170,136	2,020,712	1,352.33%
Capital	-	-	90,000	90,000	100.00%
Subtotal : 221 : Airport Operations	5,635,510	2,248,117	10,406,588	4,771,078	84.66%
222 : Airport Capital Projects					
Capital	9,979,840	4,916,919	14,562,921	4,583,081	45.92%
Subtotal : 222 : Airport Capital Projects	9,979,840	4,916,919	14,562,921	4,583,081	45.92%
231 : Parking District					
Personnel Services	350,659	250,659	394,911	44,252	12.62%

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
231 : Parking District - Continued					
Contractuals	\$ 191,122	102,894	191,122	-	0.00%
Commodities	221,102	171,250	221,102	-	0.00%
Capital	874,191	-	1,091,836	217,645	24.90%
Subtotal : 231 : Parking District	1,637,074	524,803	1,898,971	261,897	16.00%
300 : Water Services Administration					
Personnel Services	589,279	539,279	609,287	20,008	3.40%
Contractuals	1,533,587	1,245,587	1,674,628	141,041	9.20%
Commodities	14,200	14,200	17,900	3,700	26.06%
Subtotal : 300 : Water Services Administration	2,137,066	1,799,066	2,301,815	164,749	7.71%
301 : Water Production					
Personnel Services	772,927	772,927	741,132	(31,795)	(4.11%)
Contractuals	2,661,939	2,542,651	2,937,122	275,183	10.34%
Commodities	538,442	538,442	541,242	2,800	0.52%
Capital	706,297	1,600	1,031,972	325,675	46.11%
Subtotal : 301 : Water Production	4,679,605	3,855,620	5,251,468	571,863	12.22%
303 : Water Distribution					
Personnel Services	1,384,481	1,384,481	1,395,617	11,136	0.80%
Contractuals	243,413	212,413	232,413	(11,000)	(4.52%)
Commodities	444,414	444,414	456,414	12,000	2.70%
Capital	369,072	9,492	379,580	10,508	2.85%
Subtotal : 303 : Water Distribution	2,441,380	2,050,800	2,464,024	22,644	0.93%
304 : Water Resource Management					
Personnel Services	366,087	351,087	355,998	(10,089)	(2.76%)
Contractuals	259,750	226,250	310,750	51,000	19.63%
Commodities	82,050	82,050	36,550	(45,500)	(55.45%)
Subtotal : 304 : Water Resource Management	707,887	659,387	703,298	(4,589)	(0.65%)
305 : Utilities Engineering Services					
Personnel Services	392,842	312,842	403,232	10,390	2.64%
Contractuals	168,050	159,050	170,859	2,809	1.67%
Commodities	10,240	10,240	10,440	200	1.95%
Subtotal : 305 : Utilities Engineering Services	571,132	482,132	584,531	13,399	2.35%
306 : Regulatory Compliance					
Personnel Services	789,295	789,295	786,888	(2,407)	(0.30%)
Contractuals	211,764	190,764	211,764	-	0.00%
Commodities	100,512	100,512	100,512	-	0.00%
Subtotal : 306 : Regulatory Compliance	1,101,571	1,080,571	1,099,164	(2,407)	(0.22%)
307 : SCADA Information Systems					
Personnel Services	463,941	408,941	466,036	2,095	0.45%
Contractuals	167,660	150,813	122,660	(45,000)	(26.84%)
Commodities	89,725	89,725	182,225	92,500	103.09%
Capital	50,000	-	292,847	242,847	485.69%
Subtotal : 307 : SCADA Information Systems	771,326	649,479	1,063,768	292,442	37.91%
311 : Wastewater Treatment-Wildcat					
Personnel Services	727,516	727,516	533,267	(194,249)	(26.70%)
Contractuals	1,071,369	986,035	1,144,934	73,565	6.87%
Commodities	483,242	483,242	622,742	139,500	28.87%
Capital	382,646	2,750	728,116	345,470	90.28%
Subtotal : 311 : Wastewater Treatment-Wildcat	2,664,773	2,199,543	3,029,059	364,286	13.67%
312 : Wastewater Treatment-Rio Plant					
Personnel Services	324,680	324,680	532,267	207,587	63.94%

City of Flagstaff
FY 2021-2022 Proposed Budget
Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
312 : Wastewater Treatment-Rio Plant - Continued					
Contractuals	\$ 501,085	489,085	568,518	67,433	13.46%
Commodities	77,042	77,042	77,042	-	0.00%
Capital	155,000	5,499	84,501	(70,499)	(45.48%)
Subtotal : 312 : Wastewater Treatment-Rio Plant	1,057,807	896,306	1,262,328	204,521	19.33%
313 : Wastewater Collection					
Personnel Services	751,843	751,843	798,763	46,920	6.24%
Contractuals	231,680	242,680	239,880	8,200	3.54%
Commodities	228,539	228,539	219,339	(9,200)	(4.03%)
Capital	25,000	-	-	(25,000)	(100.00%)
Subtotal : 313 : Wastewater Collection	1,237,062	1,223,062	1,257,982	20,920	1.69%
321 : Reclaimed Water					
Personnel Services	167,586	167,586	169,070	1,484	0.89%
Contractuals	174,850	93,350	264,850	90,000	51.47%
Commodities	166,672	206,672	166,672	-	0.00%
Capital	270,000	-	15,000	(255,000)	(94.44%)
Subtotal : 321 : Reclaimed Water	779,108	467,608	615,592	(163,516)	(20.99%)
331 : Stormwater					
Personnel Services	714,008	512,066	688,452	(25,556)	(3.58%)
Contractuals	533,397	250,965	486,329	(47,068)	(8.82%)
Commodities	38,354	38,354	37,104	(1,250)	(3.26%)
Capital	514,180	-	1,796,930	1,282,750	249.47%
Subtotal : 331 : Stormwater	1,799,939	801,385	3,008,815	1,208,876	67.16%
370 : Water Capital Improvements					
Capital	18,858,637	5,267,273	21,049,257	2,190,620	11.62%
Subtotal : 370 : Water Capital Improvements	18,858,637	5,267,273	21,049,257	2,190,620	11.62%
375 : Wastewater Capital Improvements					
Capital	7,804,942	994,626	8,870,724	1,065,782	13.66%
Subtotal : 375 : Wastewater Capital Improvements	7,804,942	994,626	8,870,724	1,065,782	13.66%
380 : Reclaim Water Capital Improvements					
Capital	1,125,000	175,991	1,164,009	39,009	3.47%
Subtotal : 380 : Reclaim Water Capital Improvements	1,125,000	175,991	1,164,009	39,009	3.47%
385 : Stormwater Capital Improvements					
Contractuals	15,000	15,000	-	(15,000)	(100.00%)
Capital	21,558,073	16,228,297	6,599,776	(14,958,297)	(69.39%)
Subtotal : 385 : Stormwater Capital Improvements	21,573,073	16,243,297	6,599,776	(14,973,297)	(69.41%)
401 : Council and Commissions					
Personnel Services	366,047	366,047	371,690	5,643	1.54%
Contractuals	62,204	37,204	64,165	1,961	3.15%
Commodities	3,845	3,845	5,145	1,300	33.81%
Subtotal : 401 : Council and Commissions	432,096	407,096	441,000	8,904	2.06%
402 : Non Departmental					
Personnel Services	119,410,000	2,649,000	(525,000)	(119,935,000)	(100.44%)
Contractuals	5,621,983	(612,452)	11,544,161	5,922,178	105.34%
Commodities	13,500	13,500	48,470	34,970	259.04%
Capital	287,066	244,921	42,145	(244,921)	(85.32%)
Charge To/From	(48,668)	(48,668)	(48,668)	-	0.00%
Subtotal : 402 : Non Departmental	125,283,881	2,246,301	11,061,108	(114,222,773)	(91.17%)

City of Flagstaff
 FY 2021-2022 Proposed Budget
 Section Summary

Segments	FY 2020-2021 Budget	FY 2020-2021 Estimate	FY 2021-2022 Proposed Budget	\$ Change	% Change
404 : Transit					
Contractuals	\$ 7,270,134	4,738,098	8,059,031	788,897	10.85%
Subtotal : 404 : Transit	<u>7,270,134</u>	<u>4,738,098</u>	<u>8,059,031</u>	<u>788,897</u>	<u>10.85%</u>
421 : GO Capital Project Bond Fund					
Capital	73,873	800	2,088,312	2,014,439	2,726.89%
Subtotal : 421 : GO Capital Project Bond Fund	<u>73,873</u>	<u>800</u>	<u>2,088,312</u>	<u>2,014,439</u>	<u>2,726.89%</u>
422 : MFC Bond Capital Project Fund					
Capital	10,000,000	18,482	27,900,000	17,900,000	179.00%
Subtotal : 422 : MFC Bond Capital Project Fund	<u>10,000,000</u>	<u>18,482</u>	<u>27,900,000</u>	<u>17,900,000</u>	<u>179.00%</u>
424 : GO Core Services Facility					
Capital	550,000	548,153	232,223	(317,777)	(57.78%)
Subtotal : 424 : GO Core Services Facility	<u>550,000</u>	<u>548,153</u>	<u>232,223</u>	<u>(317,777)</u>	<u>(57.78%)</u>
425 : GO Flagstaff Watershed					
Contractuals	1,877,115	598,593	3,368,104	1,490,989	79.43%
Subtotal : 425 : GO Flagstaff Watershed	<u>1,877,115</u>	<u>598,593</u>	<u>3,368,104</u>	<u>1,490,989</u>	<u>79.43%</u>
426 : Capital Project Court Facility					
Capital	7,845,193	5,511,891	6,403,906	(1,441,287)	(18.37%)
Subtotal : 426 : Capital Project Court Facility	<u>7,845,193</u>	<u>5,511,891</u>	<u>6,403,906</u>	<u>(1,441,287)</u>	<u>(18.37%)</u>
901 : Debt Service					
Contractuals	18,520,542	136,561,196	25,036,951	6,516,409	35.18%
Subtotal : 901 : Debt Service	<u>18,520,542</u>	<u>136,561,196</u>	<u>25,036,951</u>	<u>6,516,409</u>	<u>35.18%</u>
Grand Total	<u>\$ 450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.73%)</u>