

Official Budget Forms
City of Flagstaff
Fiscal Year 2021-2022

City of Flagstaff
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Fiscal Year 2021-2022

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City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2021-2022

The final opportunity for public input on the City of Flagstaff Fiscal Year 2021-2022 budget will occur on June 15, 2021 at the 3:00 PM City Council meeting
 In-person audiences have been suspended until further notice - public participation comments can be submitted to publiccomment@flagstaffaz.gov
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
 or the official website "flagstaff.az.gov" or by request

Fiscal Year	S c h	Funds								
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds	
2021	Adopted/ Adjusted Budgeted Expenditures/Expenses*	E	81,689,749	94,938,326	129,380,836	20,346,181	0	124,333,224	0	450,688,316
2021	Actual Expenditures/Expenses**	E	66,426,429	44,282,505	127,889,303	6,677,919	0	74,642,378	0	319,918,534
2022	Fund Balance/Net Position at July 1***		44,999,542	76,612,872	21,513,913	5,272,387	366,929	64,682,042	0	213,447,685
2022	Primary Property Tax Levy	B	7,038,663	0	0	0		0	0	7,038,663
2022	Secondary Property Tax Levy	B	0	0	7,835,974	0		0	0	7,835,974
2022	Estimated Revenues Other than Property Taxes	C	63,633,187	79,761,142	107,000	2,601,676	14,366	88,282,861	0	234,400,232
2022	Other Financing Sources	D	0	0	0	27,900,000	0	18,000,000	0	45,900,000
2022	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2022	Interfund Transfers In	D	11,781,522	23,146,025	16,586,292	4,218,482	0	5,781,152	0	61,513,473
2022	Interfund Transfers (Out)	D	18,984,720	30,385,247	7,388,402	0	0	4,755,104	0	61,513,473
2022	Reduction for Amounts Not Available									
Less:	Amounts for Future Debt Retirement									0
										0
										0
										0
2022	Total Financial Resources Available		108,468,194	149,134,792	38,654,777	39,992,545	381,295	171,990,951	0	508,622,554
2022	Budgeted Expenditures/Expenses	E	84,806,756	119,155,119	16,586,292	39,992,545	0	128,277,922	0	388,818,634

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

	2021	2022
1. Budgeted Expenditures/Expenses	\$ 450,688,316	\$ 388,818,634
2. Add/Subtract: Estimated Net Reconciling Items	0	0
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items	450,688,316	388,818,634
4. Less: Estimated Exclusions	282,359,084	191,167,222
5. Amount Subject to the Expenditure Limitation	\$ 168,329,232	\$ 197,651,412
6. EEC Expenditure Limitation	\$ 168,625,388	\$ 197,894,236

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
Expenditure Limitation and
Tax Levy Information
Fiscal Year 2021-2022

	Estimate* FY 2020-2021	Budget FY 2021-2022
Expenditure Limitation [Economic Estimates Commission]		\$ 197,894,236
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 7,091,361	\$ 7,322,717
2. Amount Received from Primary Property Taxation in FY 2020-2021 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 6,952,496	\$ 7,038,663
B. Secondary Property Taxes	7,406,121	7,835,974
C. Total Property Tax Levy Amount	\$ 14,358,617	\$ 14,874,637
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2020-2021 Levy	\$ 6,852,496	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	6,952,496	
B. Secondary Property Taxes:		
(1) FY 2020-2021 Levy	7,406,121	
(2) Total Secondary Property Taxes Collected	7,406,121	
C. Total Property Taxes Collected	\$ 14,358,617	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.7510	0.7186
(2) Secondary Property Tax Rate	0.8000	0.8000
(3) Total City Tax Rate	1.5510	1.5186

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
General Fund						
Local Taxes						
City Sales Tax	\$ 22,630,096	22,146,670	23,419,000	23,563,400	1,416,730	6.40%
Franchise Tax	2,366,918	2,471,500	2,173,300	2,447,298	(24,202)	(0.98%)
Excise Tax	-	-	-	272,798	272,798	100.00%
Licenses and Permits						
Business Licenses	28,882	30,000	30,000	30,000	-	0.00%
Building Permits	3,327,189	1,702,500	3,024,000	1,868,100	165,600	9.73%
Other Licenses and Permits	1,580,955	1,153,764	1,134,000	996,880	(156,884)	(13.60%)
Intergovernmental						
State Income Tax Sharing	7,649,078	7,486,395	8,244,000	8,285,200	798,805	10.67%
State Shared Sales Tax	9,564,616	10,669,590	10,723,980	9,790,000	(879,590)	(8.24%)
Auto Lieu Tax	3,450,585	3,540,863	3,833,300	3,718,300	177,437	5.01%
Federal Grants	1,752,177	3,744,504	5,517,979	3,269,668	(474,836)	(12.68%)
State/Local Grants	193,280	1,826,978	1,784,615	3,071,419	1,244,441	68.11%
Local Intergovernmental Agreements	1,209,206	1,133,160	1,133,160	1,154,418	21,258	1.88%
Charges for Services						
Community Development	1,060,032	745,500	745,557	745,500	-	0.00%
Parks and Recreation	1,064,804	1,610,870	-	542,870	(1,068,000)	(66.30%)
Public Safety	608,978	741,506	791,506	745,780	4,274	0.58%
Cemetery/General Government	200,253	182,937	182,937	184,741	1,804	0.99%
Fines and Forfeits	1,217,309	1,458,855	838,800	1,145,194	(313,661)	(21.50%)
Rents	1,108,741	1,402,602	1,232,754	1,154,008	(248,594)	(17.72%)
Investment Earnings	573,320	422,751	379,149	372,426	(50,325)	(11.90%)
Miscellaneous	1,183,816	364,009	309,841	275,187	(88,822)	(24.40%)
Total General Fund	60,770,235	62,834,954	65,497,878	63,633,187	798,233	1.27%
Special Revenue Funds						
Housing and Community Services Fund						
Intergovernmental						
Federal Grants	409,731	1,359,953	643,040	2,315,356	955,403	70.25%
State Grants	18,110	900,000	900,000	900,000	-	0.00%
Investment Earnings	16,567	4,000	9,734	4,000	-	0.00%
Miscellaneous	205,835	-	740,951	-	-	0.00%
Total Housing and Comm Svcs Fund	650,243	2,263,953	2,293,725	3,219,356	955,403	42.20%
COVID Relief Fund						
Intergovernmental						
Federal Grants	-	-	-	15,238,257	15,238,257	100.00%
Total COVID Relief Fund	-	-	-	15,238,257	15,238,257	100.00%
Library Fund						
Intergovernmental						
Federal Grants	15,873	55,000	55,000	45,000	(10,000)	(18.18%)
State/Local Grants	25,000	-	-	-	-	0.00%
Library District Taxes	3,721,854	3,738,235	3,738,235	3,836,302	98,067	2.62%
Investment Earnings	61,635	67,158	39,332	39,529	(27,629)	(41.14%)
Miscellaneous	64,273	41,000	922	41,000	-	0.00%
Total Library Fund	3,888,635	3,901,393	3,833,489	3,961,831	60,438	1.55%
Highway User Revenue Fund						
Intergovernmental						
Highway User Tax	8,589,536	8,958,305	8,388,653	8,556,425	(401,880)	(4.49%)
Licenses and Permits	196,180	-	-	-	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Highway User Revenue Fund - Continued						
Marijuana Excise Tax	\$ -	-	-	80,000	80,000	100.00%
Investment Earnings	84,573	18,000	47,000	40,000	22,000	122.22%
Miscellaneous	85,601	2,336,458	-	1,790,000	(546,458)	(23.39%)
Total Highway User Revenue Fund	8,955,890	11,312,763	8,435,653	10,466,425	(846,338)	(7.48%)
Transportation Fund						
Transportation Tax	27,184,606	26,058,162	27,708,030	28,053,400	1,995,238	7.66%
Intergovernmental						
Federal Grants	-	451,656	-	6,041,624	5,589,968	1,237.66%
State/Local Grants	-	100,000	-	100,000	-	0.00%
Investment Earnings	645,770	174,000	219,315	239,000	65,000	37.36%
Miscellaneous	642,456	-	-	546,458	546,458	100.00%
Total Transportation Fund	28,472,832	26,783,818	27,927,345	34,980,482	8,196,664	30.60%
FUTS Fund						
Investment Earnings	63,961	15,000	16,625	8,000	(7,000)	(46.67%)
Total FUTS Fund	63,961	15,000	16,625	8,000	(7,000)	(46.67%)
Beautification Fund						
BBB Tax	1,699,413	1,865,500	1,587,600	1,756,700	(108,800)	(5.83%)
Intergovernmental						
Federal Grants	-	-	-	50,000	50,000	100.00%
Investment Earnings	114,685	37,000	37,000	38,000	1,000	2.70%
Miscellaneous	2,405	-	-	-	-	0.00%
Total Beautification Fund	1,816,503	1,902,500	1,624,600	1,844,700	(57,800)	(3.04%)
Economic Development Fund						
BBB Tax	807,858	886,113	754,110	834,400	(51,713)	(5.84%)
Investment Earnings	13,684	8,279	7,740	6,437	(1,842)	(22.25%)
Rents	339,480	419,804	302,783	380,686	(39,118)	(9.32%)
Miscellaneous	2,569	-	-	-	-	0.00%
Total Economic Development Fund	1,163,591	1,314,196	1,064,633	1,221,523	(92,673)	(7.05%)
Tourism Fund						
BBB Tax	2,550,938	2,798,250	2,381,400	2,635,000	(163,250)	(5.83%)
Intergovernmental						
Federal Grants	113	-	-	-	-	0.00%
Retail Sales	101,210	119,893	123,360	124,594	4,701	3.92%
Investment Earnings	23,425	4,988	10,166	2,778	(2,210)	(44.31%)
Miscellaneous	30,330	13,774	20,327	16,026	2,252	16.35%
Total Tourism Fund	2,706,016	2,936,905	2,535,253	2,778,398	(158,507)	(5.40%)
Arts and Science Fund						
BBB Tax	636,825	699,563	595,350	658,800	(40,763)	(5.83%)
Investment Earnings	14,828	5,000	5,000	4,000	(1,000)	(20.00%)
Total Arts and Science Fund	651,653	704,563	600,350	662,800	(41,763)	(5.93%)
Recreation - BBB Fund						
BBB Tax	2,805,668	3,078,075	2,619,540	2,898,500	(179,575)	(5.83%)
Investment Earnings	11,683	5,000	5,000	5,000	-	0.00%
Total Recreation - BBB Fund	2,817,351	3,083,075	2,624,540	2,903,500	(179,575)	(5.82%)
Parking District Fund						
Parking	1,130,846	1,254,378	320,094	1,230,850	(23,528)	(1.88%)
Investment Earnings	24,277	23,100	5,000	13,800	(9,300)	(40.26%)

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Parking District Fund - Continued						
Miscellaneous	\$ 67	-	-	-	-	0.00%
Total Parking District Fund	1,155,190	1,277,478	325,094	1,244,650	(23,528)	(1.84%)
Water Resource and Infrastructure Protection Fund						
Water Resource Protection Fee	-	1,120,000	1,120,000	1,228,220	108,220	9.66%
Investment Earnings	-	-	500	3,000	3,000	100.00%
Total WRIP Fund	-	1,120,000	1,120,500	1,231,220	108,220	9.66%
Total Special Revenue Funds	52,341,865	56,615,644	52,401,807	79,761,142	23,151,798	40.89%
Debt Service Funds						
Secondary Property Tax Fund						
Investment Earnings	42,403	10,000	36,000	36,000	26,000	260.00%
Total Secondary Property Tax Fund	42,403	10,000	36,000	36,000	26,000	260.00%
Pension Debt Service Fund						
Investment Earnings	-	-	-	71,000	71,000	100.00%
Total Pension Debt Service Fund	-	-	-	71,000	71,000	100.00%
Total Debt Service Funds	42,403	10,000	36,000	107,000	97,000	970.00%
Permanent Funds						
Perpetual Care Fund						
Contributions	17,590	9,884	9,884	10,082	198	2.00%
Investment Earnings	5,669	4,242	4,242	4,284	42	0.99%
Total Perpetual Care Fund	23,259	14,126	14,126	14,366	240	1.70%
Total Permanent Funds	23,259	14,126	14,126	14,366	240	1.70%
Capital Project Funds						
Non GO Bonds Projects Fund						
Real Estate Proceeds	-	2,000,000	-	2,000,000	-	0.00%
Investment Earnings	50,379	3,000	6,000	-	(3,000)	(100.00%)
Total Non GO Bonds Projects Fund	50,379	2,003,000	6,000	2,000,000	(3,000)	(0.15%)
GO Bonds Projects Fund						
Intergovernmental						
State Grants	1,000,000	889,000	287,324	601,676	(287,324)	(32.32%)
Investment Earnings	39,524	-	-	-	-	0.00%
Total GO Bonds Projects Fund	1,039,524	889,000	287,324	601,676	(287,324)	(32.32%)
Total Capital Projects Funds	1,089,903	2,892,000	293,324	2,601,676	(290,324)	(10.04%)
Enterprise Funds						
Drinking Water Fund						
Intergovernmental						
Federal Grants	741	-	-	-	-	0.00%
Water Fees	19,248,438	18,985,295	18,915,340	18,939,698	(45,597)	(0.24%)
Investment Earnings	415,533	120,101	126,841	134,424	14,323	11.93%
Rents	10,300	5,150	5,150	5,150	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2020-2021 and 2021-2022
(With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Drinking Water Fund - Continued						
Miscellaneous	\$ 22,828	800,000	800,000	-	(800,000)	(100%)
Total Drinking Water Fund	19,697,840	19,910,546	19,847,331	19,079,272	(831,274)	(4.18%)
Wastewater Fund						
Intergovernmental						
Federal Grants	4,452	-	-	-	-	0.00%
Wastewater Fees	11,661,456	12,243,546	11,843,546	11,981,398	(262,148)	(2.14%)
Investment Earnings	298,496	163,311	166,862	202,857	39,546	24.22%
Miscellaneous	169,838	-	-	-	-	0.00%
Total Wastewater Fund	12,134,242	12,406,857	12,010,408	12,184,255	(222,602)	(1.79%)
Reclaimed Water Fund						
Reclaimed Water Fees	1,143,183	1,036,539	1,036,539	1,046,439	9,900	0.96%
Investment Earnings	21,553	7,953	8,793	9,933	1,980	24.90%
Miscellaneous	3,152	-	-	-	-	0.00%
Total Reclaimed Water Fund	1,167,888	1,044,492	1,045,332	1,056,372	11,880	1.14%
Stormwater Fund						
Intergovernmental						
Federal Grants	34,784	659,180	67,068	1,480,630	821,450	124.62%
Stormwater Fees	4,299,109	4,242,341	4,333,301	4,311,858	69,517	1.64%
Investment Earnings	56,852	18,776	3,850	-	(18,776)	(100.00%)
Total Stormwater Fund	4,390,745	4,920,297	4,404,219	5,792,488	872,191	17.73%
Solid Waste Fund						
Solid Waste	11,806,809	12,368,625	12,235,962	13,053,187	684,562	5.53%
Investment Earnings	349,082	449,292	123,660	81,821	(367,471)	(81.79%)
Miscellaneous	2,145	-	(794)	840,000	840,000	100.00%
Total Solid Waste Fund	12,158,036	12,817,917	12,358,828	13,975,008	1,157,091	9.03%
Sustainability and Environmental Management Fund						
Intergovernmental						
Federal Grants	13,079	86,407	86,407	-	(86,407)	(100.00%)
State Grants	7,966	4,077	4,077	-	(4,077)	(100.00%)
Environmental Services	1,023,927	1,041,804	1,205,978	1,213,478	171,674	16.48%
Investment Earnings	9,060	3,177	5,982	5,000	1,823	57.38%
Miscellaneous	2,543	3,041	-	-	(3,041)	(100.00%)
Total Sustainability and Env Mgmt Fund	1,056,575	1,138,506	1,302,444	1,218,478	79,972	7.02%
Airport Fund						
Intergovernmental						
Federal Grants	2,241,386	10,976,082	5,805,150	20,746,132	9,770,050	89.01%
State Grants	32,971	953,726	138,934	1,847,392	893,666	93.70%
Airport	1,266,455	1,634,129	757,380	1,158,025	(476,104)	(29.14%)
Rents	738,124	913,195	498,449	1,407,096	493,901	54.08%
Investment Earnings	42,294	1,500	4,000	7,000	5,500	366.67%
Miscellaneous	418	1,000	1,000	1,000	-	0.00%
Total Airport Fund	4,321,648	14,479,632	7,204,913	25,166,645	10,687,013	73.81%

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2020-2021 and 2021-2022
 (With Actuals for Fiscal Year 2019-2020)

Source of Revenues	Actual Revenues 2019-2020	Budgeted Revenues 2020-2021	Estimated Revenues 2020-2021	Budgeted Revenues 2021-2022	Change (Bdgt-Bdgt)	% Change
Flagstaff Housing Authority Fund						
Intergovernmental						
Federal Grants	\$ 5,202,207	8,532,570	6,317,320	8,140,331	(392,239)	(4.60%)
Rents and Other Tenant Income	1,386,652	1,447,000	1,300,000	1,275,000	(172,000)	(11.89%)
Miscellaneous	833,842	397,698	406,561	395,012	(2,686)	(0.68%)
Total Flagstaff Housing Authority Fund	<u>7,422,701</u>	<u>10,377,268</u>	<u>8,023,881</u>	<u>9,810,343</u>	<u>(566,925)</u>	<u>(5.46%)</u>
Total Enterprise Funds	<u>62,349,675</u>	<u>77,095,515</u>	<u>66,197,356</u>	<u>88,282,861</u>	<u>11,187,346</u>	<u>14.51%</u>
Total Revenues	<u>\$ 176,617,340</u>	<u>199,462,239</u>	<u>184,440,491</u>	<u>234,400,232</u>	<u>34,944,293</u>	<u>17.52%</u>

City of Flagstaff
Summary by Funding of Other Financing Sources
and Interfund Transfers
Fiscal Year 2021-2022

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ -	11,781,522	18,984,720
Special Revenue Funds			
COVID Relief	-	-	9,066,292
Library	-	1,596,313	-
Highway User Revenue	-	9,549,555	513,000
Transportation	-	6,118,985	13,033,877
Flagstaff Urban Trails System	-	1,000,000	2,648,052
Beautification	-	450,800	499,872
Economic Development	-	686,175	343,757
Tourism	-	670,000	-
Arts and Science	-	169,075	-
Recreation	-	743,750	4,096,439
Housing and Community Services	-	753,000	-
Water Resource and Infrastructure Protection	-	-	183,958
Parking District	-	1,408,372	-
Total Special Revenue Funds	-	23,146,025	30,385,247
Debt Service Funds			
General Obligation Bonds	-	7,388,402	-
Secondary Property Tax	-	-	7,388,402
Pension Debt Service	-	9,197,890	-
Total Debt Service Funds	-	16,586,292	7,388,402
Capital Project Funds			
Non General Obligation Bond Funded Projects	27,900,000	3,718,482	-
General Obligation Bond Funded Projects	-	500,000	-
Total Capital Projects Funds	27,900,000	4,218,482	-
Enterprise Funds			
Drinking Water	-	1,943,387	84,945
Wastewater	-	-	1,798,013
Reclaimed Water	-	-	138,228
Stormwater	18,000,000	-	7,146
Solid Waste	-	-	100,835
Sustainability and Environmental Management	-	1,056,543	-
Airport	-	2,781,222	2,625,937
Total Enterprise Funds	18,000,000	5,781,152	4,755,104
Total All Funds	\$ 45,900,000	61,513,473	61,513,473

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
General Fund						
General Administration	\$ 8,090,790	12,256,688	11,888,073	16,816,843	4,560,155	37.2%
Management Services	6,706,020	4,596,113	4,331,309	5,002,102	405,989	8.8%
Fire	13,734,246	20,263,632	16,659,901	17,488,590	(2,775,042)	(13.7%)
Police	20,030,101	25,655,337	21,668,801	21,887,143	(3,768,194)	(14.7%)
Community Development	5,184,563	6,030,172	5,656,296	4,581,233	(1,448,939)	(24.0%)
Public Works	8,976,374	11,618,249	8,600,821	14,978,665	3,360,416	28.9%
Economic Vitality	140,310	107,265	107,265	202,834	95,569	89.1%
Non-Departmental	(3,078,586)	(365,457)	(3,428,037)	(1,346,977)	(981,520)	268.6%
Engineering and Capital Improvements	-	-	-	1,999,513	1,999,513	100.0%
Contingency	(194,281)	1,527,750	942,000	3,196,810	1,669,060	109.2%
Total General Fund	59,589,537	81,689,749	66,426,429	84,806,756	3,117,007	3.8%
Special Revenue Funds						
Housing and Community Service Fund						
Community Development	753,164	2,886,877	2,005,923	4,971,337	2,084,460	72.2%
Non-Departmental	38,241	48,668	48,668	48,668	-	0.0%
	791,405	2,935,545	2,054,591	5,020,005	2,084,460	71.0%
COVID Relief Fund						
Fire	3,052,399	-	889,748	-	-	100.0%
Police	3,628,410	-	1,044,298	-	-	100.0%
Non-Departmental	-	-	-	6,171,965	6,171,965	100.0%
	6,680,809	-	1,934,046	6,171,965	6,171,965	100.0%
Library Fund						
General Administration	212,985	253,764	253,764	272,459	18,695	7.4%
Management Services	139,996	139,996	139,996	187,931	47,935	34.2%
Public Works	44,483	43,397	43,397	40,058	(3,339)	(7.7%)
Economic Vitality	5,145,679	6,849,779	3,587,815	7,495,180	645,401	9.4%
Non-Departmental	75,872	71,752	71,752	61,878	(9,874)	(13.8%)
Contingency	-	100,000	-	100,000	-	0.0%
	5,619,015	7,458,688	4,096,724	8,157,506	698,818	9.4%
Highway User Revenue Fund						
General Administration	152,508	256,750	256,750	280,797	24,047	9.4%
Management Services	184,020	83,032	83,032	78,002	(5,030)	(6.1%)
Community Development	8,056,810	14,744,813	2,434,135	-	(14,744,813)	(100.0%)
Public Works	7,547,131	15,256,833	8,789,511	12,177,155	(3,079,678)	(20.2%)
Economic Vitality	3,901	2,706	2,706	220	(2,486)	(91.9%)
Non-Departmental	75,170	126,879	126,879	190,920	64,041	50.5%
Engineering and Capital Improvements	-	-	-	9,439,638	9,439,638	100.0%
Contingency	-	100,000	-	100,000	-	0.0%
	16,019,540	30,571,013	11,693,013	22,266,732	(8,304,281)	(27.2%)
Transportation Fund						
General Administration	86,333	72,462	72,462	68,686	(3,776)	(5.2%)
Management Services	255,780	188,863	188,863	132,446	(56,417)	(29.9%)
Community Development	2,701,592	24,756,222	6,211,113	-	(24,756,222)	(100.0%)
Public Works	4,865,973	1,184,126	1,989,807	1,293,477	109,351	9.2%
Economic Vitality	1,395	748	748	86	(662)	(88.5%)
Non-Departmental	11,494,783	10,996,625	8,464,589	9,579,751	(1,416,874)	(12.9%)
Engineering and Capital Improvements	-	-	-	50,918,527	50,918,527	100.0%
	19,405,856	37,199,046	16,927,582	61,992,973	24,793,927	66.7%
FUTS Fund						
General Administration	1,271	-	-	-	-	100.0%
Management Services	11,306	-	-	-	-	100.0%
Community Development	1,758,069	3,042,599	1,162,312	-	(3,042,599)	(100.0%)

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
FUTS Fund - Continued						
Economic Vitality	\$ 100	-	-	-	-	100.0%
Non-Departmental	431	-	-	-	-	100.0%
	<u>1,771,177</u>	<u>3,042,599</u>	<u>1,162,312</u>	<u>-</u>	<u>(3,042,599)</u>	<u>(100.0%)</u>
Beautification Fund						
Economic Vitality	566,007	4,722,707	669,203	6,127,867	1,405,160	29.8%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>566,007</u>	<u>4,732,707</u>	<u>669,203</u>	<u>6,137,867</u>	<u>1,405,160</u>	<u>29.7%</u>
Economic Development Fund						
Economic Vitality	1,235,142	1,494,089	1,146,818	1,742,551	248,462	16.6%
Contingency	-	45,000	-	45,000	-	0.0%
	<u>1,235,142</u>	<u>1,539,089</u>	<u>1,146,818</u>	<u>1,787,551</u>	<u>248,462</u>	<u>16.1%</u>
Tourism Fund						
Economic Vitality	2,826,390	3,262,717	2,770,757	3,156,284	(106,433)	(3.3%)
Contingency	-	50,000	-	50,000	-	0.0%
	<u>2,826,390</u>	<u>3,312,717</u>	<u>2,770,757</u>	<u>3,206,284</u>	<u>(106,433)</u>	<u>(3.2%)</u>
Arts and Science Fund						
Economic Vitality	618,991	1,249,998	636,277	1,340,007	90,009	7.2%
Contingency	-	10,000	-	10,000	-	0.0%
	<u>618,991</u>	<u>1,259,998</u>	<u>636,277</u>	<u>1,350,007</u>	<u>90,009</u>	<u>7.1%</u>
Recreation Fund						
Public Works	251,569	7,500	7,500	10,400	2,900	38.7%
	<u>251,569</u>	<u>7,500</u>	<u>7,500</u>	<u>10,400</u>	<u>2,900</u>	<u>38.7%</u>
Parking District Fund						
General Administration	18,070	44,282	44,282	40,596	(3,686)	(8.3%)
Management Services	24,445	6,603	6,603	11,338	4,735	71.7%
Public Works	1,112	567	567	4,063	3,496	616.6%
Economic Vitality	773,919	1,749,484	637,213	2,014,028	264,544	15.1%
Non-Departmental	7,479	10,367	10,367	8,325	(2,042)	(19.7%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>825,025</u>	<u>1,841,303</u>	<u>699,032</u>	<u>2,108,350</u>	<u>267,047</u>	<u>14.5%</u>
Water Resource & Infrastructure Protection Fund						
Fire	-	1,038,121	484,650	945,479	(92,642)	(8.9%)
	<u>-</u>	<u>1,038,121</u>	<u>484,650</u>	<u>945,479</u>	<u>(92,642)</u>	<u>(8.9%)</u>
Total Special Revenue Funds	<u>56,610,926</u>	<u>94,938,326</u>	<u>44,282,505</u>	<u>119,155,119</u>	<u>24,216,793</u>	<u>25.5%</u>
Debt Service Funds						
General Obligation Bonds Fund						
Non-Departmental	7,014,985	7,378,336	7,309,850	7,388,402	10,066	0.1%
	<u>7,014,985</u>	<u>7,378,336</u>	<u>7,309,850</u>	<u>7,388,402</u>	<u>10,066</u>	<u>0.1%</u>
Pension Debt Service Fund						
Non-Departmental	-	122,002,500	120,579,453	9,197,890	(112,804,610)	(92.5%)
	<u>-</u>	<u>122,002,500</u>	<u>120,579,453</u>	<u>9,197,890</u>	<u>(112,804,610)</u>	<u>(92.5%)</u>
Total Debt Service Funds	<u>7,014,985</u>	<u>129,380,836</u>	<u>127,889,303</u>	<u>16,586,292</u>	<u>(112,794,544)</u>	<u>(87.2%)</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Capital Project Funds						
Non GO Bond Funded Projects Fund						
Non-Departmental	\$ 12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
	12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
GO Bonds Funded Projects Fund						
Non-Departmental	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
Total Capital Project Funds	13,688,390	20,346,181	6,677,919	39,992,545	19,646,364	96.6%
Enterprise Funds						
Drinking Water Fund						
General Administration	253,298	412,028	412,028	395,960	(16,068)	(3.9%)
Management Services	1,154,806	1,031,554	1,031,554	1,102,524	70,970	6.9%
Community Development	-	-	-	50,436	50,436	100.0%
Public Works	69,641	105,173	105,173	149,725	44,552	42.4%
Economic Vitality	9,258	5,640	5,640	543	(5,097)	(90.4%)
Water Services	16,383,019	33,585,725	18,161,449	36,955,509	3,369,784	10.0%
Non-Departmental	165,696	157,666	157,666	148,373	(9,293)	(5.9%)
Contingency	-	1,000,000	-	1,000,000	-	0.0%
	18,035,718	36,297,786	19,873,510	39,803,070	3,505,284	9.7%
Wastewater Fund						
General Administration	246,462	241,162	241,162	232,368	(8,794)	(3.6%)
Management Services	300,710	360,381	360,381	327,001	(33,380)	(9.3%)
Community Development	-	-	-	16,812	16,812	100.0%
Public Works	62,532	19,939	19,939	23,859	3,920	19.7%
Economic Vitality	3,896	2,383	2,383	209	(2,174)	(91.2%)
Water Services	11,150,787	13,658,719	6,207,672	16,580,973	2,922,254	21.4%
Non-Departmental	72,894	65,901	65,901	55,653	(10,248)	(15.6%)
Contingency	-	800,000	-	800,000	-	0.0%
	11,837,281	15,148,485	6,897,438	18,036,875	2,888,390	19.1%
Reclaimed Water Fund						
General Administration	21,696	28,900	28,900	21,139	(7,761)	(26.9%)
Management Services	40,811	32,038	32,038	42,806	10,768	33.6%
Public Works	1,026	-	-	-	-	100.0%
Economic Vitality	499	240	240	20	(220)	(91.7%)
Water Services	390,962	1,904,108	643,599	1,779,601	(124,507)	(6.5%)
Non-Departmental	10,571	8,161	8,161	6,569	(1,592)	(19.5%)
Contingency	-	50,000	-	50,000	-	0.0%
	465,565	2,023,447	712,938	1,900,135	(123,312)	(6.1%)
Stormwater Fund						
General Administration	25,324	54,758	54,758	84,847	30,089	54.9%
Management Services	91,772	88,129	88,129	146,630	58,501	66.4%
Public Works	9,241	108	108	529	421	389.8%
Economic Vitality	701	397	397	37	(360)	(90.7%)
Water Services	4,476,068	23,973,012	17,044,682	10,813,591	(13,159,421)	(54.9%)
Non-Departmental	15,546	13,450	13,450	12,059	(1,391)	(10.3%)
Contingency	-	300,000	-	300,000	-	0.0%
	4,618,652	24,429,854	17,201,524	11,357,693	(13,072,161)	(53.5%)
Solid Waste Fund						
General Administration	282,932	376,772	376,772	400,506	23,734	6.3%
Management Services	564,536	444,427	444,427	449,680	5,253	1.2%

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Fund/Division	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Solid Waste Fund - Continued						
Public Works	\$ 10,054,270	16,743,681	12,116,683	17,994,694	1,251,013	7.5%
Economic Vitality	8,475	5,332	5,332	480	(4,852)	(91.0%)
Non-Departmental	163,034	177,790	177,790	187,937	10,147	5.7%
Contingency	2,081	500,000	-	500,000	-	0.0%
	<u>11,075,328</u>	<u>18,248,002</u>	<u>13,121,004</u>	<u>19,533,297</u>	<u>1,285,295</u>	<u>7.0%</u>
Sustainability and Environmental Management Fund						
General Administration	36,224	1,039,860	916,738	1,970,635	930,775	89.5%
Management Services	91,588	82,015	82,015	110,619	28,604	34.9%
Public Works	758,386	174,081	124,081	25,665	(148,416)	(85.3%)
Economic Vitality	831	444	444	39	(405)	(91.2%)
Non-Departmental	20,898	15,465	15,465	11,138	(4,327)	(28.0%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>907,927</u>	<u>1,341,865</u>	<u>1,138,743</u>	<u>2,148,096</u>	<u>806,231</u>	<u>60.1%</u>
Airport Fund						
General Administration	60,258	109,853	109,853	122,351	12,498	11.4%
Management Services	143,107	116,371	116,371	134,383	18,012	15.5%
Public Works	70,008	76,177	76,177	109,899	33,722	44.3%
Economic Vitality	4,230,019	16,168,180	7,397,866	25,201,385	9,033,205	55.9%
Non-Departmental	27,622	29,338	29,338	38,183	8,845	30.1%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>4,531,014</u>	<u>16,599,919</u>	<u>7,729,605</u>	<u>25,706,201</u>	<u>9,106,282</u>	<u>54.9%</u>
Flagstaff Housing Authority Fund						
Community Development	7,295,935	9,242,616	7,967,616	8,791,305	(451,311)	(4.9%)
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	<u>7,295,935</u>	<u>10,243,866</u>	<u>7,967,616</u>	<u>9,792,555</u>	<u>(451,311)</u>	<u>(4.4%)</u>
Total Enterprise Funds	<u>58,767,420</u>	<u>124,333,224</u>	<u>74,642,378</u>	<u>128,277,922</u>	<u>3,944,698</u>	<u>3.2%</u>
Total All Funds	<u>\$ 195,671,258</u>	<u>450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.7%)</u>

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
General Administration						
General Fund	\$ 8,090,790	12,256,688	11,888,073	16,816,843	4,560,155	37.2%
Library	212,985	253,764	253,764	272,459	18,695	7.4%
HURF	152,508	256,750	256,750	280,797	24,047	9.4%
Transportation	86,333	72,462	72,462	68,686	(3,776)	(5.2%)
FUTS	1,271	-	-	-	-	100.0%
Parking District	18,070	44,282	44,282	40,596	(3,686)	(8.3%)
Drinking Water	253,298	412,028	412,028	395,960	(16,068)	(3.9%)
Wastewater	246,462	241,162	241,162	232,368	(8,794)	(3.6%)
Reclaimed Water	21,696	28,900	28,900	21,139	(7,761)	(26.9%)
Stormwater	25,324	54,758	54,758	84,847	30,089	54.9%
Solid Waste	282,932	376,772	376,772	400,506	23,734	6.3%
Sustainability and Environmental Mgmt	36,224	1,039,860	916,738	1,970,635	930,775	89.5%
Airport	60,258	109,853	109,853	122,351	12,498	11.4%
	9,488,151	15,147,279	14,655,542	20,707,187	5,559,908	36.7%
Community Development						
General Fund	5,184,563	6,030,172	5,656,296	4,581,233	(1,448,939)	(24.0%)
HURF	8,056,810	14,744,813	2,434,135	-	(14,744,813)	(100.0%)
Transportation	2,701,592	24,756,222	6,211,113	-	(24,756,222)	(100.0%)
FUTS	1,758,069	3,042,599	1,162,312	-	(3,042,599)	(100.0%)
Housing and Community Services	753,164	2,886,877	2,005,923	4,971,337	2,084,460	72.2%
Drinking Water	-	-	-	50,436	50,436	100.0%
Wastewater	-	-	-	16,812	16,812	100.0%
Flagstaff Housing Authority	7,295,935	9,242,616	7,967,616	8,791,305	(451,311)	(4.9%)
	25,750,133	60,703,299	25,437,395	18,411,123	(42,292,176)	(69.7%)
Management Services						
General Fund	6,706,020	4,596,113	4,331,309	5,002,102	405,989	8.8%
Library	139,996	139,996	139,996	187,931	47,935	34.2%
HURF	184,020	83,032	83,032	78,002	(5,030)	(6.1%)
Transportation	255,780	188,863	188,863	132,446	(56,417)	(29.9%)
FUTS	11,306	-	-	-	-	100.0%
Parking District	24,445	6,603	6,603	11,338	4,735	71.7%
Drinking Water	1,154,806	1,031,554	1,031,554	1,102,524	70,970	6.9%
Wastewater	300,710	360,381	360,381	327,001	(33,380)	(9.3%)
Reclaimed Water	40,811	32,038	32,038	42,806	10,768	33.6%
Stormwater	91,772	88,129	88,129	146,630	58,501	66.4%
Solid Waste	564,536	444,427	444,427	449,680	5,253	1.2%
Sustainability and Environmental Mgmt	91,588	82,015	82,015	110,619	28,604	34.9%
Airport	143,107	116,371	116,371	134,383	18,012	15.5%
	9,708,897	7,169,522	6,904,718	7,725,462	555,940	7.8%
Fire						
General Fund	13,734,246	20,263,632	16,659,901	17,488,590	(2,775,042)	(13.7%)
COVID Relief Fund	3,052,399	-	889,748	-	-	100.0%
Water Resource & Infrastructure Fund	-	1,038,121	484,650	945,479	(92,642)	(8.9%)
	16,786,645	21,301,753	18,034,299	18,434,069	(2,867,684)	(13.5%)
Police						
General Fund	20,030,101	25,655,337	21,668,801	21,887,143	(3,768,194)	(14.7%)
COVID Relief Fund	3,628,410	-	1,044,298	-	-	100.0%
	23,658,511	25,655,337	22,713,099	21,887,143	(3,768,194)	(14.7%)
Public Works						
General Fund	8,976,374	11,618,249	8,600,821	14,978,665	3,360,416	28.9%
Library	44,483	43,397	43,397	40,058	(3,339)	(7.7%)
HURF	7,547,131	15,256,833	8,789,511	12,177,155	(3,079,678)	(20.2%)
Transportation	4,865,973	1,184,126	1,989,807	1,293,477	109,351	9.2%

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Public Works - Continued						
Recreation	\$ 251,569	7,500	7,500	10,400	2,900	38.7%
Parking District	1,112	567	567	4,063	3,496	616.6%
Drinking Water	69,641	105,173	105,173	149,725	44,552	42.4%
Wastewater	62,532	19,939	19,939	23,859	3,920	19.7%
Reclaimed Water	1,026	-	-	-	-	100.0%
Stormwater	9,241	108	108	529	421	389.8%
Solid Waste	10,054,270	16,743,681	12,116,683	17,994,694	1,251,013	7.5%
Sustainability and Environmental Mgmt	758,386	174,081	124,081	25,665	(148,416)	(85.3%)
Airport	70,008	76,177	76,177	109,899	33,722	44.3%
	<u>32,711,746</u>	<u>45,229,831</u>	<u>31,873,764</u>	<u>46,808,189</u>	<u>1,578,358</u>	<u>3.5%</u>
Economic Vitality						
General Fund	140,310	107,265	107,265	202,834	95,569	89.1%
Library	5,145,679	6,849,779	3,587,815	7,495,180	645,401	9.4%
HURF	3,901	2,706	2,706	220	(2,486)	(91.9%)
Transportation	1,395	748	748	86	(662)	(88.5%)
FUTS	100	-	-	-	-	100.0%
Beautification	566,007	4,722,707	669,203	6,127,867	1,405,160	29.8%
Economic Development	1,235,142	1,494,089	1,146,818	1,742,551	248,462	16.6%
Tourism	2,826,390	3,262,717	2,770,757	3,156,284	(106,433)	(3.3%)
Arts and Science	618,991	1,249,998	636,277	1,340,007	90,009	7.2%
Parking District	773,919	1,749,484	637,213	2,014,028	264,544	15.1%
Drinking Water	9,258	5,640	5,640	543	(5,097)	(90.4%)
Wastewater	3,896	2,383	2,383	209	(2,174)	(91.2%)
Reclaimed Water	499	240	240	20	(220)	(91.7%)
Stormwater	701	397	397	37	(360)	(90.7%)
Solid Waste	8,475	5,332	5,332	480	(4,852)	(91.0%)
Sustainability and Environmental Mgmt	831	444	444	39	(405)	(91.2%)
Airport	4,230,019	16,168,180	7,397,866	25,201,385	9,033,205	55.9%
	<u>15,565,513</u>	<u>35,622,109</u>	<u>16,971,104</u>	<u>47,281,770</u>	<u>11,659,661</u>	<u>32.7%</u>
Water Services						
Drinking Water	16,383,019	33,585,725	18,161,449	36,955,509	3,369,784	10.0%
Wastewater	11,150,787	13,658,719	6,207,672	16,580,973	2,922,254	21.4%
Reclaimed Water	390,962	1,904,108	643,599	1,779,601	(124,507)	(6.5%)
Stormwater	4,476,068	23,973,012	17,044,682	10,813,591	(13,159,421)	(54.9%)
	<u>32,400,836</u>	<u>73,121,564</u>	<u>42,057,402</u>	<u>66,129,674</u>	<u>(6,991,890)</u>	<u>(9.6%)</u>
Non-Departmental						
General Fund	(3,078,586)	(365,457)	(3,428,037)	(1,346,977)	(981,520)	268.6%
COVID Relief Fund	-	-	-	6,171,965	6,171,965	100.0%
Library	75,872	71,752	71,752	61,878	(9,874)	(13.8%)
HURF	75,170	126,879	126,879	190,920	64,041	50.5%
Transportation	11,494,783	10,996,625	8,464,589	9,579,751	(1,416,874)	(12.9%)
FUTS	431	-	-	-	-	100.0%
Housing and Community Services	38,241	48,668	48,668	48,668	-	0.0%
Parking District	7,479	10,367	10,367	8,325	(2,042)	(19.7%)
General Obligation Bonds	7,014,985	7,378,336	7,309,850	7,388,402	10,066	0.1%
Pension Debt Service Fund	-	122,002,500	120,579,453	9,197,890	(112,804,610)	(92.5%)
GO Bond Funded Projects	1,440,441	2,500,988	1,147,546	5,688,639	3,187,651	127.5%
Non GO Bond Funded Projects	12,247,949	17,845,193	5,530,373	34,303,906	16,458,713	92.2%
Drinking Water	165,696	157,666	157,666	148,373	(9,293)	(5.9%)
Wastewater	72,894	65,901	65,901	55,653	(10,248)	(15.6%)
Reclaimed Water	10,571	8,161	8,161	6,569	(1,592)	(19.5%)
Stormwater	15,546	13,450	13,450	12,059	(1,391)	(10.3%)
Solid Waste	163,034	177,790	177,790	187,937	10,147	5.7%
Sustainability and Environmental Mgmt	20,898	15,465	15,465	11,138	(4,327)	(28.0%)

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2020-2021 and 2021-2022
 (With Actual for Fiscal Year 2019-2020)

Division/Fund	Actual Expenditures/ Expenses 2019-2020	Adopted Budgeted Expenditures/ Expenses 2020-2021	Estimated Expenditures/ Expenses * 2020-2021	Proposed Budgeted Expenditures/ Expenses 2021-2022	Change (Budget-Budget)	% Change
Non-Departmental - Continued						
Airport	\$ 27,622	29,338	29,338	38,183	8,845	30.1%
	<u>29,793,026</u>	<u>161,083,622</u>	<u>140,329,211</u>	<u>71,753,279</u>	<u>(89,330,343)</u>	<u>(55.5%)</u>
Engineering and Capital Improvements						
General Fund	-	-	-	1,999,513	1,999,513	100.0%
HURF	-	-	-	9,439,638	9,439,638	100.0%
Transportation	-	-	-	50,918,527	50,918,527	100.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>62,357,678</u>	<u>62,357,678</u>	<u>100.0%</u>
Reserves/Contingencies						
General Fund	(194,281)	1,527,750	942,000	3,196,810	1,669,060	109.2%
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	45,000	-	45,000	-	0.0%
Tourism	-	50,000	-	50,000	-	0.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Parking District	-	30,000	-	30,000	-	0.0%
Drinking Water	-	1,000,000	-	1,000,000	-	0.0%
Wastewater	-	800,000	-	800,000	-	0.0%
Reclaimed Water	-	50,000	-	50,000	-	0.0%
Stormwater	-	300,000	-	300,000	-	0.0%
Solid Waste	2,081	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Airport	-	100,000	-	100,000	-	0.0%
Flagstaff Housing Authority	-	1,001,250	-	1,001,250	-	0.0%
	<u>(192,200)</u>	<u>5,654,000</u>	<u>942,000</u>	<u>7,323,060</u>	<u>1,669,060</u>	<u>29.5%</u>
All Funds Total	<u>\$ 195,671,258</u>	<u>450,688,316</u>	<u>319,918,534</u>	<u>388,818,634</u>	<u>(61,869,682)</u>	<u>(13.7%)</u>

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff
 Full-Time Employee and Personnel Compensation
 Fiscal Year 2021-2022

Fund	Full-Time Equivalent (FTE) 2021-2022	Employee Salaries and Hourly Costs 2021-2022	Retirement Costs 2021-2022	Healthcare Costs 2021-2022	Other Benefit Costs 2021-2022	Total Estimated Personnel Compensation 2021-2022
General Fund	612.43	\$ 39,432,605	\$ 4,870,275	\$ 5,611,694	\$ 3,235,187	\$ 53,149,761
Special Revenue Funds						
Housing and Community Services	1.00	58,330	7,239	7,972	5,312	78,853
Library	55.76	2,590,200	285,092	509,851	197,735	3,582,878
HURF	35.27	1,791,177	212,622	323,426	298,879	2,626,104
Beautification	1.70	142,799	17,766	10,670	11,589	182,824
Economic Development	2.75	199,213	24,789	27,826	16,300	268,128
Tourism	17.50	989,515	115,857	162,777	80,349	1,348,498
Arts and Science	0.40	47,471	5,914	4,019	3,915	61,319
Parking District	6.00	253,503	31,341	67,798	23,219	375,861
Water Resource & Infrastructure Protection	10.00	477,849	70,225	200,572	34,173	782,819
Total Special Revenue Funds	<u>130.38</u>	<u>6,550,057</u>	<u>770,845</u>	<u>1,314,911</u>	<u>671,471</u>	<u>9,307,284</u>
Enterprise Funds						
Drinking Water	54.16	3,461,089	415,092	476,308	305,010	4,657,499
Wastewater	16.00	1,330,988	165,178	205,602	122,919	1,824,687
Reclaimed Water	6.00	122,735	15,233	17,764	11,238	166,970
Stormwater	7.00	502,966	62,418	67,937	40,922	674,243
Solid Waste	47.50	2,501,647	310,605	446,492	249,410	3,508,154
Sustainability and Environmental Mgmt	8.00	415,576	51,572	65,812	32,711	565,671
Airport	13.75	877,237	126,741	125,486	44,457	1,173,921
Flagstaff Housing Authority	23.00	1,364,126	169,286	239,214	120,264	1,892,890
Total Enterprise Funds	<u>175.41</u>	<u>10,576,364</u>	<u>1,316,125</u>	<u>1,644,615</u>	<u>926,931</u>	<u>14,464,035</u>
Total All Funds	<u><u>918.22</u></u>	<u><u>\$ 56,559,026</u></u>	<u><u>\$ 6,957,245</u></u>	<u><u>\$ 8,571,220</u></u>	<u><u>\$ 4,833,589</u></u>	<u><u>\$ 76,921,080</u></u>