



City of Flagstaff

FY 2022-2023

Tentative Budget

Final budget adoption will occur June 21, 2022, at the 3:00 p.m.
City Council meeting

The budget may be reviewed at the following locations:
City of Flagstaff Clerk's Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
City of Flagstaff official website "www.flagstaff.az.gov"



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The State of Arizona legally required schedules consist of Schedules A-G; all other schedules are provided as supplementary information (A-1, C-1, D-1, E-1, H-L).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2022-2023

The final opportunity for public input on the City of Flagstaff Fiscal Year 2022-2023 budget will occur on June 21, 2022 at the 3:00 PM City Council meeting
 The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001
 or the official website "flagstaff.az.gov" or by request

Fiscal Year	S c h	Funds							
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds	Total All Funds
2022	E	84,806,756	119,155,119	16,586,292	39,992,545	0	128,277,922	0	388,818,634
2022	E	69,819,779	47,405,364	16,586,292	1,071,882	0	74,401,830	0	209,285,147
2023		62,133,123	99,360,314	22,056,547	4,333,846	390,260	98,770,623	0	287,044,713
2023	B	7,133,686	0	0	0		0	0	7,133,686
2023	B	0	0	8,206,714	0		0	0	8,206,714
2023	C	90,930,312	74,664,533	111,000	2,260,013	14,611	122,201,234	0	290,181,703
2023	D	1,300,000	17,200,000	0	42,303,708	0	27,900,000	0	88,703,708
2023	D	0	0	0	0	0	0	0	0
2023	D	5,664,338	25,711,376	17,500,376	210,500	0	3,314,224	0	52,400,814
2023	D	12,436,971	26,961,259	8,302,508	0	0	4,700,076	0	52,400,814
2023									
Less:									0
									0
									0
									0
2023		154,724,488	189,974,964	39,572,129	49,108,067	404,871	247,486,005	0	681,270,524
2023	E	121,529,793	152,815,463	17,500,376	49,108,067	0	199,934,096	0	540,887,795

Expenditure Limitation Comparison

1. Budgeted Expenditures/Expenses
2. Add/Subtract: Estimated Net Reconciling Items
3. Budgeted Expenditures/Expenses Adjusted for Reconciling Items
4. Less: Estimated Exclusions
5. Amount Subject to the Expenditure Limitation
6. EEC Expenditure Limitation

	2022	2023
1.	\$ 388,818,634	\$ 540,887,795
2.	0	0
3.	388,818,634	540,887,795
4.	191,167,222	330,007,849
5.	\$ 197,651,412	\$ 210,879,946
6.	\$ 197,894,236	\$ 211,134,938

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2022-2023

	Unreserved Fund Balance/ Retained Earnings at 7/1/2022	Estimated Revenues and Other Financing Sources 2022-2023	Interfund Transfers 2022-2023		Total Financial Resources Available 2022-2023	Operations	Capital Outlay (Equip/CIP)	Debt Service	Reserves/ Contingencies	Total Appropriations 2022-2023	Fund Balance 6/30/2023
			In	Out							
General Fund	\$ 62,133,123	99,363,998	5,664,338	(12,436,971)	154,724,488	84,858,166	33,215,744	527,823	2,928,060	121,529,793	33,194,695
Special Revenue Funds:											
Housing and Comm Svcs	2,285,572	3,337,991	518,669	-	6,142,232	5,959,270	-	-	-	5,959,270	182,962
COVID Relief	3,118,516	-	-	-	3,118,516	3,118,516	-	-	-	3,118,516	-
Library	3,764,301	4,187,665	1,792,813	-	9,744,779	6,038,413	1,670,390	-	100,000	7,808,803	1,935,976
Highway User Revenue	10,929,928	13,034,036	21,355,593	(13,000)	45,306,557	6,268,375	32,519,177	-	100,000	38,887,552	6,419,005
Transportation	63,283,654	56,504,057	1,797,301	(23,152,894)	98,432,118	11,639,725	63,286,708	3,034,763	-	77,961,196	20,470,922
Beautification	8,898,095	2,073,800	-	(488,392)	10,483,503	790,615	5,263,484	-	10,000	6,064,099	4,419,404
Economic Development	707,700	1,378,977	247,000	(393,757)	1,939,920	1,496,867	-	248,363	45,000	1,790,230	149,690
Tourism	1,518,732	3,194,320	-	(155,070)	4,557,982	3,191,449	80,000	-	175,000	3,446,449	1,111,533
Arts and Science	1,093,649	766,200	-	-	1,859,849	595,179	663,500	-	10,000	1,268,679	591,170
Recreation	1,231,714	3,655,200	-	(2,574,189)	2,312,725	10,400	1,800,000	-	-	1,810,400	502,325
Parking District	1,600,826	1,249,907	-	-	2,850,733	908,586	1,392,790	115,025	30,000	2,446,401	404,332
Water Res & Infra Protection	927,627	2,482,380	-	(183,957)	3,226,050	2,153,868	100,000	-	-	2,253,868	972,182
Debt Service Funds:											
GO Bonds	-	-	8,302,508	-	8,302,508	-	-	8,302,508	-	8,302,508	-
Secondary Property Tax	7,733,163	8,245,714	-	(8,302,508)	7,676,369	-	-	-	-	-	7,676,369
Pension Debt Service	14,323,384	72,000	9,197,868	-	23,593,252	-	-	9,197,868	-	9,197,868	14,395,384
Permanent Funds:											
Perpetual Care	390,260	14,611	-	-	404,871	-	-	-	-	-	404,871
Capital Project Funds:											
Non GO Bonds	2,247,557	2,000,000	210,500	-	4,458,057	-	4,458,057	-	-	4,458,057	-
GO Bonds	2,086,289	42,563,721	-	-	44,650,010	2,563,721	42,086,289	-	-	44,650,010	-
Enterprise Funds:											
Drinking Water	27,637,218	24,055,586	2,124,426	-	53,817,230	14,665,397	20,661,849	2,299,064	1,000,000	38,626,310	15,190,920
Wastewater	25,617,539	16,380,662	-	(1,802,079)	40,196,122	5,866,099	25,008,949	2,084,952	800,000	33,760,000	6,436,122
Reclaimed Water	2,772,060	1,932,018	-	(114,230)	4,589,848	608,370	1,769,560	-	50,000	2,427,930	2,161,918
Stormwater	13,010,222	28,820,469	-	(208,117)	41,622,574	1,617,991	33,891,639	2,134,779	300,000	37,944,409	3,678,165
Solid Waste	23,686,665	15,539,497	63,570	(99,714)	39,190,018	10,899,096	12,522,683	215,719	500,000	24,137,498	15,052,520
Sustainability and Env Mgmt	1,936,309	4,840,551	1,126,228	-	7,903,088	6,213,187	350,000	-	30,000	6,593,187	1,309,901
Airport	2,112,089	46,498,535	-	(2,475,936)	46,134,688	8,018,951	36,406,395	231,736	100,000	44,757,082	1,377,606
Flagstaff Housing Authority	1,998,521	12,033,916	-	-	14,032,437	9,696,430	990,000	-	1,001,250	11,687,680	2,344,757
Total All Funds	\$ 287,044,713	394,225,811	52,400,814	(52,400,814)	681,270,524	187,178,671	318,137,214	28,392,600	7,179,310	540,887,795	140,382,729

City of Flagstaff
Expenditure Limitation and
Tax Levy Information
Fiscal Year 2022-2023

	Estimate* FY 2021-2022	Budget FY 2022-2023
Expenditure Limitation [Economic Estimates Commission]		\$ 211,134,938
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 7,322,717	\$ 7,569,668
2. Amount Received from Primary Property Taxation in FY 2021-2022 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 7,038,663	\$ 7,133,686
B. Secondary Property Taxes	7,835,974	8,206,714
C. Total Property Tax Levy Amount	\$ 14,874,637	\$ 15,340,400
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2021-2022 Levy	\$ 6,938,663	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	7,038,663	
B. Secondary Property Taxes:		
(1) FY 2021-2022 Levy	7,835,974	
(2) Total Secondary Property Taxes Collected	7,835,974	
C. Total Property Taxes Collected	\$ 14,874,637	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.7186	0.6954
(2) Secondary Property Tax Rate	0.8000	0.8000
(3) Total City Tax Rate	1.5186	1.4954

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
General Fund						
Local Taxes						
City Sales Tax	\$ 25,987,602	23,563,400	26,574,000	26,942,300	3,378,900	14.34%
Franchise Tax	2,227,051	2,447,298	2,260,000	2,282,700	(164,598)	(6.73%)
Excise Tax	135,438	272,798	272,798	272,798	-	0.00%
Licenses and Permits						
Business Licenses	28,676	30,000	30,000	30,000	-	0.00%
Building Permits	3,517,030	1,868,100	2,214,000	1,900,000	31,900	1.71%
Other Licenses and Permits	1,629,550	996,880	996,880	997,380	500	0.05%
Intergovernmental						
State Income Tax Sharing	10,723,978	9,790,000	10,075,700	14,800,000	5,010,000	51.17%
State Shared Sales Tax	8,874,787	8,285,200	10,300,000	10,403,000	2,117,800	25.56%
Auto Lieu Tax	4,169,172	3,718,300	4,011,000	4,011,000	292,700	7.87%
Federal Grants	1,130,718	3,269,668	2,849,157	17,177,243	13,907,575	425.35%
State/Local Grants	1,200,444	3,071,419	2,150,965	3,988,076	916,657	29.84%
Local Intergovernmental Agreements	1,204,117	1,154,418	1,154,418	1,098,718	(55,700)	(4.82%)
Charges for Services						
Community Development	1,278,201	745,500	745,500	745,000	(500)	(0.07%)
Parks and Recreation	132,668	542,870	542,870	1,082,870	540,000	99.47%
Public Safety	840,369	745,780	745,780	750,097	4,317	0.58%
Cemetery/General Government	277,879	184,741	184,741	186,563	1,822	0.99%
Fines and Forfeits	932,593	1,145,194	1,145,194	1,429,499	284,305	24.83%
Rents	1,094,906	1,154,008	993,697	1,654,569	500,561	43.38%
Investment Earnings	909,804	372,426	417,665	423,171	50,745	13.63%
Miscellaneous	1,005,100	275,187	821,350	755,328	480,141	174.48%
Total General Fund	67,300,083	63,633,187	68,485,715	90,930,312	27,297,125	42.90%
Special Revenue Funds						
Housing and Community Services Fund						
Intergovernmental						
Federal Grants	1,365,160	2,315,356	1,060,679	2,553,991	238,635	10.31%
State Grants	-	900,000	900,000	780,000	(120,000)	(13.33%)
Investment Earnings	8,827	4,000	6,318	4,000	-	0.00%
Miscellaneous	993,228	-	257,142	-	-	0.00%
Total Housing and Comm Svcs Fund	2,367,215	3,219,356	2,224,139	3,337,991	118,635	3.69%
COVID Relief Fund						
Intergovernmental						
Federal Grants	1,934,046	15,238,257	15,238,257	-	(15,238,257)	(100.00%)
Total COVID Relief Fund	1,934,046	15,238,257	15,238,257	-	(15,238,257)	(100.00%)
Library Fund						
Intergovernmental						
Federal Grants	41,120	45,000	45,000	100,000	55,000	122.22%
State/Local Grants	25,000	-	-	-	-	0.00%
Library District Taxes	3,837,589	3,836,302	3,836,302	4,006,938	170,636	4.45%
Miscellaneous	35,779	41,000	41,000	41,000	-	0.00%
Investment Earnings	66,165	39,529	39,529	39,727	198	0.50%
Total Library Fund	4,005,653	3,961,831	3,961,831	4,187,665	225,834	5.70%
Highway User Revenue Fund						
Intergovernmental						
Highway User Tax	9,191,151	8,556,425	9,374,974	9,539,036	982,611	11.48%
Licenses and Permits	157,743	-	-	-	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Highway User Revenue Fund (Continued)						
Marijuana Excise Tax	\$ -	80,000	-	-	(80,000)	(100.00%)
Investment Earnings	53,836	40,000	46,000	55,000	15,000	37.50%
Miscellaneous	95,319	1,790,000	-	3,440,000	1,650,000	92.18%
Total Highway User Revenue Fund	9,498,049	10,466,425	9,420,974	13,034,036	2,567,611	24.53%
Transportation Fund						
Transportation Tax	30,757,600	28,053,400	31,764,900	32,213,900	4,160,500	14.83%
Intergovernmental						
Federal Grants	-	6,041,624	-	6,285,699	244,075	4.04%
State/Local Grants	-	100,000	-	-	(100,000)	(100.00%)
Investment Earnings	379,586	239,000	251,000	258,000	19,000	7.95%
Miscellaneous	274,067	546,458	-	546,458	-	0.00%
Total Transportation Fund	31,411,253	34,980,482	32,015,900	39,304,057	4,323,575	12.36%
FUTS Fund						
Investment Earnings	19,698	8,000	8,000	-	(8,000)	(100.00%)
Total FUTS Fund	19,698	8,000	8,000	-	(8,000)	(100.00%)
Beautification Fund						
BBB Tax	1,809,530	1,756,700	1,990,000	2,029,800	273,100	15.55%
Intergovernmental						
Federal Grants	-	50,000	50,000	-	(50,000)	(100.00%)
Investment Earnings	65,593	38,000	38,000	44,000	6,000	15.79%
Miscellaneous	3,575	-	-	-	-	0.00%
Total Beautification Fund	1,878,698	1,844,700	2,078,000	2,073,800	229,100	12.42%
Economic Development Fund						
BBB Tax	860,205	834,400	945,250	964,200	129,800	15.56%
Investment Earnings	4,371	6,437	8,172	11,677	5,240	81.40%
Rents	321,090	380,686	380,686	403,100	22,414	5.89%
Miscellaneous	50	-	-	-	-	0.00%
Total Economic Development Fund	1,185,716	1,221,523	1,334,108	1,378,977	157,454	12.89%
Tourism Fund						
BBB Tax	2,716,233	2,635,000	2,985,000	3,044,700	409,700	15.55%
Retail Sales	121,860	124,594	124,594	125,840	1,246	1.00%
Investment Earnings	9,393	2,778	2,778	7,594	4,816	173.36%
Miscellaneous	17,980	16,026	16,026	16,186	160	1.00%
Total Tourism Fund	2,865,466	2,778,398	3,128,398	3,194,320	415,922	14.97%
Arts and Science Fund						
BBB Tax	678,089	658,800	746,250	761,200	102,400	15.54%
Investment Earnings	7,371	4,000	4,000	5,000	1,000	25.00%
Total Arts and Science Fund	685,460	662,800	750,250	766,200	103,400	15.60%
Recreation Fund						
BBB Tax	2,987,469	2,898,500	3,283,500	3,349,200	450,700	15.55%
Intergovernmental						
State Grants	-	-	-	300,000	300,000	100.00%
Investment Earnings	7,298	5,000	5,000	6,000	1,000	20.00%
Total Recreation Fund	2,994,767	2,903,500	3,288,500	3,655,200	751,700	25.89%
Parking District Fund						
Parking	357,090	1,230,850	1,202,850	1,225,907	(4,943)	(0.40%)
Investment Earnings	10,836	13,800	7,000	24,000	10,200	73.91%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Parking District Fund (Continued)						
Miscellaneous	\$ 1,136	-	-	-	-	0.00%
Total Parking District Fund	369,062	1,244,650	1,209,850	1,249,907	5,257	0.42%
Water Resource and Infrastructure Protection (WRIP) Fund						
Water Resource Protection Fee	1,240,175	1,228,220	1,239,000	1,277,380	49,160	4.00%
Intergovernmental						
Federal Grants	3,863	-	-	1,200,000	1,200,000	100.00%
State/Local Grants	5,000	-	-	-	-	0.00%
Investment Earnings	2,145	3,000	3,000	5,000	2,000	66.67%
Total WRIP Fund	1,251,183	1,231,220	1,242,000	2,482,380	1,251,160	101.62%
Total Special Revenue Funds	60,466,266	79,761,142	75,900,207	74,664,533	(5,096,609)	(6.39%)
Debt Service Funds						
Secondary Property Tax Fund						
Investment Earnings	24,642	36,000	36,000	39,000	3,000	8.33%
Total Secondary Property Tax Fund	24,642	36,000	36,000	39,000	3,000	8.33%
Pension Debt Service Fund						
Investment Earnings	12,445	71,000	71,000	72,000	1,000	1.41%
Total Pension Debt Service Fund	12,445	71,000	71,000	72,000	1,000	1.41%
Total Debt Service Funds	37,087	107,000	107,000	111,000	4,000	3.74%
Permanent Funds						
Perpetual Care Fund						
Contributions	19,910	10,082	10,082	10,284	202	2.00%
Investment Earnings	3,181	4,284	4,284	4,327	43	1.00%
Total Perpetual Care Fund	23,091	14,366	14,366	14,611	245	1.71%
Total Permanent Funds	23,091	14,366	14,366	14,611	245	1.71%
Capital Project Funds						
Non GO Bonds Projects Fund						
Real Estate Proceeds	-	2,000,000	-	2,000,000	-	0.00%
Intergovernmental						
State Grants	30,000	-	-	-	-	0.00%
Investment Earnings	6,122	-	-	-	-	0.00%
Total Non GO Bonds Projects Fund	36,122	2,000,000	-	2,000,000	-	0.00%
GO Bonds Projects Fund						
Intergovernmental						
Federal Grants	108,774	-	27,454	66,892	66,892	100.00%
State Grants	137,233	601,676	390,496	193,121	(408,555)	(67.90%)
Investment Earnings	4,640	-	-	-	-	0.00%
Total GO Bonds Projects Fund	250,647	601,676	417,950	260,013	(341,663)	(56.79%)
Total Capital Projects Funds	286,769	2,601,676	417,950	2,260,013	(341,663)	(13.13%)

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Enterprise Funds						
Drinking Water Fund						
Intergovernmental						
Federal Grants	\$ -	-	-	4,250,000	4,250,000	100.00%
Water Fees	20,493,491	18,939,698	19,449,216	19,662,250	722,552	3.82%
Investment Earnings	235,473	134,424	124,727	138,186	3,762	2.80%
Rents	20,000	5,150	5,150	5,150	-	0.00%
Miscellaneous	36,865	-	3,900	-	-	0%
Total Drinking Water Fund	20,785,829	19,079,272	19,582,993	24,055,586	4,976,314	26.08%
Wastewater Fund						
Wastewater Fees	14,005,043	11,981,398	12,724,150	12,102,662	121,264	1.01%
Investment Earnings	165,549	202,857	145,000	128,000	(74,857)	(36.90%)
Miscellaneous	189,327	-	28,696	-	-	0.00%
Total Wastewater Fund	14,359,919	12,184,255	12,897,846	12,230,662	46,407	0.38%
Reclaimed Water Fund						
Reclaimed Water Fees	1,453,038	1,046,439	1,067,516	1,068,158	21,719	2.08%
Investment Earnings	16,088	9,933	12,341	13,860	3,927	39.53%
Total Reclaimed Water Fund	1,469,126	1,056,372	1,079,857	1,082,018	25,646	2.43%
Stormwater Fund						
Intergovernmental						
Federal Grants	47,122	1,480,630	7,332,932	1,500,000	19,370	1.31%
State Grants	82,721	-	-	-	-	0.00%
Stormwater Fees	4,415,057	4,311,858	4,311,858	4,355,418	43,560	1.01%
Investment Earnings	3,870	-	-	65,051	65,051	100.00%
Total Stormwater Fund	4,548,770	5,792,488	11,644,790	5,920,469	127,981	2.21%
Solid Waste Fund						
Solid Waste	12,971,880	13,053,187	14,024,255	13,741,358	688,171	5.27%
Investment Earnings	106,988	81,821	81,821	118,139	36,318	44.39%
Sale of Property	26,500	-	-	-	-	0.00%
Miscellaneous	8,124	840,000	-	1,680,000	840,000	100.00%
Total Solid Waste Fund	13,113,492	13,975,008	14,106,076	15,539,497	1,564,489	11.19%
Sustainability and Environmental Management Fund						
Intergovernmental						
Federal Grants	2,851	-	-	3,500,000	3,500,000	100.00%
State Grants	12,146	-	-	105,000	105,000	100.00%
Environmental Services	1,212,258	1,213,478	1,213,478	1,225,551	12,073	0.99%
Investment Earnings	7,152	5,000	5,000	10,000	5,000	100.00%
Miscellaneous	100	-	-	-	-	0.00%
Total Sustainability and Env Mgmt Fund	1,234,507	1,218,478	1,218,478	4,840,551	3,622,073	297.26%
Airport Fund						
Intergovernmental						
Federal Grants	3,949,750	20,746,132	7,789,757	39,027,557	18,281,425	88.12%
State Grants	70,791	1,847,392	6,457	3,878,069	2,030,677	109.92%
Airport	958,392	1,158,025	1,645,137	1,175,390	17,365	1.50%
Rents	966,689	1,407,096	888,345	1,512,999	105,903	7.53%
Parking	-	-	200,000	893,520	893,520	100.00%
Investment Earnings	12,982	7,000	8,000	10,000	3,000	42.86%
Miscellaneous	635	1,000	16	1,000	-	0.00%
Total Airport Fund	5,959,239	25,166,645	10,537,712	46,498,535	21,331,890	84.76%

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2021-2022 and 2022-2023
 (With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Flagstaff Housing Authority Fund						
Intergovernmental						
Federal Grants	\$ 6,384,752	8,140,331	7,139,081	9,619,317	1,478,986	18.17%
Rents and Other Tenant Income	1,347,277	1,275,000	1,275,000	1,400,000	125,000	9.80%
Miscellaneous	1,020,295	395,012	399,196	1,014,599	619,587	156.85%
Total Flagstaff Housing Authority Fund	8,752,324	9,810,343	8,813,277	12,033,916	2,223,573	22.67%
Total Enterprise Funds	70,223,206	88,282,861	79,881,029	122,201,234	33,918,373	38.42%
Total Revenues	\$ 198,336,502	234,400,232	224,806,267	290,181,703	55,781,471	23.80%

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
General Fund						
<i>Information Technology:</i>						
Fiber/Broadband	\$ 800,000	-	800,000	200,000	80%	S
Fiber/Broadband	-	-	4,500,000	-	100%	F
Fiber/Broadband	-	-	9,000,000	1,000,000	90%	F
<i>Legal:</i>						
AZ Attorney Generals Office - Victims Rights	5,600	5,600	5,400	-	100%	S
<i>Court:</i>						
ACESF	13,910	13,910	-	-	100%	S
County - Information Systems Technician	110,600	110,600	110,600	-	100%	L
County - Interpreter	28,800	28,800	28,800	-	100%	L
County - Trainer	52,500	52,500	52,500	-	100%	L
TCPF/State JCEF - Court Training Officer	25,000	25,000	25,000	-	100%	S
<i>Fire:</i>						
AFG - Ballistic Vests	630,000	630,000	225,000	25,000	90%	F
AFG - Prevention	27,000	27,000	180,000	20,000	90%	F
AFG - Quint	1,260,000	1,260,000	495,000	55,000	90%	F
AFG - SAFER	487,924	487,924	455,059	-	100%	F
AZ DFFM - Fuels Reduction Private Property	90,000	90,000	-	-	90%	F/S
AZ DFFM - Wildfire Treatment	360,000	360,000	-	-	90%	F/S
DFFM 202 - Wildfire Treatment	-	-	360,000	40,000	90%	F
GOHS - Extraction Equipment	-	-	45,000	5,000	90%	F
Tribal Gaming	360,000	360,000	360,000	40,000	90%	L
WFHF - Fuels Reduction Private Property	-	-	450,000	50,000	90%	F
<i>Police:</i>						
ACJC - Metro (NAZ Street Crimes Task Force)	124,628	124,628	171,378	-	100%	F/S
ADOA - AZ911 - GIS	-	-	120,050	-	100%	S
ADOR - AZ 911	502,000	502,000	550,000	-	100%	S
ADOR - AZ 911 - Text to 911	25,414	15,960	9,454	-	100%	S
ATF - SLOT Overtime	16,542	-	33,567	-	100%	F/S
AZDOHS - Emergency Response Equipment	100,000	12,000	88,000	-	100%	F/S
AZDOHS - Tactical Robot	50,000	50,000	-	-	100%	F/S
AZ Internet Crimes Against Children	-	-	20,000	-	100%	F
DOJ - Bullet Proof Vest Program	20,000	12,427	17,573	17,573	50%	F
DOJ - Edward Byrne Memorial JAG - Overtime	42,751	-	72,751	-	100%	F
DPS - Statewide GIITEM	107,976	48,976	220,426	73,475	75%	S
Dream Court Grant	4,351	4,351	-	-	100%	L
FBI - Northern Arizona Gang Taskforce	127,000	60,278	66,722	-	100%	S
GOHS - DUI Abatement	40,000	40,000	45,000	-	100%	F/S
GOHS - DUI Enforcement	45,000	-	45,000	-	100%	F/S
GOHS - Equipment	128,823	3,264	125,559	-	100%	F/S
GOHS - Youth Alcohol	30,000	30,000	45,000	-	100%	F/S
NPS - Dispatch Services	10,000	10,000	5,000	-	100%	F
Police Grants	56,588	56,588	550,000	-	100%	S
PSN - Gang Prevention	75,000	61,636	13,364	-	100%	F
RICO - Metro	186,942	186,942	149,956	-	100%	S
RICO - Officers	55,451	55,451	243,090	-	100%	S
RICO - Police Equipment	122,210	122,210	-	-	100%	S
US Marshals - Service Grant	15,000	-	30,000	-	100%	F

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
<i>Parks:</i>						
Buffalo Accessibility Improvement	\$ 150,000	98,000	1,127,000	-	100%	S
Heritage Fund - Environmental Education	-	-	100,000	11,000	90%	S
Open Space Coordinator	-	-	20,000	15,000	57%	S
Open Space Grants	54,077	54,077	-	-	100%	S
Picture Canyon Malapai Fund Grant	-	-	40,000	-	100%	S
Picture Canyon Trail Restoration Project	-	-	128,270	4,500	81%	F/S
Picture Canyon Trail Restoration Project	-	-	25,800	-	100%	L
Safety and Environmental Education	-	-	10,000	570	95%	S
Subtotal	<u>6,341,087</u>	<u>5,000,122</u>	<u>21,165,319</u>	<u>1,557,118</u>		
<i>Housing and Community Services Fund</i>						
ADOH - Home Grant	450,000	450,000	450,000	-	100%	F/S
ADOH - Owner Occupied Housing Rehab	450,000	450,000	330,000	110,000	75%	F/S
HUD - CDBG Entitlement	2,315,356	1,060,679	2,553,991	-	100%	F
Subtotal	<u>3,215,356</u>	<u>1,960,679</u>	<u>3,333,991</u>	<u>110,000</u>		
<i>COVID Relief Fund</i>						
American Rescue Plan	15,238,257	15,238,257	-	-	100%	F
Subtotal	<u>15,238,257</u>	<u>15,238,257</u>	<u>-</u>	<u>-</u>		
<i>Library Fund</i>						
LSTA	45,000	45,000	100,000	-	100%	F/S
Subtotal	<u>45,000</u>	<u>45,000</u>	<u>100,000</u>	<u>-</u>		
<i>Transportation Fund</i>						
First/Last Mile grant	2,704,000	-	2,948,075	-	100%	F
FUTS State Parks Trails Grant	100,000	-	-	-	100%	S
HSIP - Lockett/Fourth Roundabout	1,837,624	-	1,837,624	-	100%	F
Transportation Technology ATMCTD	1,500,000	-	1,500,000	-	100%	F
Subtotal	<u>6,141,624</u>	<u>-</u>	<u>6,285,699</u>	<u>-</u>		
<i>Beautification Fund</i>						
National Endowment for the Arts	50,000	50,000	-	-	100%	F
Subtotal	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>-</u>		
<i>GO Bond Projects Fund</i>						
AZ DFFM - Midway Project	601,676	390,496	193,121	21,458	90%	F/S
AZ DFFM - Picture Canyon Project	-	27,454	66,892	18,533	78%	S
Subtotal	<u>601,676</u>	<u>417,950</u>	<u>260,013</u>	<u>39,991</u>		
<i>Drinking Water Fund</i>						
Lake Mary Sedimentation Basins	-	-	3,250,000	-	100%	S
Radio Read Meter Replacements	-	-	1,000,000	-	100%	S
Subtotal	<u>-</u>	<u>-</u>	<u>4,250,000</u>	<u>-</u>		
<i>Stormwater Fund</i>						
FEMA - 2018 Cooperating Technical Partners	132,932	132,932	-	-	100%	F
Killip Retention Basin	-	-	1,500,000	-	100%	S
Museum Flood Mitigation	-	7,200,000	-	-	100%	S
Rio de Flag Restoration	1,347,698	-	-	-	75%	S
Subtotal	<u>1,480,630</u>	<u>7,332,932</u>	<u>1,500,000</u>	<u>-</u>		

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
Sustainability and Environmental Management Fund						
APS Community Grant for Climate Action	\$ -	-	5,000	-	100%	L
MetroPlan Minigrant for Climate Action	-	-	100,000	-	100%	S
Potential IJJA/BBB to Fund Climate Action	-	-	3,500,000	-	100%	F
Subtotal	-	-	3,605,000	-		
Airport Fund						
ADOT Future Projects	-	-	1,137,015	126,335	90%	F
AIP 44 - Design Equipment Building - ADOT	39,412	-	22,687	22,688	5%	S
AIP 44 - Design Equipment Building - FAA	802,875	298,706	462,173	-	91%	F
AIP 45 - COVID 19 - FAA	10,175,205	5,915,502	7,057,560	-	100%	S
AIP 46 - Coronavirus Response - FAA	1,444,012	1,444,012	-	-	100%	S
Airport Drainage Improvements - ADOT	17,880	6,457	11,412	11,413	5%	S
Airport Drainage Improvements - FAA	364,240	131,537	232,485	-	91%	F
ARPA Operating Grant	-	-	1,994,063	-	100%	F
Bipartisan Infrastructure Law 2022 Grant	-	-	1,481,017	-	100%	F
Bipartisan Infrastructure Law 2023 Grant	-	-	1,400,000	-	100%	F
Design Apron Taxiway W - ADOT	720,000	-	720,000	80,000	90%	S
Equipment Building - Construction - ADOT	357,600	-	1,107,698	1,107,699	5%	S
Equipment Building - Construction - FAA	7,284,800	-	22,565,325	-	91%	F
Environmental Assessment - ADOT	675,000	-	675,000	75,000	90%	S
Infrastructure Grant - ADOT	-	-	66,757	66,757	5%	F
Infrastructure Grant - FAA	-	-	1,359,934	-	91%	F
Land Acquisition - ADOT	37,500	-	137,500	137,500	5%	S
Land Acquisition - FAA	675,000	-	2,475,000	-	91%	F
Subtotal	22,593,524	7,796,214	42,905,626	1,627,392		
Flagstaff Housing Authority Fund						
Low Income Public Housing	1,870,631	1,870,631	2,138,667	-	100%	F
Section 8/MRO SRO	6,269,700	5,268,450	7,480,650	-	100%	F
Subtotal	8,140,331	7,139,081	9,619,317	-		
	\$ 63,847,485	44,980,235	93,024,965	3,334,501		

L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

City of Flagstaff
Summary by Funding of Other Financing Sources
and Interfund Transfers
Fiscal Year 2022-2023

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ 1,300,000	5,664,338	12,436,971
Special Revenue Funds			
Housing and Community Services	-	518,669	-
Library	-	1,792,813	-
Highway User Revenue	-	21,355,593	13,000
Transportation	17,200,000	1,797,301	23,152,894
Beautification	-	-	488,392
Economic Development	-	247,000	393,757
Tourism	-	-	155,070
Recreation	-	-	2,574,189
Water Resource and Infrastructure Protection	-	-	183,957
Total Special Revenue Funds	<u>17,200,000</u>	<u>25,711,376</u>	<u>26,961,259</u>
Debt Service Funds			
General Obligation Bonds	-	8,302,508	-
Secondary Property Tax	-	-	8,302,508
Pension Debt Service	-	9,197,868	-
Total Debt Service Funds	<u>-</u>	<u>17,500,376</u>	<u>8,302,508</u>
Capital Project Funds			
Non General Obligation Bond Funded Projects	-	210,500	-
General Obligation Bond Funded Projects	<u>42,303,708</u>	<u>-</u>	<u>-</u>
Total Capital Projects Funds	<u>42,303,708</u>	<u>210,500</u>	<u>-</u>
Enterprise Funds			
Drinking Water	-	2,124,426	-
Wastewater	4,150,000	-	1,802,079
Reclaimed Water	850,000	-	114,230
Stormwater	22,900,000	-	208,117
Solid Waste	-	63,570	99,714
Sustainability and Environmental Management	-	1,126,228	-
Airport	-	-	2,475,936
Total Enterprise Funds	<u>27,900,000</u>	<u>3,314,224</u>	<u>4,700,076</u>
Total All Funds	<u>\$ 88,703,708</u>	<u>52,400,814</u>	<u>52,400,814</u>

City of Flagstaff
Schedule of Transfers
Fiscal Year 2022-2023

Transfer To:	Transfer From:	Amount	Comments
General Fund	Highway User Fund	13,000	Right of way maintenance
General Fund	Beautification Fund	401,392	Streetscape maintenance on BBB funded projects
General Fund	Beautification Fund	57,000	Right of way and median maintenance
General Fund	Economic Development Fund	393,757	Accelerator debt service
General Fund	Tourism Fund	25,000	Support for community-wide events
General Fund	Recreation Fund	255,078	Contribution to the maintenance of FUTS
General Fund	Recreation Fund	1,364,267	Field maintenance for recreation bond projects
General Fund	Recreation Fund	954,844	Operation of recreation programs
General Fund	Airport	2,200,000	Loan repayment
	Total	\$ 5,664,338	
Library Fund	General Fund	1,726,313	Library operational and capital support
Library Fund	Tourism Fund	66,500	Library operational support
	Total	\$ 1,792,813	
Highway User Revenue Fund	Transportation Fund	9,034,385	Street improvement projects
Highway User Revenue Fund	Transportation Fund	11,891,360	Street improvement projects
Highway User Revenue Fund	Transportation Fund	429,848	Safety improvement projects
	Total	\$ 21,355,593	
Transportation Fund	4th Street Overpass	75,402	Street improvement projects
Transportation Fund	Improvements	1,721,899	Street improvement projects
	Total	\$ 1,797,301	
Economic Development Fund	General Fund	247,000	Incubator debt service
	Total	\$ 247,000	
Housing and Community Services	General Fund	18,669	Administrative expenses
Housing and Community Services	General Fund	500,000	Housing emergency
	Total	\$ 518,669	
General Obligation Bond Fund	Secondary Property Tax Fund	8,302,508	Repayment of general obligation bonds
	Total	\$ 8,302,508	
Pension Bond Fund	General Fund	8,737,975	Pension debt service
Pension Bond Fund	WRIP Fund	183,957	Pension debt service
Pension Bond Fund	Airport Fund	275,936	Pension debt service
	Total	\$ 9,197,868	
Capital Project Fund	General Fund	210,500	USGS facility
	Total	\$ 210,500	
Drinking Water Fund	Wastewater Fund	1,802,079	Operational support
Drinking Water Fund	Reclaimed Water Fund	114,230	Operational support
Drinking Water Fund	Stormwater Fund	208,117	Operational support
	Total	\$ 2,124,426	
Sustainability and Environmental Management Fund	General Fund	855,000	Climate emergency
Sustainability and Environmental Management Fund	General Fund	141,514	Operational support
Sustainability and Environmental Management Fund	Beautification Fund	30,000	Litter control support
Sustainability and Environmental Management Fund	Solid Waste	99,714	Environmental Management program support
	Total	\$ 1,126,228	

City of Flagstaff
 Schedule of Transfers
 Fiscal Year 2022-2023

Transfer To:	Transfer From:	Amount	Comments
Solid Waste Fund	Tourism Fund	63,570	Downtown trash and recycling collection
	Total	\$ 63,570	
	Total Transfers	\$ 52,400,814	

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Fund						
General Administration	\$ 11,378,043	16,816,843	13,171,816	32,676,034	15,859,191	94.3%
Management Services	4,057,286	5,002,102	4,665,288	5,684,459	682,357	13.6%
Fire	11,215,001	17,488,590	16,813,243	21,912,503	4,423,913	25.3%
Police	18,916,316	21,887,143	21,221,952	24,025,033	2,137,890	9.8%
Community Development	5,197,943	4,581,233	4,279,058	5,019,306	438,073	9.6%
Public Works	7,456,505	14,978,665	10,874,279	5,157,021	(9,821,644)	(65.6%)
Economic Vitality	119,599	202,834	127,834	258,918	56,084	27.7%
Non-Departmental	(2,519,050)	(1,346,977)	(3,646,954)	8,362,818	9,709,795	(720.9%)
City Engineering	-	1,999,513	1,944,513	2,124,281	124,768	6.2%
Parks, Recreation, Open Space & Events	-	-	-	13,381,360	13,381,360	100.0%
Contingency	24,006	3,196,810	368,750	2,928,060	(268,750)	(8.4%)
Total General Fund	<u>55,845,649</u>	<u>84,806,756</u>	<u>69,819,779</u>	<u>121,529,793</u>	<u>36,723,037</u>	<u>43.3%</u>
Special Revenue Funds						
Housing and Community Service Fund						
Community Development	1,865,395	4,971,337	2,122,864	5,913,035	941,698	18.9%
Non-Departmental	68,877	48,668	48,668	46,235	(2,433)	(5.0%)
	<u>1,934,272</u>	<u>5,020,005</u>	<u>2,171,532</u>	<u>5,959,270</u>	<u>939,265</u>	<u>18.7%</u>
COVID Relief Fund						
Fire	889,748	-	-	-	-	0.0%
Police	1,044,298	-	-	-	-	0.0%
Non-Departmental	-	6,171,965	2,119,741	3,118,516	(3,053,449)	(49.5%)
	<u>1,934,046</u>	<u>6,171,965</u>	<u>2,119,741</u>	<u>3,118,516</u>	<u>(3,053,449)</u>	<u>(49.5%)</u>
Library Fund						
General Administration	184,047	272,459	272,459	280,520	8,061	3.0%
Management Services	209,713	187,931	187,931	151,324	(36,607)	(19.5%)
Public Works	43,397	40,058	40,058	28,892	(11,166)	(27.9%)
Economic Vitality	4,394,792	7,495,180	5,916,569	7,174,059	(321,121)	(4.3%)
Non-Departmental	71,752	61,878	61,878	74,008	12,130	19.6%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>4,903,701</u>	<u>8,157,506</u>	<u>6,478,895</u>	<u>7,808,803</u>	<u>(348,703)</u>	<u>(4.3%)</u>
Highway User Revenue Fund						
General Administration	138,764	280,797	280,797	409,111	128,314	45.7%
Management Services	201,018	78,002	78,002	80,664	2,662	3.4%
Community Development	1,468,024	-	-	-	-	0.0%
Public Works	8,568,321	12,177,155	6,550,542	14,382,887	2,205,732	18.1%
Economic Vitality	2,706	220	220	-	(220)	(100.0%)
Non-Departmental	126,879	190,920	190,920	202,761	11,841	6.2%
City Engineering	-	9,439,638	1,745,825	23,712,129	14,272,491	151.2%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>10,505,712</u>	<u>22,266,732</u>	<u>8,846,306</u>	<u>38,887,552</u>	<u>16,620,820</u>	<u>74.6%</u>
Transportation Fund						
General Administration	72,462	68,686	68,686	51,325	(17,361)	(25.3%)
Management Services	188,863	132,446	132,446	98,601	(33,845)	(25.6%)
Community Development	9,042,855	-	-	-	-	0.0%
Public Works	2,061,427	1,293,477	1,166,115	5,100,717	3,807,240	294.3%
Economic Vitality	748	86	86	-	(86)	(100.0%)
Non-Departmental	7,498,961	9,579,751	6,278,437	14,347,388	4,767,637	49.8%
City Engineering	-	50,918,527	12,475,132	58,363,165	7,444,638	14.6%
	<u>18,865,316</u>	<u>61,992,973</u>	<u>20,120,902</u>	<u>77,961,196</u>	<u>15,968,223</u>	<u>25.8%</u>
FUTS Fund						
Community Development	1,162,550	-	-	-	-	0.0%
	<u>1,162,550</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Beautification Fund						
Economic Vitality	\$ 525,508	6,127,867	755,876	6,054,099	(73,768)	(1.2%)
Contingency	-	10,000	-	10,000	-	0.0%
	<u>525,508</u>	<u>6,137,867</u>	<u>755,876</u>	<u>6,064,099</u>	<u>(73,768)</u>	<u>0.0%</u>
Economic Development Fund						
Economic Vitality	1,162,765	1,742,551	1,349,928	1,745,230	2,679	0.2%
Contingency	-	45,000	-	45,000	-	0.0%
	<u>1,162,765</u>	<u>1,787,551</u>	<u>1,349,928</u>	<u>1,790,230</u>	<u>2,679</u>	<u>0.1%</u>
Tourism Fund						
Economic Vitality	2,314,873	3,156,284	3,076,284	3,271,449	115,165	3.6%
Contingency	-	50,000	-	175,000	125,000	250.0%
	<u>2,314,873</u>	<u>3,206,284</u>	<u>3,076,284</u>	<u>3,446,449</u>	<u>240,165</u>	<u>7.5%</u>
Arts and Science Fund						
Economic Vitality	623,631	1,340,007	619,507	1,258,679	(81,328)	(6.1%)
Contingency	-	10,000	-	10,000	-	0.0%
	<u>623,631</u>	<u>1,350,007</u>	<u>619,507</u>	<u>1,268,679</u>	<u>(81,328)</u>	<u>(6.0%)</u>
Recreation Fund						
Parks, Recreation, Open Space & Events	-	-	-	1,810,400	1,810,400	100.0%
Public Works	10,358	10,400	10,400	-	(10,400)	(100.0%)
	<u>10,358</u>	<u>10,400</u>	<u>10,400</u>	<u>1,810,400</u>	<u>1,800,000</u>	<u>17,307.7%</u>
Parking District Fund						
General Administration	23,519	40,596	40,596	39,437	(1,159)	(2.9%)
Management Services	27,366	11,338	11,338	13,601	2,263	20.0%
Public Works	567	4,063	4,063	420	(3,643)	(89.7%)
Economic Vitality	572,447	2,014,028	846,192	2,354,524	340,496	16.9%
Non-Departmental	10,367	8,325	8,325	8,419	94	1.1%
Contingency	-	30,000	-	30,000	-	0.0%
	<u>634,266</u>	<u>2,108,350</u>	<u>910,514</u>	<u>2,446,401</u>	<u>338,051</u>	<u>16.0%</u>
Water Resource and Infrastructure Protection Fund						
General Administration	-	-	-	58,268	58,268	100.0%
Management Services	-	-	-	10,945	10,945	100.0%
Fire	363,568	945,479	945,479	2,174,900	1,229,421	130.0%
Public Works	-	-	-	3,208	3,208	100.0%
Non-Departmental	-	-	-	6,547	6,547	100.0%
	<u>363,568</u>	<u>945,479</u>	<u>945,479</u>	<u>2,253,868</u>	<u>1,308,389</u>	<u>138.4%</u>
Total Special Revenue Funds	<u>44,940,566</u>	<u>119,155,119</u>	<u>47,405,364</u>	<u>152,815,463</u>	<u>33,660,344</u>	<u>28.2%</u>
Debt Service Funds						
General Obligation Bonds Fund						
Non-Departmental	7,303,370	7,388,402	7,388,402	8,302,508	914,106	12.4%
	<u>7,303,370</u>	<u>7,388,402</u>	<u>7,388,402</u>	<u>8,302,508</u>	<u>914,106</u>	<u>12.4%</u>
Pension Debt Service Fund						
Non-Departmental	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
	<u>120,578,514</u>	<u>9,197,890</u>	<u>9,197,890</u>	<u>9,197,868</u>	<u>(22)</u>	<u>(0.0%)</u>
Total Debt Service Funds	<u>127,881,884</u>	<u>16,586,292</u>	<u>16,586,292</u>	<u>17,500,376</u>	<u>914,084</u>	<u>5.5%</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Capital Project Funds						
Non GO Bond Funded Projects Fund						
Non-Departmental	\$ 5,624,628	34,303,906	10,914	4,458,057	(29,845,849)	(87.0%)
	5,624,628	34,303,906	10,914	4,458,057	(29,845,849)	(87.0%)
GO Bonds Funded Projects Fund						
Non-Departmental	1,143,971	5,688,639	1,060,968	44,650,010	38,961,371	684.9%
	1,143,971	5,688,639	1,060,968	44,650,010	38,961,371	684.9%
Total Capital Project Funds	6,768,599	39,992,545	1,071,882	49,108,067	9,115,522	22.8%
Enterprise Funds						
Drinking Water Fund						
General Administration	253,035	395,960	395,960	408,622	12,662	3.2%
Management Services	1,190,547	1,102,524	1,102,524	1,134,086	31,562	2.9%
Community Development	-	50,436	50,436	66,572	16,136	32.0%
Public Works	105,173	149,725	149,725	122,584	(27,141)	(18.1%)
Economic Vitality	5,640	543	543	-	(543)	(100.0%)
Water Services	20,465,940	36,955,509	16,898,049	35,705,179	(1,250,330)	(3.4%)
Non-Departmental	157,666	148,373	148,373	189,267	40,894	27.6%
Contingency	-	1,000,000	-	1,000,000	-	0.0%
	22,178,001	39,803,070	18,745,610	38,626,310	(1,176,760)	(3.0%)
Wastewater Fund						
General Administration	241,162	232,368	232,368	230,375	(1,993)	(0.9%)
Management Services	360,381	327,001	327,001	343,692	16,691	5.1%
Community Development	-	16,812	16,812	-	(16,812)	(100.0%)
Public Works	19,939	23,859	23,859	31,232	7,373	30.9%
Economic Vitality	2,383	209	209	-	(209)	(100.0%)
Water Services	5,707,606	16,580,973	8,462,292	32,290,176	15,709,203	94.7%
Non-Departmental	65,901	55,653	55,653	64,525	8,872	15.9%
Contingency	-	800,000	-	800,000	-	0.0%
	6,397,372	18,036,875	9,118,194	33,760,000	15,723,125	87.2%
Reclaimed Water Fund						
General Administration	28,900	21,139	21,139	31,345	10,206	48.3%
Management Services	32,038	42,806	42,806	40,969	(1,837)	(4.3%)
Economic Vitality	240	20	20	-	(20)	(100.0%)
Water Services	647,286	1,779,601	581,032	2,300,344	520,743	29.3%
Non-Departmental	8,161	6,569	6,569	5,272	(1,297)	(19.7%)
Contingency	-	50,000	-	50,000	-	0.0%
	716,625	1,900,135	651,566	2,427,930	527,795	27.8%
Stormwater Fund						
General Administration	23,285	84,847	84,847	71,614	(13,233)	(15.6%)
Management Services	119,602	146,630	146,630	110,656	(35,974)	(24.5%)
Community Development	-	-	-	73,907	73,907	100.0%
Public Works	108	529	529	2,098	1,569	296.6%
Economic Vitality	397	37	37	-	(37)	(100.0%)
Water Services	17,211,272	10,813,591	12,313,139	37,375,898	26,562,307	245.6%
Non-Departmental	13,450	12,059	12,059	10,236	(1,823)	(15.1%)
Contingency	-	300,000	-	300,000	-	0.0%
	17,368,114	11,357,693	12,557,241	37,944,409	26,586,716	234.1%
Solid Waste Fund						
General Administration	238,034	400,506	400,506	421,188	20,682	5.2%
Management Services	583,165	449,680	449,680	477,379	27,699	6.2%
Public Works	11,640,371	17,994,694	12,004,350	22,480,088	4,485,394	24.9%

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Solid Waste Fund - Continued						
Economic Vitality	\$ 5,332	480	480	-	(480)	(100.0%)
Non-Departmental	177,790	187,937	187,937	258,843	70,906	37.7%
Contingency	-	500,000	-	500,000	-	0.0%
	<u>12,644,692</u>	<u>19,533,297</u>	<u>13,042,953</u>	<u>24,137,498</u>	<u>4,604,201</u>	<u>23.6%</u>
Sustainability and Environmental Management Fund						
General Administration	28,022	1,970,635	1,155,385	127,733	(1,842,902)	(93.5%)
Management Services	112,275	110,619	110,619	106,664	(3,955)	(3.6%)
Public Works	897,632	25,665	25,665	137,982	112,317	437.6%
Economic Vitality	444	39	39	-	(39)	(100.0%)
Non-Departmental	15,465	11,138	11,138	14,861	3,723	33.4%
Sustainability	-	-	-	6,175,947	6,175,947	100.0%
Contingency	-	30,000	-	30,000	-	0.0%
	<u>1,053,838</u>	<u>2,148,096</u>	<u>1,302,846</u>	<u>6,593,187</u>	<u>4,445,091</u>	<u>206.9%</u>
Airport Fund						
General Administration	57,956	122,351	122,351	128,782	6,431	5.3%
Management Services	168,268	134,383	134,383	140,153	5,770	4.3%
Public Works	76,177	109,899	109,899	108,393	(1,506)	(1.4%)
Economic Vitality	5,984,828	25,201,385	9,787,299	44,236,676	19,035,291	75.5%
Non-Departmental	29,338	38,183	38,183	43,078	4,895	12.8%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>6,316,567</u>	<u>25,706,201</u>	<u>10,192,115</u>	<u>44,757,082</u>	<u>19,050,881</u>	<u>74.1%</u>
Flagstaff Housing Authority Fund						
Community Development	8,354,956	8,791,305	8,791,305	10,686,430	1,895,125	21.6%
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	<u>8,354,956</u>	<u>9,792,555</u>	<u>8,791,305</u>	<u>11,687,680</u>	<u>1,895,125</u>	<u>19.4%</u>
Total Enterprise Funds	<u>75,030,165</u>	<u>128,277,922</u>	<u>74,401,830</u>	<u>199,934,096</u>	<u>71,656,174</u>	<u>55.9%</u>
Total All Funds	<u>\$ 310,466,863</u>	<u>388,818,634</u>	<u>209,285,147</u>	<u>540,887,795</u>	<u>152,069,161</u>	<u>39.1%</u>

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Administration						
City Manager	\$ 1,815,932	2,350,515	2,259,057	1,880,760	(469,755)	(20.0%)
City Clerk	-	-	-	869,065	869,065	100.0%
Human Resources	875,091	1,176,290	1,118,233	1,322,357	146,067	12.4%
Risk Management	209,867	280,232	280,232	281,444	1,212	0.4%
Information Technology	3,107,771	6,896,507	3,481,631	21,877,173	14,980,666	217.2%
City Attorney	2,032,092	2,204,138	2,204,138	2,425,776	221,638	10.1%
Flagstaff Municipal Court	3,337,290	3,909,161	3,828,525	4,019,459	110,298	2.8%
Sustainability	791,189	1,756,422	941,172	-	(1,756,422)	(100.0%)
Environmental Management	-	111,059	111,059	-	(111,059)	(100.0%)
	<u>12,169,232</u>	<u>18,684,324</u>	<u>14,224,047</u>	<u>32,676,034</u>	<u>13,991,710</u>	<u>74.9%</u>
Management Services						
Management Services Administration	270,226	305,350	305,350	322,152	16,802	5.5%
Purchasing	902,799	999,197	999,197	736,601	(262,596)	(26.3%)
Grants, Contracts and Emergency Management	-	-	-	615,146	615,146	100.0%
Revenue	1,499,024	2,036,704	1,899,890	2,282,013	245,309	12.0%
Finance	1,385,237	1,660,851	1,460,851	1,728,547	67,696	4.1%
	<u>4,057,286</u>	<u>5,002,102</u>	<u>4,665,288</u>	<u>5,684,459</u>	<u>682,357</u>	<u>13.6%</u>
Fire						
Fire Operations	11,362,967	13,975,389	13,300,042	19,107,444	5,132,055	36.7%
Fire Grants	741,782	3,513,201	3,513,201	2,805,059	(708,142)	(20.2%)
Fire Watershed Protection	363,568	945,479	945,479	2,174,900	1,229,421	130.0%
	<u>12,468,317</u>	<u>18,434,069</u>	<u>17,758,722</u>	<u>24,087,403</u>	<u>5,653,334</u>	<u>30.7%</u>
Police						
Police Operations	18,555,389	19,498,534	18,921,343	21,103,226	1,604,692	8.2%
Police Grants	1,405,225	2,388,609	2,300,609	2,921,807	533,198	22.3%
	<u>19,960,614</u>	<u>21,887,143</u>	<u>21,221,952</u>	<u>24,025,033</u>	<u>2,137,890</u>	<u>9.8%</u>
Community Development						
Community Development Administration	361,084	412,545	412,545	504,375	91,830	22.3%
Engineering	1,600,684	-	-	-	-	0.0%
Capital Improvements	(164,231)	-	-	-	-	0.0%
Planning and Development Services	3,003,202	3,692,681	3,412,633	2,230,684	(1,461,997)	(39.6%)
Building Safety and Code Compliance	-	-	-	1,838,807	1,838,807	100.0%
Housing	397,204	476,007	453,880	445,440	(30,567)	(6.4%)
Community Housing Services	276,652	1,804,649	83,892	2,625,279	820,630	45.5%
Community Housing Grants	-	900,000	900,000	780,000	(120,000)	(13.3%)
CDBG Grants	1,588,743	2,266,688	1,138,972	2,507,756	241,068	10.6%
Transportation CIP	1,957,989	-	-	-	-	0.0%
Road Repair Construction	5,660,883	-	-	-	-	0.0%
Street Widening Projects	1,415,932	-	-	-	-	0.0%
Street Operations	30,082	-	-	-	-	0.0%
Bicycle and Pedestrian Projects	654,932	-	-	-	-	0.0%
General Transportation Improvements	261,782	-	-	-	-	0.0%
Flagstaff Urban Trails System	1,162,550	-	-	-	-	0.0%
Flagstaff Housing Authority	8,354,956	8,791,305	8,791,305	10,686,430	1,895,125	21.6%
	<u>26,562,444</u>	<u>18,343,875</u>	<u>15,193,227</u>	<u>21,618,771</u>	<u>3,274,896</u>	<u>17.9%</u>
Public Works						
Public Works Administration	172,887	71,217	71,217	212,789	141,572	198.8%
Public Facilities Maintenance	1,264,054	2,634,009	1,447,414	2,890,831	256,822	9.8%
USGS Facilities	586,908	939,873	779,562	1,439,873	500,000	53.2%
Fleet Services	25,149	650,528	44,463	613,528	(37,000)	(5.7%)
Parks	3,181,394	5,865,790	4,016,011	-	(5,865,790)	(100.0%)
Recreation	2,232,958	4,571,833	4,303,153	-	(4,571,833)	(100.0%)
Open Space	(6,845)	245,415	212,459	-	(245,415)	(100.0%)
Street Maintenance and Repairs	5,700,242	6,529,188	5,527,188	7,253,529	724,341	11.1%
Street Construction and Reconstruction	2,719,321	5,434,626	810,013	6,935,517	1,500,891	27.6%
Road Repair Pavement Preservation	2,021,620	1,253,071	1,125,709	5,055,742	3,802,671	303.5%
Landfill	2,847,232	9,084,176	4,593,938	3,512,632	(5,571,544)	(61.3%)
Collections	7,904,355	8,425,554	6,925,448	9,411,860	986,306	11.7%

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Public Works - Continued						
Solid Waste - Capital Improvements	\$ -	-	-	9,103,577	9,103,577	100.0%
Solid Waste Debt Service	668,661	219,569	219,569	215,719	(3,850)	(1.8%)
Environmental Management	75,612	-	-	-	-	0.0%
Recreation - BBB	10,358	10,400	10,400	-	(10,400)	(100.0%)
	<u>29,403,906</u>	<u>45,935,249</u>	<u>30,086,544</u>	<u>46,645,597</u>	<u>710,348</u>	<u>1.5%</u>
Economic Vitality						
Library City Direct	3,347,459	5,545,473	3,966,862	5,900,731	355,258	6.4%
Library County Direct	577,166	665,480	665,480	682,302	16,822	2.5%
Library County Indirect Shared Services	400,827	1,238,989	1,238,989	491,026	(747,963)	(60.4%)
Library Grants	66,745	45,000	45,000	100,000	55,000	122.2%
Community Investment	119,599	202,834	127,834	258,918	56,084	27.7%
Beautification	349,586	625,863	519,863	790,615	164,752	26.3%
Beautification - Capital Improvements	175,922	5,502,004	236,013	5,263,484	(238,520)	(4.3%)
Economic Development	915,711	1,492,070	1,099,447	1,496,867	4,797	0.3%
Economic Development Debt Service	247,054	250,481	250,481	248,363	(2,118)	(0.8%)
Tourism	1,949,772	2,586,269	2,586,269	2,610,735	24,466	0.9%
Visitor Services	365,101	570,015	490,015	660,714	90,699	15.9%
Arts and Science	623,631	1,340,007	619,507	1,258,679	(81,328)	(6.1%)
Parking District	457,038	1,898,971	731,135	2,239,499	340,528	17.9%
Parking District Debt Service	115,025	115,025	115,025	115,025	-	0.0%
Airport	5,751,998	24,969,509	9,555,423	44,004,940	19,035,431	76.2%
Airport Debt Service	231,736	231,736	231,736	231,736	-	0.0%
	<u>15,694,370</u>	<u>47,279,726</u>	<u>22,479,079</u>	<u>66,353,634</u>	<u>19,073,908</u>	<u>40.3%</u>
Water Services						
Administration	2,381,160	2,301,815	2,301,815	1,992,432	(309,383)	(13.4%)
Water Production	3,372,146	5,251,468	4,323,550	5,080,177	(171,291)	(3.3%)
Water Distribution	2,180,815	2,464,024	2,104,444	2,724,079	260,055	10.6%
Water Resource Management	592,993	703,298	703,298	706,291	2,993	0.4%
Engineering Services	423,103	584,531	584,531	505,838	(78,693)	(13.5%)
Regulatory Compliance	1,005,228	1,099,164	1,099,164	1,239,518	140,354	12.8%
SCADA Information Systems	753,973	1,063,768	700,990	1,424,755	360,987	33.9%
Wastewater Treatment - Wildcat	1,842,568	3,029,059	2,284,883	3,015,242	(13,817)	(0.5%)
Wastewater Treatment - Rio Plant	1,103,367	1,262,328	1,222,328	1,290,982	28,654	2.3%
Wastewater Collection	982,313	1,257,982	1,257,982	1,477,149	219,167	17.4%
Reclaim Water	355,340	615,592	514,465	676,911	61,319	10.0%
Stormwater	821,285	3,008,815	9,561,885	1,349,480	(1,659,335)	(55.1%)
Drinking Water Capital Improvements	7,439,023	21,049,257	2,595,405	19,733,025	(1,316,232)	(6.3%)
Wastewater Capital Improvements	884,950	8,870,724	1,536,219	24,421,851	15,551,127	175.3%
Reclaim Water Capital Improvements	291,946	1,164,009	66,567	1,623,433	459,424	39.5%
Stormwater Capital Improvements	16,389,987	6,599,776	2,659,254	33,891,639	27,291,863	413.5%
Drinking Water Debt Service	2,317,499	2,438,184	2,484,852	2,299,064	(139,120)	(5.7%)
Wastewater Debt Service	894,408	2,160,880	2,160,880	2,084,952	(75,928)	(3.5%)
Stormwater Debt Service	-	1,205,000	92,000	2,134,779	929,779	77.2%
	<u>44,032,104</u>	<u>66,129,674</u>	<u>38,254,512</u>	<u>107,671,597</u>	<u>41,541,923</u>	<u>62.8%</u>
Non-Departmental						
Council and Commissions	445,373	441,000	441,000	472,049	31,049	7.0%
Non-Departmental	3,187,587	11,109,776	4,757,575	17,776,722	6,666,946	60.0%
Transit	3,776,645	8,059,031	4,757,717	11,298,398	3,239,367	40.2%
GO Bond Funded Projects	1,143,971	5,688,639	1,060,968	44,650,010	38,961,371	684.9%
GO Bond Debt Service	7,303,370	7,388,402	7,388,402	8,302,508	914,106	12.4%
Non GO Bond Funded Projects	5,624,628	34,303,906	10,914	4,458,057	(29,845,849)	(87.0%)
4th Street Debt Service	2,210,013	-	-	-	-	0.0%
Road Repair Debt Service	1,485,538	1,487,663	1,487,663	1,486,763	(900)	(0.1%)
Roadway, Pedestrian, Bicycle & Safety Debt Servi	-	-	-	1,548,000	1,548,000	100.0%
Pension Debt Service	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
Facility Improvement Debt	338,945	342,121	342,121	527,823	185,702	54.3%
	<u>146,094,584</u>	<u>78,018,428</u>	<u>29,444,250</u>	<u>99,718,198</u>	<u>21,699,770</u>	<u>27.8%</u>

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
City Engineering						
Engineering	\$ -	2,143,009	2,088,009	2,231,692	88,683	4.1%
Capital Improvements	-	(143,496)	(143,496)	(107,411)	36,085	(25.1%)
Transportation CIP	-	17,558,725	3,679,176	33,000,429	15,441,704	87.9%
Road Repair Construction	-	12,718,149	7,794,720	6,506,575	(6,211,574)	(48.8%)
New Street Projects	-	-	-	295,500	295,500	100.0%
Street Widening Projects	-	8,371,118	494,013	8,538,342	167,224	2.0%
Street Operations	-	8,817,117	74,947	12,163,973	3,346,856	38.0%
Bicycle and Pedestrian Projects	-	10,209,052	1,398,596	10,594,565	385,513	3.8%
General Transportation Improvements	-	2,107,310	202,811	10,504,375	8,397,065	398.5%
	-	61,780,984	15,588,776	83,728,040	21,947,056	35.5%
Parks, Recreation, Open Space & Events						
Parks	-	-	-	7,540,732	7,540,732	100.0%
Recreation	-	-	-	5,199,839	5,199,839	100.0%
Open Space	-	-	-	640,789	640,789	100.0%
Recreation - BBB	-	-	-	1,810,400	1,810,400	100.0%
	-	-	-	15,191,760	15,191,760	100.0%
Sustainability						
Sustainability	-	-	-	6,175,947	6,175,947	100.0%
Environmental Management	-	-	-	132,012	132,012	100.0%
	-	-	-	6,307,959	6,307,959	100.0%
Reserves/Contingencies	24,006	7,323,060	368,750	7,179,310	(143,750)	(2.0%)
Grand Total	\$ 310,466,863	388,818,634	209,285,147	540,887,795	152,069,161	39.1%

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and department heads.

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Administration						
General Fund	\$ 11,378,043	16,816,843	13,171,816	32,676,034	15,859,191	94.3%
Library	184,047	272,459	272,459	280,520	8,061	3.0%
HURF	138,764	280,797	280,797	409,111	128,314	45.7%
Transportation	72,462	68,686	68,686	51,325	(17,361)	(25.3%)
Parking District	23,519	40,596	40,596	39,437	(1,159)	(2.9%)
Drinking Water	253,035	395,960	395,960	408,622	12,662	3.2%
Wastewater	241,162	232,368	232,368	230,375	(1,993)	(0.9%)
Reclaimed Water	28,900	21,139	21,139	31,345	10,206	48.3%
Stormwater	23,285	84,847	84,847	71,614	(13,233)	(15.6%)
Solid Waste	238,034	400,506	400,506	421,188	20,682	5.2%
Sustainability and Environmental Mgmt	28,022	1,970,635	1,155,385	127,733	(1,842,902)	(93.5%)
Airport	57,956	122,351	122,351	128,782	6,431	5.3%
	<u>12,667,229</u>	<u>20,707,187</u>	<u>16,246,910</u>	<u>34,934,354</u>	<u>14,227,167</u>	<u>68.7%</u>
Community Development						
General Fund	5,197,943	4,581,233	4,279,058	5,019,306	438,073	9.6%
HURF	1,468,024	9,439,638	1,745,825	-	(9,439,638)	(100.0%)
Transportation	9,042,855	-	-	-	-	0.0%
FUTS	1,162,550	-	-	-	-	0.0%
Housing and Community Services	1,865,395	4,971,337	2,122,864	5,913,035	941,698	18.9%
Drinking Water	-	50,436	50,436	66,572	16,136	32.0%
Wastewater	-	16,812	16,812	-	(16,812)	(100.0%)
Stormwater	-	-	-	73,907	73,907	100.0%
Flagstaff Housing Authority	8,354,956	8,791,305	8,791,305	10,686,430	1,895,125	21.6%
	<u>27,091,723</u>	<u>27,850,761</u>	<u>17,006,300</u>	<u>21,759,250</u>	<u>(6,091,511)</u>	<u>(21.9%)</u>
Management Services						
General Fund	4,057,286	5,002,102	4,665,288	5,684,459	682,357	13.6%
Library	209,713	187,931	187,931	151,324	(36,607)	(19.5%)
HURF	201,018	78,002	78,002	80,664	2,662	3.4%
Transportation	188,863	132,446	132,446	98,601	(33,845)	(25.6%)
Parking District	27,366	11,338	11,338	13,601	2,263	20.0%
Drinking Water	1,190,547	1,102,524	1,102,524	1,134,086	31,562	2.9%
Wastewater	360,381	327,001	327,001	343,692	16,691	5.1%
Reclaimed Water	32,038	42,806	42,806	40,969	(1,837)	(4.3%)
Stormwater	119,602	146,630	146,630	110,656	(35,974)	(24.5%)
Solid Waste	583,165	449,680	449,680	477,379	27,699	6.2%
Sustainability and Environmental Mgmt	112,275	110,619	110,619	106,664	(3,955)	(3.6%)
Airport	168,268	134,383	134,383	140,153	5,770	4.3%
	<u>7,250,522</u>	<u>7,725,462</u>	<u>7,388,648</u>	<u>8,393,193</u>	<u>667,731</u>	<u>8.6%</u>
Fire						
General Fund	11,215,001	17,488,590	16,813,243	21,912,503	4,423,913	25.3%
COVID Relief Fund	889,748	-	-	-	-	0.0%
Water Resource & Infrastructure Fund	363,568	945,479	945,479	2,174,900	1,229,421	130.0%
	<u>12,468,317</u>	<u>18,434,069</u>	<u>17,758,722</u>	<u>24,087,403</u>	<u>5,653,334</u>	<u>30.7%</u>
Police						
General Fund	18,916,316	21,887,143	21,221,952	24,025,033	2,137,890	9.8%
COVID Relief Fund	1,044,298	-	-	-	-	0.0%
	<u>19,960,614</u>	<u>21,887,143</u>	<u>21,221,952</u>	<u>24,025,033</u>	<u>2,137,890</u>	<u>9.8%</u>
Public Works						
General Fund	7,456,505	14,978,665	10,874,279	5,157,021	(9,821,644)	(65.6%)
Library	43,397	40,058	40,058	28,892	(11,166)	(27.9%)
HURF	8,568,321	12,177,155	6,550,542	14,382,887	2,205,732	18.1%
Transportation	2,061,427	1,293,477	1,166,115	5,100,717	3,807,240	294.3%
Recreation	10,358	10,400	10,400	-	(10,400)	(100.0%)

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Public Works - Continued						
Parking District	\$ 567	4,063	4,063	420	(3,643)	(89.7%)
Drinking Water	105,173	149,725	149,725	122,584	(27,141)	(18.1%)
Wastewater	19,939	23,859	23,859	31,232	7,373	30.9%
Stormwater	108	529	529	2,098	1,569	296.6%
Solid Waste	11,640,371	17,994,694	12,004,350	22,480,088	4,485,394	24.9%
Sustainability and Environmental Mgmt	897,632	25,665	25,665	137,982	112,317	437.6%
Airport	76,177	109,899	109,899	108,393	(1,506)	(1.4%)
	<u>30,879,975</u>	<u>46,808,189</u>	<u>30,959,484</u>	<u>47,555,522</u>	<u>747,333</u>	<u>1.6%</u>
Economic Vitality						
General Fund	119,599	202,834	127,834	258,918	56,084	27.7%
Library	4,394,792	7,495,180	5,916,569	7,174,059	(321,121)	(4.3%)
HURF	2,706	220	220	-	(220)	(100.0%)
Transportation	748	86	86	-	(86)	(100.0%)
Beautification	525,508	6,127,867	755,876	6,054,099	(73,768)	(1.2%)
Economic Development	1,162,765	1,742,551	1,349,928	1,745,230	2,679	0.2%
Tourism	2,314,873	3,156,284	3,076,284	3,271,449	115,165	3.6%
Arts and Science	623,631	1,340,007	619,507	1,258,679	(81,328)	(6.1%)
Parking District	572,447	2,014,028	846,192	2,354,524	340,496	16.9%
Drinking Water	5,640	543	543	-	(543)	(100.0%)
Wastewater	2,383	209	209	-	(209)	(100.0%)
Reclaimed Water	240	20	20	-	(20)	(100.0%)
Stormwater	397	37	37	-	(37)	(100.0%)
Solid Waste	5,332	480	480	-	(480)	(100.0%)
Sustainability and Environmental Mgmt	444	39	39	-	(39)	(100.0%)
Airport	5,984,828	25,201,385	9,787,299	44,236,676	19,035,291	75.5%
	<u>15,716,333</u>	<u>47,281,770</u>	<u>22,481,123</u>	<u>66,353,634</u>	<u>19,071,864</u>	<u>40.3%</u>
Water Services						
Drinking Water	20,465,940	36,955,509	16,898,049	35,705,179	(1,250,330)	(3.4%)
Wastewater	5,707,606	16,580,973	8,462,292	32,290,176	15,709,203	94.7%
Reclaimed Water	647,286	1,779,601	581,032	2,300,344	520,743	29.3%
Stormwater	17,211,272	10,813,591	12,313,139	37,375,898	26,562,307	245.6%
	<u>44,032,104</u>	<u>66,129,674</u>	<u>38,254,512</u>	<u>107,671,597</u>	<u>41,541,923</u>	<u>62.8%</u>
Non-Departmental						
General Fund	(2,519,050)	(1,346,977)	(3,646,954)	8,362,818	9,709,795	(720.9%)
COVID Relief Fund	-	6,171,965	2,119,741	3,118,516	(3,053,449)	(49.5%)
Library	71,752	61,878	61,878	74,008	12,130	19.6%
HURF	126,879	190,920	190,920	202,761	11,841	6.2%
Transportation	7,498,961	9,579,751	6,278,437	14,347,388	4,767,637	49.8%
Housing and Community Services	68,877	48,668	48,668	46,235	(2,433)	(5.0%)
Parking District	10,367	8,325	8,325	8,419	94	1.1%
General Obligation Bonds	7,303,370	7,388,402	7,388,402	8,302,508	914,106	12.4%
Pension Debt Service Fund	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
GO Bond Funded Projects	1,143,971	5,688,639	1,060,968	44,650,010	38,961,371	684.9%
Non GO Bond Funded Projects	5,624,628	34,303,906	10,914	4,458,057	(29,845,849)	(87.0%)
Drinking Water	157,666	148,373	148,373	189,267	40,894	27.6%
Wastewater	65,901	55,653	55,653	64,525	8,872	15.9%
Reclaimed Water	8,161	6,569	6,569	5,272	(1,297)	(19.7%)
Stormwater	13,450	12,059	12,059	10,236	(1,823)	(15.1%)
Solid Waste	177,790	187,937	187,937	258,843	70,906	37.7%
Sustainability and Environmental Mgmt	15,465	11,138	11,138	14,861	3,723	33.4%
Airport	29,338	38,183	38,183	43,078	4,895	12.8%
	<u>140,376,040</u>	<u>71,753,279</u>	<u>23,179,101</u>	<u>93,361,217</u>	<u>21,607,938</u>	<u>30.1%</u>

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
City Engineering						
General Fund	\$ -	1,999,513	1,944,513	2,124,281	124,768	6.2%
HURF	-	9,439,638	1,745,825	23,712,129	14,272,491	151.2%
Transportation	-	41,478,889	10,729,307	58,363,165	16,884,276	40.7%
	-	52,918,040	14,419,645	84,199,575	31,281,535	59.1%
Parks, Recreation, Open Space & Events						
General Fund	-	-	-	13,381,360	13,381,360	100.0%
BBB-Recreation	-	-	-	1,810,400	1,810,400	100.0%
	-	-	-	15,191,760	15,191,760	100.0%
Sustainability						
Sustainability and Environmental Mgmt	-	-	-	6,175,947	6,175,947	100.0%
	-	-	-	6,175,947	6,175,947	100.0%
Reserves/Contingencies						
General Fund	24,006	3,196,810	368,750	2,928,060	(268,750)	(8.4%)
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	45,000	-	45,000	-	0.0%
Tourism	-	50,000	-	175,000	125,000	250.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Parking District	-	30,000	-	30,000	-	0.0%
Drinking Water	-	1,000,000	-	1,000,000	-	0.0%
Wastewater	-	800,000	-	800,000	-	0.0%
Reclaimed Water	-	50,000	-	50,000	-	0.0%
Stormwater	-	300,000	-	300,000	-	0.0%
Solid Waste	-	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Airport	-	100,000	-	100,000	-	0.0%
Flagstaff Housing Authority	-	1,001,250	-	1,001,250	-	0.0%
	24,006	7,323,060	368,750	7,179,310	(143,750)	(2.0%)
All Funds Total	\$ 310,466,863	388,818,634	209,285,147	540,887,795	152,069,161	39.1%

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff
Full-Time Employee and Personnel Compensation
Fiscal Year 2022-2023

Fund	Full-Time Equivalent (FTE) 2022-2023	Employee Salaries and Hourly Costs 2022-2023	Retirement Costs 2022-2023	Healthcare Costs 2022-2023	Other Benefit Costs 2022-2023	Total Estimated Personnel Compensation 2022-2023
General Fund	619.42	\$ 43,462,754	\$ 4,509,306	\$ 6,721,069	\$ 4,217,842	\$ 58,910,971
Special Revenue Funds						
Housing and Community Services	1.00	78,771	9,586	11,254	6,551	106,162
Library	55.76	2,812,015	304,929	599,634	255,567	3,972,145
HURF	35.27	2,597,114	228,812	407,775	422,620	3,656,321
Beautification	2.50	212,473	25,902	25,788	16,752	280,915
Economic Development	2.95	212,262	25,898	25,220	16,545	279,925
Tourism	17.50	1,079,427	122,811	189,062	92,405	1,483,705
Arts and Science	0.40	65,865	8,037	7,998	5,185	87,085
Parking District	7.00	340,658	41,094	98,663	34,866	515,281
Water Resource & Infrastructure Protection	9.00	448,541	48,897	207,969	37,843	743,250
Total Special Revenue Funds	<u>131.38</u>	<u>7,847,126</u>	<u>815,966</u>	<u>1,573,363</u>	<u>888,334</u>	<u>11,124,789</u>
Enterprise Funds						
Drinking Water	55.20	3,875,170	458,933	595,471	428,205	5,357,779
Wastewater	19.00	1,426,817	171,063	266,863	152,333	2,017,076
Reclaimed Water	6.00	134,190	16,332	21,867	11,873	184,262
Stormwater	5.00	578,678	69,566	83,741	49,494	781,479
Solid Waste	47.00	2,767,158	331,447	523,466	706,978	4,329,049
Sustainability and Environmental Mgmt	9.00	567,550	69,071	118,301	45,619	800,541
Airport	14.75	1,115,218	116,659	165,429	59,810	1,457,116
Flagstaff Housing Authority	24.00	1,422,811	173,156	287,036	212,612	2,095,615
Total Enterprise Funds	<u>179.95</u>	<u>11,887,592</u>	<u>1,406,227</u>	<u>2,062,174</u>	<u>1,666,924</u>	<u>17,022,917</u>
Total All Funds	<u>930.75</u>	<u>\$ 63,197,472</u>	<u>\$ 6,731,499</u>	<u>\$ 10,356,606</u>	<u>\$ 6,773,100</u>	<u>\$ 87,058,677</u>

City of Flagstaff
Summary of Operating Capital
Fiscal Year 2022-2023

Sect #	Section	Operating Capital	Carry Forward 2021-2022	Budget 2022-2023
General Fund				
051	Fire	Quint Fire Truck (2)	\$ -	4,000,000
		Type 1 Engine Equipment	-	155,562
		Rescue Vehicle	-	74,000
		Utility Vehicle	-	25,000
		Type 1 Engine	-	1,000,000
		Alternative Response Mobile Unit	103,114	103,114
		Replacement Vehicle	40,000	40,000
052	Fire Grants	Safety Equipment	-	50,000
		Quint Fire Truck	-	550,000
061	Police	Virtual Reality Training Platform	-	135,000
		Replacement Vehicles	-	525,000
		Replacement Hybrid Patrol Vehicles	281,573	449,573
062	Police Grants	Bomb Robot/Equipment	88,000	88,000
		Incident Command Retrofit	-	80,000
		Evidence Refrigerator - Warehouse	-	21,000
102	Engineering	Replacement Vehicles	47,000	100,000
122	Building Safety - Code Compliance	Replacement Vehicle	54,237	54,237
152	Facility Maintenance	Replacement Vehicle - Hybrid	36,595	36,595
154	Fleet	Electric Vehicles	200,000	200,000
		Fleet Catastrophic Fund	413,528	413,528
155	Parks	FUTS Railing	-	15,000
		Playground Equipment	-	150,000
		Replacement Vehicles	36,779	281,779
156	Recreation	Equipment	18,680	73,680
		Carpet Replacement at the Aquaplex	20,000	20,000
		Replacement Boilers (2) at Aquaplex	230,000	230,000
402	Non-Departmental	Infrastructure Reserves - Set Aside	-	2,500,000
		Public Safety Communication Equipment	-	2,600,000
		General Fund Total	1,569,506	13,971,068
Library Fund				
035	City Library	Air Conditioning Unit	58,390	58,390
		Boiler Replacement	235,000	235,000
		Library Fund Total	293,390	293,390
Highway User Revenue Fund				
161	Street Maintenance	Dump Truck	-	300,000
		Front End Loader	-	300,000
		10 Wheel Dump Truck	300,000	300,000
		Replacement Vehicles	242,000	242,000
		Plow Frames/Truck Refurbish (4)	100,000	100,000
		Utility Work Equipment (2)	166,067	166,067
		Loader	250,000	250,000
		Level 3 Charging Station	-	100,000
		Six Wheel Dump Truck	-	250,000
		Transport Trailer	-	140,000
		Electric Vehicles (2)	-	130,000
		Highway User Revenue Fund Total	1,058,067	2,278,067
Beautification Fund				
212	Beautification	Traffic Signal Boxes	-	12,000
		Holiday Decorations	18,880	18,880
		Phone Booth Library	20,000	20,000
		Beautification Fund Total	38,880	50,880
Tourism Fund				
215	Visitor Services	Fiber to the Visitor Center	80,000	80,000
		Tourism Fund Total	80,000	80,000

City of Flagstaff
Summary of Operating Capital
Fiscal Year 2022-2023

Sect #	Section	Operating Capital	Carry Forward 2021-2022	Budget 2022-2023
Recreation Fund				
158	Recreation Projects	Master Plan	\$ -	200,000
		Parks/Open Space Projects	-	600,000
		Park Projects	-	200,000
		Recreation Fund Total	-	1,000,000
Parking District Fund				
231	Parking District	Kiosk Replacement	-	10,000
		License Plate Reader	-	40,000
		Parking District Fund Total	-	50,000
Water Resource and Infrastructure Protection Fund				
053	Fire Watershed Protection	Replacement Vehicle	-	55,000
		Equipment Replacement	-	45,000
		Water Resource and Infrastructure Protection Fund Total	-	100,000
Drinking Water Fund				
303	Water Distribution	Vehicle Replacements	210,000	210,000
		Vacuum Trailer	-	100,000
		UPM Storage	149,580	149,580
		SCADA Network Firewalls - Phase 2	42,847	42,847
		Operational Technology SCADA	250,000	250,000
		Lake Mary Communication Tower	176,397	176,397
		Drinking Water Fund Total	828,824	928,824
Wastewater Fund				
313	Wastewater Collection	Combo Truck	-	200,000
		Plant Security - Replace Lighting	25,000	25,000
		Facility Improvements	362,098	362,098
		Wastewater Fund Total	387,098	587,098
Reclaimed Water Fund				
321	Reclaimed Water Distribution	Buffalo Tank SCADA Activity	11,127	11,127
		Engineering for Station at Rio de Flag Plant	-	36,000
		Actuator Valve for Rio de Flag Booster Station	-	99,000
		Reclaimed Water Fund Total	11,127	146,127
Solid Waste Fund				
165	Solid Waste - Landfill	Vehicle Replacement	-	30,000
		Hurricane Water Pump	-	75,000
		Soil Rock Screener	-	250,000
		Compactor Wheels	45,000	45,000
		Dozer Rebuild	40,000	40,000
		Wheel Loader Refurbishment	150,000	150,000
		Stormwater Infrastructure for Landfill	-	5,000
		GPS Software and Design Software	-	19,000
		Lidar Flyover	-	10,000
		Rate Study	-	80,000
		Landfill Fencing	-	60,000
		Annual Set-Aside	-	100,000
		Dust Control	-	10,000
		Landfill Cover Tarp System	-	15,000
		Materials Recovery Facility Consulting	25,000	105,000
166	Solid Waste - Collections	Replacement Vehicle (4)	80,000	160,000
		Replacement Vehicle - Electric	-	65,000
		Fork Lift	-	20,000
		Bin Maintenance Trailer	-	20,000
		Commercial Front Loader (4)	790,106	1,110,106
		Side Loader (3)	630,000	950,000
		Level 3 Charging Station	-	100,000
		Solid Waste Fund Total	1,760,106	3,419,106

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2022-2023

Sect #	Section	Operating Capital	Carry Forward 2021-2022	Budget 2022-2023
Airport Fund				
221	Airport	Ramp Drainage Repair	\$ 200,000	200,000
		Skid Steer Replacement	90,000	115,000
		Replacement Vehicles (2)	-	110,000
		Airport Fund Total	<u>290,000</u>	<u>425,000</u>
Public Housing Fund				
109	Building Improvements	FHA Dwelling Units Improvements	-	990,000
		Public Housing Fund Total	<u>-</u>	<u>990,000</u>
		Total	<u>\$ 6,316,998</u>	<u>24,319,560</u>

City of Flagstaff
Summary of Capital Improvement Program
2022-2023

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2022-2023
General Fund				
014	Information Technology	Fiber	\$ 2,000,000	16,170,000
155	Parks	New Park Development	1,510,000	1,510,000
		Cemetery Columbarium	50,000	50,000
		Buffalo Park Accessibility	52,000	52,000
		Thorpe Park Restrooms	15,186	245,186
		Pickleball Courts	-	1,000,000
		Thorpe Park Annex	100,000	100,000
159	Open Space	Observatory Mesa	32,956	32,956
402	Non-Departmental	John Wesley Powell Study	39,034	84,534
		General Fund Total	3,799,176	19,244,676
Library Fund				
035	City Library	Front Entry ADA Compliance	100,000	300,000
		Window Replacements	1,000,000	1,000,000
		Front Door Replacement	25,000	77,000
		Library Fund Total	1,125,000	1,377,000
Highway User Revenue Fund				
112	Transportation	Beulah Extension/University Realignment	7,476,310	22,139,900
		Switzer/Turquoise Roundabout	76,941	76,941
		San Francisco/Franklin Signal	400,000	400,000
		Soliere Ave/Fanning	250,000	250,000
		Transportation Master Plan	142,150	142,150
		Southside Curbs	265,008	265,008
		La Plaza Vieja Traffic Improvements	31,594	31,594
162	Street Construction	Minor Transportation Improvements	47,500	147,500
		Sidewalk Replacement Program	200,000	400,000
		Overlay - Annual Streets Maintenance	2,583,089	4,698,017
		Sunnyside	1,690,000	1,690,000
		Highway User Revenue Fund Total	13,162,592	30,241,110
Transportation Fund				
112	Transportation	Lone Tree Railroad Overpass	6,185,736	9,685,736
116	Road Repair Construction	Coconino Estates	4,895,160	6,459,506
		Utility Replacement Overlay	28,269	28,269
		Pavement Overlay	55,742	5,055,742
117	New Street Projects	John Wesley Powell Extension Phase 1 and 2	-	295,500
118	Street Widening Projects	Butler-Fourth Improvements	5,274,342	6,638,342
		Lone Tree (Butler)	250,000	1,900,000
119	Streets Operations	Traffic Signal Program	334,000	421,685
		Traffic Technology	3,000,000	3,000,000
		Fourth Street - Lockett Roundabout	1,863,608	3,363,608
		Intersection Improvements	79,800	379,800
		Quiet Zone Modifications	608,880	608,880
		Dark Sky Lighting	2,600,000	3,900,000
		Neighborhood Plans	250,000	250,000
		Corridor Study	-	125,000
		Country Club/Oakmont	-	115,000
120	Bicycle and Pedestrian Projects	General Planning	-	143,000
		FUTS Reserve	-	50,000
		Project Pre-Design	-	550,000
		Foxglenn Trail	-	10,000
		Spot Improvements	375,000	375,000
		Single Track Forest Access	50,000	114,000
		Mountain View Access	109,000	139,000
		Fourth Street Sidewalks	-	228,000
		Bikeway Spot Improvements	-	40,000
		Bike Routes	-	80,000

City of Flagstaff
Summary of Capital Improvement Program
2022-2023

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2022-2023
Transportation Fund - Continued				
		Butler Avenue and O'Leary Crossing	\$ -	450,000
		Signage Program	117,419	117,419
		Cedar Trail	35,000	35,000
		Switzer Canyon	1,500,000	1,500,000
		Florence/Walnut Trail	2,648,052	2,648,052
		Sidewalk Infill Program	350,000	350,000
		Sinclair Ridge Trail	80,000	80,000
		First Mile/Last Mile Bike and Pedestrian Projects	170,094	3,685,094
121	General Improvements	Reserve for Improvements	157,746	257,746
		HSIP Program	122,106	122,106
		General and Partnering Opportunities	1,460,223	9,960,223
		Traffic Engineering	-	125,000
		Transportation Fund Total	32,600,177	63,286,708
Beautification Fund				
212	Capital Improvements	City Hall Lawn Project	350,000	350,000
		Train Station Platform	356,819	356,819
		Urban Forest	100,000	100,000
		Downtown Tree Wells	200,000	200,000
		Buffalo Park Parking Lot	345,000	345,000
		East Route 66 - South Edge: Fanning to Route 66	223,900	223,900
		Library Entry (Art Base)	233,000	739,000
		Downtown Paver Redo	320,000	320,000
		Southside Greenspace	100,000	100,000
		Phoenix - San Francisco to Mikes Pike	175,000	175,000
		Phoenix Parking Plaza (Parking Hub)	245,000	470,000
		Route 66 Interpretive Trail	243,855	243,855
		Flowers and Flagpoles	23,880	23,880
		Aspen Bike and Pedestrian Enhancements	70,800	70,800
		ADOT Sites	173,800	273,800
		ADOT Beautification	90,000	90,000
		School Walkways; Pilot Project	88,000	88,000
		Mural Initiative	90,000	90,000
		Beautification - Route 66 and Ponderosa	-	30,000
		Indigenous Representation Base	275,000	275,000
		Airport Parking Lot	25,000	55,000
		Fourth Street/Lockett Roundabout	-	150,000
		Expanded Use of Right-of-Way	38,550	88,550
		Lone Tree Overpass	-	50,000
		Future Projects	40,000	304,000
		Beautification Fund Total	3,807,604	5,212,604
Arts and Science Fund				
216	Artwork Projects	Flagstaff Art Festival	-	50,000
		Courthouse Mosaic	2,500	2,500
		Mural Initiative/Alley Improvements	98,000	108,000
		Library Art Piece	20,000	20,000
		Neighborhood Plans Art Projects	50,000	50,000
		Eastside Neighborhoods	35,000	35,000
		Indigenous Representation	100,000	125,000
		Indoor Art	10,000	10,000
		Artwork at Transportation Center	-	35,000
		Contingency for Future Projects	179,000	228,000
		Arts and Science Fund Total	494,500	663,500
Recreation Fund				
158	BBB Rec Misc. Projects	Sports Courts	-	700,000
		Thorpe Park Annex	-	100,000
		Recreation Fund	-	800,000

City of Flagstaff
Summary of Capital Improvement Program
2022-2023

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2022-2023
Parking District Fund				
231	Parking	Southside Curbs	\$ -	40,000
		Property Acquisition	1,051,836	1,302,790
		Parking District Fund Total	1,051,836	1,342,790
Drinking Water Fund				
370	Water Capital Projects	Rio Flood Control Project Waterline Replacement	-	1,000,000
		Aging Water Infrastructure Replacement	-	200,000
		Water Vault/PRV Replacements	125,535	275,535
		Radio Read Meter Replacements	46,760	1,046,760
		Reserve for Improvements	-	300,000
		Water System Master Plan	-	150,000
		Water Rate Study	187,000	187,000
		Future Water Rights - Red Gap Waterline	45,012	45,012
		Route 66 Waterline Improvements	1,280,177	1,280,177
		New Well and Pumphouse	83,116	148,619
		Coconino Estates - Bundle #4	1,816,489	2,816,489
		Lake Mary Flocculations	376,727	3,626,727
		Soliers Waterline 12" Upsizing	1,306,176	1,306,176
		Lake Mary Land Acquisition	-	3,000,000
		McAllister - Well Design/Construction	148,912	148,912
		Switzer Canyon Line Ph. 4	477,912	1,977,912
		Water Energy Efficiency Upgrades	-	100,000
		Summit Waterline Replacement	291,902	291,902
		Phoenix Avenue Bridge Waterline Replacement	45,658	45,658
		Industrial/Huntington Waterline Replacement	556,146	556,146
		Water Resources Master Plan	150,000	150,000
		1st Ave TRENCH Waterline Replace	-	250,000
		Fort Tuthill Well	-	800,000
		SCADA Well Upgrades	-	30,000
		Drinking Water Fund Total	6,937,522	19,733,025
Wastewater Fund				
375	Wastewater Capital	Master Plan	-	200,000
		Energy Efficiency Program	417,875	917,875
		SCADA Upgrades	-	200,000
		Rio Two Bar Screens	-	1,000,000
		Aging Sewer Infrastructure Replacements	-	100,000
		Reserve for Improvements	-	300,000
		Rio de Flag Sewer Relocations	-	1,000,000
		Coconino Estates Bundle #4	883,315	883,315
		Sewer Rate Study	25,000	25,000
		Wildcat New Digester #3 and #4	-	1,750,000
		Wildcat Gen Bacher Rebuild	124,172	124,172
		First Ave/Rt. 66 Sewer Replacement	24,200	524,200
		Wildcat Primary Pump Station Imp	95,000	95,000
		Wildcat Expansion Design-Conceptual Design	50,000	1,050,000
		Wildcat Headworks	-	872,429
		Rio Clarifier Rebuild	179,860	429,860
		Rio Solids Treatment	600,000	12,700,000
		Headworks Rehab	-	1,500,000
		Rio Influent Grit Removal Project	-	750,000
		Wastewater Fund Total	2,399,422	24,421,851
Reclaimed Water Fund				
380	Reclaimed Water Capital Projects	8" Bottleneck - Replacement	33,433	533,433
		Rate Study-Reclaimed Portion	-	25,000
		Reclaim Water Meters and Vaults	150,000	175,000
		Rio de Flag Reclaimed Pump Valve Actuators	-	40,000
		Buffalo Park Chlorine Bldg. Upgrade	-	100,000

City of Flagstaff
Summary of Capital Improvement Program
2022-2023

Sect #	Section	Project	Carry Forward 2021-2022	Budget 2022-2023
Reclaimed Water Fund (Continued)				
		Rio Pressure Reg. Valve Station - Raise/Relocate	\$ -	750,000
		Reclaimed Water Fund Total	183,433	1,623,433
Stormwater Fund				
385	Stormwater Capital Projects	Rio de Flag	2,085,744	2,085,744
		Rio de Flag Downtown Mile	-	2,000,000
		Stormwater Capital Reserve	-	50,000
		Spot Improvements	-	165,000
		Wildwood Drainage Project	413,443	413,443
		Reserve for Improvements	-	21,000,000
		Phoenix Avenue Bridge - Construction	122,425	122,425
		Spruce Avenue Wash Dortha Inlet Improvements	2,715,281	2,715,281
		Spruce Wash Resiliency	14,815	14,815
		Killip Retention Basin	1,924,931	3,424,931
		Linda Vista Culvert Upsizing	-	1,300,000
		Cedar Avenue Culvert Upsizing	-	600,000
		Stormwater Fund Total	7,276,639	33,891,639
Solid Waste Fund				
165	Solid Waste - Landfill	Design and Permitting for Cell D Preparation	64,080	114,080
		Excavation of New Cell	694,481	1,069,481
		Construction of Landfill Cells	-	250,000
		Materials Recovery Facility	-	200,000
		Water Pumping Infrastructure	-	50,000
		South Borrow Pit Design	32,110	32,110
		Scale House Remodel	11,152	11,152
		NEPA Review	226,754	226,754
		Landfill Road Infrastructure Project	3,250,000	7,150,000
		Solid Waste Fund Total	4,278,577	9,103,577
Sustainability Fund				
170	Sustainability	Red Gap Ranch Photovoltaic Energy Project	350,000	350,000
		Sustainability Total	350,000	350,000
Airport Fund				
222	Airport Capital Projects	Airport Drainage Master Plan	255,310	255,310
		Multi-Use Equipment Building Design	507,548	507,548
		Multi-Use Building Construction	-	24,780,722
		Land Acquisition	750,000	2,750,000
		Design Apron Taxiway	800,000	800,000
		Runway Rehab	-	1,263,350
		Environmental Assessment	750,000	750,000
		Infrastructure Grant	-	1,493,448
		Parking Lot Environmental Assessment	-	500,000
		Bipartisan Infrastructure Law Grant 2022	-	1,481,017
		Bipartisan Infrastructure Law Grant 2023	-	1,400,000
		Airport Fund Total	3,062,858	35,981,395
Non-GO Capital Project Bond Fund				
426	Courthouse	Courthouse Parking Structure	4,247,557	4,247,557
422	USGS Office Building	USGS Buildings	200,000	210,500
		Non-GO Capital Project Bond Fund Total	4,447,557	4,458,057
GO Capital Project Bond Fund				
421	GO Capital Project Bond	FUTS Land Acquisition	2,086,289	2,086,289
		Ballot Initiatives	-	40,000,000
		GO Capital Project Bond Fund Total	2,086,289	42,086,289
		Total	\$ 87,063,182	293,817,654

City of Flagstaff
Debt Service Requirements
Fiscal Year 2022-2023

	Original Issue	Outstanding 7/1/22	Principal	Interest	Fiscal Charges	Total Requirements
General Fund						
Capital Lease - Renewable Energy Equipment	\$ 1,014,557	488,247	76,014	13,084	-	89,098
Certificates of Participation - Courthouse	3,845,000	3,640,000	105,000	115,725	1,000	221,725
<i>Proposed: Quint</i>	1,300,000	-	165,000	52,000	-	217,000
	<u>6,159,557</u>	<u>4,128,247</u>	<u>346,014</u>	<u>180,809</u>	<u>1,000</u>	<u>527,823</u>
Road Repair and Street Safety Fund						
Revenue Bonds - Series 2016 Road Repair	8,930,000	6,535,000	515,000	251,100	900	767,000
Revenue Bonds - Series 2018 Road Repair	10,000,000	8,600,000	400,000	318,513	1,250	719,763
	<u>18,930,000</u>	<u>15,135,000</u>	<u>915,000</u>	<u>569,613</u>	<u>2,150</u>	<u>1,486,763</u>
Roadway, Pedestrian, Bicycle and Safety Improvements						
<i>Proposed: Transportation</i>	17,200,000	-	-	1,548,000	-	1,548,000
	<u>17,200,000</u>	<u>-</u>	<u>-</u>	<u>1,548,000</u>	<u>-</u>	<u>1,548,000</u>
Economic Development Fund						
GADA Revenue Bonds - Series 2010A Incubator	3,370,000	1,820,000	170,000	77,863	500	248,363
	<u>3,370,000</u>	<u>1,820,000</u>	<u>170,000</u>	<u>77,863</u>	<u>500</u>	<u>248,363</u>
Parking District Fund						
Capital Lease - Parking Meters	1,000,000	481,998	101,780	13,245	-	115,025
	<u>1,000,000</u>	<u>481,998</u>	<u>101,780</u>	<u>13,245</u>	<u>-</u>	<u>115,025</u>
General Obligation Bond Fund						
Series 2013 - Capital Projects	11,460,000	5,990,000	760,000	196,850	1,600	958,450
Series 2014A - Capital Projects	6,600,000	4,790,000	285,000	187,750	500	473,250
Series 2016 - Capital Projects	16,105,000	13,110,000	655,000	511,300	500	1,166,800
Series 2020 - Courthouse/Public Safety	11,090,000	9,835,000	4,175,000	355,775	500	4,531,275
Series 2020 - WIFA - FWPP	5,000,000	4,778,464	225,685	17,403	69,984	313,072
Series 2011 - WIFA - Red Gap Shallow Wells	-	-	855,170	1,991	-	857,161
<i>Proposed - November 2022 Ballot Initiatives</i>	51,900,000	-	-	-	-	-
Arbitrage	-	-	-	-	2,500	2,500
	<u>102,155,000</u>	<u>38,503,464</u>	<u>6,955,855</u>	<u>1,271,069</u>	<u>75,584</u>	<u>8,302,508</u>
Pension Debt Service Fund						
Certificates of Participation - Pension	131,000,000	123,125,000	6,295,000	2,900,368	2,500	9,197,868
	<u>131,000,000</u>	<u>123,125,000</u>	<u>6,295,000</u>	<u>2,900,368</u>	<u>2,500</u>	<u>9,197,868</u>
Drinking Water Fund						
WIFA - 2010 Fort Tuthill Well Improvements	594,951	247,369	28,366	2,215	3,498	34,079
WIFA - 2010 Local Aquifer Study	1,100,000	516,538	59,231	4,626	7,304	71,161
GO - 2011 Red Gap Shallow Wells	1,633,933	936,467	81,298	7,510	7,024	95,832
Revenue Bonds - 2017 Refunding	6,389,858	4,362,120	950,728	49,061	675	1,000,464
Revenue Bonds - 2019 Projects	5,044,710	4,392,077	271,055	102,584	1,053	374,692
Revenue Bonds - 2022 Refunding	4,930,000	4,930,000	650,000	70,336	2,500	722,836
	<u>19,693,452</u>	<u>15,384,571</u>	<u>2,040,678</u>	<u>236,332</u>	<u>22,054</u>	<u>2,299,064</u>
Wastewater Fund						
Capital Lease - Renewable Energy Equipment	1,936,443	931,892	145,086	24,973	-	170,059
Revenue Bonds - 2017 Refunding	10,739,142	7,512,880	1,413,272	163,730	675	1,577,677
Revenue Bonds - 2019 Projects	4,540,290	3,952,923	243,945	92,324	947	337,216
	<u>17,215,875</u>	<u>12,397,695</u>	<u>1,802,303</u>	<u>281,027</u>	<u>1,622</u>	<u>2,084,952</u>
Stormwater Fund						
Revenue Bonds - Series 2022	4,092,000	4,092,000	234,000	66,679	2,500	303,179
WIFA - Series 2022 Projects	20,000,000	20,000,000	-	549,100	-	549,100
<i>Proposed: Stormwater Projects</i>	16,000,000	-	-	1,280,000	2,500	1,282,500
	<u>40,092,000</u>	<u>24,092,000</u>	<u>234,000</u>	<u>1,895,779</u>	<u>5,000</u>	<u>2,134,779</u>
Solid Waste Fund						
Certificates of Participation - Core Services	3,880,000	3,610,000	95,000	119,219	1,500	215,719
	<u>3,880,000</u>	<u>3,610,000</u>	<u>95,000</u>	<u>119,219</u>	<u>1,500</u>	<u>215,719</u>
Airport Fund						
Capital Lease - Hangars	2,782,598	533,801	204,743	26,993	-	231,736
	<u>2,782,598</u>	<u>533,801</u>	<u>204,743</u>	<u>26,993</u>	<u>-</u>	<u>231,736</u>
Total Debt Service Requirements	\$ 363,478,482	239,211,776	19,160,373	9,120,317	111,910	28,392,600

City of Flagstaff
General Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 43,166,102	44,999,542	57,093,185	62,133,123	33,194,695	32,877,196	33,256,937	33,776,766
Revenues								
Taxes								
Property Tax	6,961,062	7,017,500	7,016,000	7,066,000	7,116,000	7,166,000	7,216,000	7,266,000
Sales Tax	25,987,602	23,563,400	26,574,000	26,942,300	27,753,200	28,586,000	29,443,500	28,560,400
Franchise Fees	2,227,051	2,447,298	2,260,000	2,282,700	2,305,600	2,328,700	2,352,000	2,281,500
Intergovernmental								
State Shared Sales Tax	8,874,787	8,285,200	10,300,000	10,403,000	10,507,000	10,822,200	11,146,900	10,812,500
State Shared Income Tax	10,723,978	9,790,000	10,075,700	14,800,000	11,501,600	11,960,900	12,406,400	12,779,100
Auto Lieu Tax	4,169,172	3,718,300	4,011,000	4,011,000	4,011,000	4,131,300	4,255,200	4,127,500
Excise Tax	135,438	272,798	272,798	272,798	272,798	272,798	272,798	272,798
Federal Grants	1,130,718	3,269,668	2,849,157	17,177,243	626,437	171,378	171,378	171,378
State/Local Grants	1,200,444	3,071,419	2,150,965	3,988,076	590,990	590,990	590,990	590,990
Other IGA	1,204,117	1,154,418	1,154,418	1,098,718	1,091,218	1,091,218	1,091,218	1,091,218
Licenses and Permits								
Business Licenses	28,676	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	3,517,030	1,868,100	2,214,000	1,900,000	1,919,000	1,938,200	1,957,600	1,957,600
Other Licenses and Permits	1,629,550	996,880	996,880	997,380	997,885	998,395	998,910	999,430
Charges for Services								
Community Development	1,278,201	745,500	745,500	745,000	745,000	745,000	745,000	745,000
Parks and Recreation	132,668	542,870	542,870	1,082,870	1,622,870	1,622,870	1,622,870	1,622,870
Public Safety	840,369	745,780	745,780	750,097	754,457	758,862	763,312	767,804
Cemetery/General Government	277,879	184,741	184,741	186,563	188,403	190,262	192,140	194,036
Fines and Forfeitures								
Court Fines	490,145	476,301	476,301	712,475	719,600	726,797	734,065	741,406
Other Fines and Forfeitures	442,448	668,893	668,893	717,024	720,376	723,762	727,182	730,635
Other								
Rents	1,094,906	1,154,008	993,697	1,654,569	994,825	995,398	995,976	996,560
Investment Earnings	909,804	372,426	417,665	423,171	411,747	413,674	415,621	417,587
Miscellaneous	1,005,100	296,350	821,350	823,014	824,693	826,389	828,102	829,833
Other Financing Sources	-	-	-	1,300,000	-	-	-	-
Total Revenues	74,261,145	70,671,850	75,501,715	99,363,998	75,704,699	77,091,093	78,957,162	77,986,145
Transfers In								
COVID Relief	-	4,423,509	10,000,000	-	-	-	-	-
HURF	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Beautification	451,882	469,872	469,872	458,392	458,392	458,392	458,392	458,392
Economic Development	243,757	343,757	343,757	393,757	393,757	361,236	-	-
Tourism	25,000	-	-	25,000	25,000	25,000	25,000	25,000
Recreation - BBB	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Parking District	96,349	-	-	-	-	-	-	-
Special Assessment	122,989	-	-	-	-	-	-	-
Drinking Water	87,272	84,945	84,945	-	-	-	-	-
Airport	-	2,350,000	2,350,000	2,200,000	-	-	-	-
Capital Projects	30,075	-	-	-	-	-	-	-
Total Transfers In	3,369,671	11,781,522	17,358,013	5,664,338	3,464,338	3,431,817	3,070,581	3,070,581
Total Revenues and Transfers In	77,630,816	82,453,372	92,859,728	105,028,336	79,169,037	80,522,910	82,027,743	81,056,726
Total Sources of Funds	120,796,918	127,452,914	149,952,913	167,161,459	112,363,732	113,400,106	115,284,680	114,833,492

City of Flagstaff
General Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Uses of Funds								
Operating Expenditures								
General Administration	11,246,582	14,816,843	13,171,816	16,506,034	12,602,258	12,902,258	12,602,258	12,902,258
Management Services	4,057,286	5,002,102	4,665,288	5,684,459	4,927,424	4,927,424	4,927,424	4,927,424
Community Development	5,197,943	4,538,233	4,279,058	4,965,069	3,999,894	3,999,894	3,999,894	3,999,894
Fire	11,181,122	14,548,028	14,157,427	15,914,827	12,112,726	12,147,667	12,147,667	12,147,667
Police	18,844,486	21,006,228	20,710,610	22,726,460	19,010,785	19,010,785	19,010,785	19,010,785
Public Works	7,249,907	11,875,599	10,354,288	4,506,898	2,275,223	2,275,223	2,275,223	2,275,223
Economic Vitality	119,599	202,834	127,834	258,918	133,918	133,918	133,918	133,918
City Engineering	-	1,952,513	1,944,513	2,024,281	1,900,981	1,900,981	1,900,981	1,900,981
Parks, Recreation, Open Space and Ever	-	-	-	9,620,759	8,725,739	8,725,739	8,725,739	8,725,739
Non-Departmental	3,356,469	5,336,666	3,000,732	9,954,486	2,112,568	2,112,568	2,112,568	2,112,568
Contingency	24,006	3,196,810	368,750	2,928,060	2,514,000	2,514,000	2,514,000	625,000
Less: Indirect Charges	(6,490,955)	(7,067,909)	(7,067,909)	(7,304,025)	(6,988,824)	(6,988,824)	(6,988,824)	(6,988,824)
Total Operating Expenditures	54,786,445	75,407,947	65,712,407	87,786,226	63,326,692	63,661,633	63,361,633	61,772,633
Debt Service								
Leases - Energy	87,742	91,703	91,703	89,098	95,275	95,275	95,275	95,275
Leases - Fire Equipment	29,824	27,340	27,340	217,000	217,000	217,000	217,000	217,000
Certificates of Participation	221,379	223,078	223,078	221,725	221,725	221,725	221,725	221,725
Total Debt Service	338,945	342,121	342,121	527,823	534,000	534,000	534,000	534,000
Future Uses								
Total Ongoing	-	-	-	-	1,675,000	3,401,000	5,179,000	7,011,000
Total One-Time	-	-	-	-	1,108,000	900,000	900,000	900,000
Total Future Uses	-	-	-	-	2,783,000	4,301,000	6,079,000	7,911,000
Capital Expenditures								
Fleet	75,580	3,732,038	2,551,842	7,382,826	765,000	765,000	765,000	765,000
Operating	226,727	1,460,549	948,307	6,588,242	1,510,000	310,000	310,000	310,000
Capital Improvement Projects	417,952	3,864,101	265,102	19,244,676	-	-	-	-
Total Capital Expenditures	720,259	9,056,688	3,765,251	33,215,744	2,275,000	1,075,000	1,075,000	1,075,000
Total Expenditures	55,845,649	84,806,756	69,819,779	121,529,793	68,918,692	69,571,633	71,049,633	71,292,633
Transfers Out								
Housing and Community Services	-	753,000	753,000	518,669	-	-	-	-
Library	1,557,710	1,596,313	1,596,313	1,726,313	1,596,313	1,596,313	1,596,313	1,596,313
HURF	-	-	475,000	-	-	-	-	-
Economic Development	247,000	472,000	572,000	247,000	247,000	247,000	247,000	247,000
Tourism Fund	-	-	125,000	-	-	-	-	-
BBB-Recreation Fund	-	-	370,000	-	-	-	-	-
Parking District	-	-	272,316	-	-	-	-	-
Pension Debt Service	3,623,711	8,737,995	8,737,995	8,737,975	8,271,347	8,270,039	8,271,783	8,269,576
Environmental Management	170,767	925,708	795,708	996,514	145,759	145,759	145,759	145,759
Airport	1,884,501	2,781,222	2,665,499	-	307,425	312,425	197,425	197,425
Capital Projects	374,395	3,718,482	1,637,180	210,500	-	-	-	-
Total Transfers Out	7,858,084	18,984,720	18,000,011	12,436,971	10,567,844	10,571,536	10,458,280	10,456,073
Excess Revenues Over Expenditures	13,927,083	(21,338,104)	5,039,938	(28,938,428)	(317,499)	379,741	519,830	(691,980)
Total Uses of Funds	63,703,733	103,791,476	87,819,790	133,966,764	79,486,536	80,143,169	81,507,913	81,748,706
Ending Fund Balance	\$ 57,093,185	23,661,438	62,133,123	33,194,695	32,877,196	33,256,937	33,776,766	33,084,786

City of Flagstaff
Housing and Community Services Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,047,022	1,227,592	1,479,965	2,285,572	182,962	183,962	184,962	185,962
Revenues								
Intergovernmental	1,365,160	3,215,356	1,960,679	3,333,991	1,345,000	1,345,000	1,345,000	1,345,000
Investment Earnings	8,827	4,000	6,318	4,000	1,000	1,000	1,000	1,000
Miscellaneous	993,228	-	257,142	-	-	-	-	-
Total Revenues	2,367,215	3,219,356	2,224,139	3,337,991	1,346,000	1,346,000	1,346,000	1,346,000
Transfers In								
General Fund	-	753,000	753,000	518,669	-	-	-	-
Total Transfers In	-	753,000	753,000	518,669	-	-	-	-
Total Sources of Funds	3,414,237	5,199,948	4,457,104	6,142,232	1,528,962	1,529,962	1,530,962	1,531,962
Uses of Funds								
Expenditures								
Operating	1,934,272	5,020,005	2,171,532	5,959,270	1,345,000	1,345,000	1,345,000	1,345,000
Total Expenditures	1,934,272	5,020,005	2,171,532	5,959,270	1,345,000	1,345,000	1,345,000	1,345,000
Total Uses of Funds	1,934,272	5,020,005	2,171,532	5,959,270	1,345,000	1,345,000	1,345,000	1,345,000
Ending Fund Balance	\$ 1,479,965	179,943	2,285,572	182,962	183,962	184,962	185,962	186,962

City of Flagstaff
 COVID Relief Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	3,118,516	-	-	-	-
Revenues								
Grants and entitlements	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Total Revenues	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Total Sources of Funds	1,934,046	15,238,257	15,238,257	3,118,516	-	-	-	-
Uses of Funds								
Expenditures								
Operating	1,934,046	6,171,965	2,119,741	3,118,516	-	-	-	-
Total Expenditures	1,934,046	6,171,965	2,119,741	3,118,516	-	-	-	-
Transfers Out								
General Fund	-	4,423,509	10,000,000	-	-	-	-	-
HURF	-	986,611	-	-	-	-	-	-
Beautification	-	450,800	-	-	-	-	-	-
Economic Development	-	214,175	-	-	-	-	-	-
Tourism	-	670,000	-	-	-	-	-	-
Arts and Science	-	169,075	-	-	-	-	-	-
Recreation	-	743,750	-	-	-	-	-	-
Parking	-	1,408,372	-	-	-	-	-	-
Total Transfers Out	-	9,066,292	10,000,000	-	-	-	-	-
Total Uses of Funds	1,934,046	15,238,257	12,119,741	3,118,516	-	-	-	-
Ending Fund Balance	\$ -	-	3,118,516	-	-	-	-	-

City of Flagstaff
Library Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 3,958,265	5,331,941	4,685,052	3,764,301	1,935,976	1,904,408	1,837,545	1,733,890
Revenues								
Intergovernmental	3,903,709	3,881,302	3,881,302	4,106,938	4,106,544	4,208,629	4,313,254	4,420,482
Investment Earnings	35,779	39,529	39,529	39,727	39,926	40,126	40,327	40,529
Miscellaneous	66,165	41,000	41,000	41,000	41,000	41,000	41,000	41,000
Total Revenues	4,005,653	3,961,831	3,961,831	4,187,665	4,187,470	4,289,755	4,394,581	4,502,011
Transfers In								
Tourism	66,500	-	-	66,500	66,500	66,500	66,500	66,500
Beautification	625	-	-	-	-	-	-	-
General Fund	1,557,710	1,596,313	1,596,313	1,726,313	1,596,313	1,596,313	1,596,313	1,596,313
Total Transfers In	1,624,835	1,596,313	1,596,313	1,792,813	1,662,813	1,662,813	1,662,813	1,662,813
Total Sources of Funds	9,588,753	10,890,085	10,243,196	9,744,779	7,786,259	7,856,976	7,894,938	7,898,715
Uses of Funds								
Expenditures								
Indirect	511,504	562,564	562,564	534,744	548,113	561,816	575,861	590,258
Library City Direct	3,095,548	4,067,083	3,966,862	4,230,341	4,135,929	4,234,614	4,336,260	4,440,955
Library County	577,167	665,480	665,480	682,302	700,518	719,257	738,536	758,370
Library Grants	66,745	45,000	45,000	100,000	-	-	-	-
County Wide Projects and Growth	400,827	1,238,989	1,238,989	491,026	497,291	503,744	510,391	517,237
Capital	251,910	1,478,390	-	1,670,390	-	-	-	-
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	4,903,701	8,157,506	6,478,895	7,808,803	5,881,851	6,019,431	6,161,048	6,306,820
Total Uses of Funds	4,903,701	8,157,506	6,478,895	7,808,803	5,881,851	6,019,431	6,161,048	6,306,820
Ending Fund Balance	\$ 4,685,052	2,732,579	3,764,301	1,935,976	1,904,408	1,837,545	1,733,890	1,591,895

City of Flagstaff
Highway User Revenue Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 9,406,047	7,940,543	9,224,129	10,929,928	6,419,005	7,006,369	7,621,303	5,985,557
Revenues								
Taxes	-	80,000	-	-	-	-	-	-
Grants and entitlements	9,191,151	8,556,425	9,374,974	9,539,036	9,705,969	9,875,823	10,048,650	9,747,191
Licenses and Permits	157,743	-	-	-	-	-	-	-
Investment Earnings	53,836	40,000	46,000	55,000	32,000	35,000	38,000	30,000
Contributions	52,795	1,790,000	-	3,440,000	-	-	-	-
Miscellaneous	42,524	-	-	-	-	-	-	-
Total Revenues	9,498,049	10,466,425	9,420,974	13,034,036	9,737,969	9,910,823	10,086,650	9,777,191
Transfers In								
General Fund	-	-	475,000	-	-	-	-	-
Transportation	938,745	8,562,944	1,169,131	21,355,593	-	-	-	-
COVID Relief	-	986,611	-	-	-	-	-	-
Total Transfers in	938,745	9,549,555	1,644,131	21,355,593	-	-	-	-
Total Sources of Funds	19,842,841	27,956,523	20,289,234	45,319,557	16,156,974	16,917,192	17,707,953	15,762,748
Uses of Funds								
Expenditures								
Indirect	1,147,404	1,339,974	1,339,974	1,292,913	1,325,236	1,358,367	1,392,326	1,427,134
Operating	4,126,623	5,009,188	4,819,188	4,975,462	4,812,369	4,924,522	5,039,718	5,158,046
Capital	5,231,685	15,817,570	2,687,144	32,519,177	3,000,000	3,000,000	5,277,352	3,000,000
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	10,505,712	22,266,732	8,846,306	38,887,552	9,137,605	9,282,889	11,709,396	9,585,180
Transfers Out								
General Fund	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Capital Projects	100,000	500,000	500,000	-	-	-	-	-
Total Transfers Out	113,000	513,000	513,000	13,000	13,000	13,000	13,000	13,000
Total Uses of Funds	10,618,712	22,779,732	9,359,306	38,900,552	9,150,605	9,295,889	11,722,396	9,598,180
Ending Fund Balance	\$ 9,224,129	5,176,791	10,929,928	6,419,005	7,006,369	7,621,303	5,985,557	6,164,568

City of Flagstaff
Transportation Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 39,265,578	48,394,615	50,906,900	63,283,654	20,470,922	21,589,638	17,092,668	20,016,138
Revenues								
Taxes	30,757,600	28,053,400	31,764,900	32,213,900	33,183,900	34,179,500	35,204,900	34,148,800
Grants	-	6,141,624	-	6,285,699	632,800	1,955,200	-	-
Bond Proceeds	-	-	-	17,200,000	2,265,000	16,050,000	29,500,000	14,655,000
Investment Earnings	379,586	239,000	251,000	258,000	103,000	108,000	86,000	101,000
Miscellaneous	274,067	546,458	-	546,458	-	-	-	-
Total Revenues	31,411,253	34,980,482	32,015,900	56,504,057	36,184,700	52,292,700	64,790,900	48,904,800
Transfers In								
FMPO	34,130	-	-	-	-	-	-	-
FUTS	-	2,648,052	2,650,887	-	-	-	-	-
Transportation	-	3,470,933	1,253,871	1,797,301	-	-	-	-
Total Transfers In	34,130	6,118,985	3,904,758	1,797,301	-	-	-	-
Total Sources of Funds	70,710,961	89,494,082	86,827,558	121,585,012	56,655,622	73,882,338	81,883,568	68,920,938
Uses of Funds								
Expenditures								
Indirect	328,645	274,681	274,681	274,127	280,980	288,005	295,205	302,585
Operating	3,879,973	8,126,231	4,824,917	11,365,598	5,495,156	5,631,517	5,771,277	5,914,521
Capital	10,961,147	52,104,398	13,533,641	63,286,708	26,050,685	46,047,685	48,099,685	29,055,684
Total Expenditures	15,169,765	60,505,310	18,633,239	74,926,433	31,826,821	51,967,207	54,166,167	35,272,790
Transfers Out								
HURF	938,745	8,562,944	1,169,131	21,355,593	-	-	-	-
Transportation	-	3,470,933	1,253,871	1,797,301	-	-	-	-
FUTS	-	1,000,000	1,000,000	-	-	-	-	-
Total Transfers Out	938,745	13,033,877	3,423,002	23,152,894	-	-	-	-
Debt Service	3,695,551	1,487,663	1,487,663	3,034,763	3,239,163	4,822,463	7,701,263	9,023,313
Total Uses of Funds	19,804,061	75,026,850	23,543,904	101,114,090	35,065,984	56,789,670	61,867,430	44,296,103
Ending Fund Balance	\$ 50,906,900	14,467,232	63,283,654	20,470,922	21,589,638	17,092,668	20,016,138	24,624,835

City of Flagstaff
 Beautification Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 7,205,160	7,665,244	8,075,843	8,898,095	4,419,404	3,913,348	3,224,437	2,822,649
Revenues								
BBB Tax	1,809,530	1,756,700	1,990,000	2,029,800	2,090,700	2,153,400	2,218,000	2,151,400
Intergovernmental	-	50,000	50,000	-	-	-	-	-
Investment Earnings	65,593	38,000	38,000	44,000	22,000	20,000	16,000	14,000
Miscellaneous	3,575	-	-	-	-	-	-	-
Total Revenues	1,878,698	1,844,700	2,078,000	2,073,800	2,112,700	2,173,400	2,234,000	2,165,400
Transfers In								
COVID Relief	-	450,800	-	-	-	-	-	-
Total Transfers In	-	450,800	-	-	-	-	-	-
Total Sources of Funds	9,083,858	9,960,744	10,153,843	10,971,895	6,532,104	6,086,748	5,458,437	4,988,049
Uses of Funds								
Expenditures								
Operating	349,585	625,863	519,863	790,615	648,329	657,298	666,532	676,036
Capital	175,923	5,502,004	236,013	5,263,484	1,472,000	1,696,300	1,450,000	1,800,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	525,508	6,137,867	755,876	6,064,099	2,120,329	2,353,598	2,116,532	2,476,036
Transfers Out								
General Fund	451,882	469,872	469,872	458,392	468,427	478,713	489,256	500,062
Library	625	-	-	-	-	-	-	-
SEMS	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Transfers Out	482,507	499,872	499,872	488,392	498,427	508,713	519,256	530,062
Total Uses of Funds	1,008,015	6,637,739	1,255,748	6,552,491	2,618,756	2,862,311	2,635,788	3,006,098
Ending Fund Balance	\$ 8,075,843	3,323,005	8,898,095	4,419,404	3,913,348	3,224,437	2,822,649	1,981,951

City of Flagstaff
Economic Development Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 469,083	390,141	495,277	707,700	149,690	181,912	271,890	750,166
Revenues								
BBB Tax	860,205	834,400	945,250	964,200	993,100	1,022,900	1,053,600	1,021,900
Investment Earnings	4,371	6,437	8,172	11,677	2,470	3,002	4,486	12,378
Rents	321,090	380,686	380,686	403,100	426,562	439,073	446,634	454,247
Miscellaneous	50	-	-	-	-	-	-	-
Total Revenues	1,185,716	1,221,523	1,334,108	1,378,977	1,422,132	1,464,975	1,504,720	1,488,525
Transfers In								
General Fund	247,000	472,000	572,000	247,000	247,000	247,000	247,000	247,000
COVID Relief	-	214,175	-	-	-	-	-	-
Total Transfers In	247,000	686,175	572,000	247,000	247,000	247,000	247,000	247,000
Total Sources of Funds	1,901,799	2,297,839	2,401,385	2,333,677	1,818,822	1,893,887	2,023,610	2,485,691
Uses of Funds								
Expenditures								
Operating	915,711	1,492,070	1,099,447	1,496,867	997,122	1,012,380	1,028,031	1,044,083
Contingency	-	45,000	-	45,000	-	-	-	-
Total Expenditures	915,711	1,537,070	1,099,447	1,541,867	997,122	1,012,380	1,028,031	1,044,083
Debt Service								
Debt Service	247,054	250,481	250,481	248,363	246,031	248,381	245,413	246,750
Total Debt Service	247,054	250,481	250,481	248,363	246,031	248,381	245,413	246,750
Transfers Out								
General Fund	243,757	343,757	343,757	393,757	393,757	361,236	-	-
Total Transfers Out	243,757	343,757	343,757	393,757	393,757	361,236	-	-
Total Uses of Funds	1,406,522	2,131,308	1,693,685	2,183,987	1,636,910	1,621,997	1,273,444	1,290,833
Ending Fund Balance	\$ 495,277	166,531	707,700	149,690	181,912	271,890	750,166	1,194,858

City of Flagstaff
Tourism Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 946,095	555,521	1,341,618	1,518,732	1,111,533	1,398,372	1,710,185	2,048,013
Revenues								
BBB Tax	2,716,233	2,635,000	2,985,000	3,044,700	3,136,000	3,230,100	3,327,000	3,227,200
Retail Sales	121,860	124,594	124,594	125,840	127,098	128,369	129,653	130,950
Investment Earnings	9,393	2,778	2,778	7,594	5,558	6,992	8,551	10,240
Miscellaneous	17,980	16,026	16,026	16,186	16,348	16,511	16,676	16,843
Total Revenues	2,865,466	2,778,398	3,128,398	3,194,320	3,285,004	3,381,972	3,481,880	3,385,233
Transfers In								
General Fund	-	-	125,000	-	-	-	-	-
COVID Relief	-	670,000	-	-	-	-	-	-
Total Transfers In	-	670,000	125,000	-	-	-	-	-
Total Sources of Funds	3,811,561	4,003,919	4,595,016	4,713,052	4,396,537	4,780,344	5,192,065	5,433,246
Uses of Funds								
Expenditures								
Operating	2,314,873	3,076,284	3,076,284	3,191,449	2,843,095	2,915,089	2,988,982	3,064,824
Capital	-	80,000	-	80,000	-	-	-	-
Contingency	-	50,000	-	175,000	-	-	-	-
Total Expenditures	2,314,873	3,206,284	3,076,284	3,446,449	2,843,095	2,915,089	2,988,982	3,064,824
Transfers Out								
Library	66,500	-	-	66,500	66,500	66,500	66,500	66,500
General Fund	25,000	-	-	25,000	25,000	25,000	25,000	25,000
Solid Waste	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Transfers Out	155,070	-	-	155,070	155,070	155,070	155,070	155,070
Total Uses of Funds	2,469,943	3,206,284	3,076,284	3,601,519	2,998,165	3,070,159	3,144,052	3,219,894
Ending Fund Balance	\$ 1,341,618	797,635	1,518,732	1,111,533	1,398,372	1,710,185	2,048,013	2,213,352

City of Flagstaff
Arts and Science Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 901,077	865,150	962,906	1,093,649	591,170	645,226	704,736	826,212
Revenues								
BBB Tax	678,089	658,800	746,250	761,200	784,000	807,500	831,800	806,800
Investment Earnings	7,371	4,000	4,000	5,000	3,000	3,000	4,000	4,000
Total Revenues	685,460	662,800	750,250	766,200	787,000	810,500	835,800	810,800
Transfers In								
COVID Relief	-	169,075	-	-	-	-	-	-
Total Transfers In	-	169,075	-	-	-	-	-	-
Total Sources of Funds	1,586,537	1,697,025	1,713,156	1,859,849	1,378,170	1,455,726	1,540,536	1,637,012
Uses of Funds								
Expenditures								
Operating	557,345	624,632	524,632	595,179	607,944	620,990	634,324	647,952
Capital	66,286	715,375	94,875	663,500	125,000	130,000	80,000	279,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	623,631	1,350,007	619,507	1,268,679	732,944	750,990	714,324	926,952
Total Uses of Funds	623,631	1,350,007	619,507	1,268,679	732,944	750,990	714,324	926,952
Ending Fund Balance	\$ 962,906	347,018	1,093,649	591,170	645,226	704,736	826,212	710,060

City of Flagstaff
Recreation Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 994,991	1,118,334	1,680,053	1,231,714	502,325	870,336	1,342,847	1,924,958
Revenues								
BBB Tax	2,987,469	2,898,500	3,283,500	3,349,200	3,449,600	3,553,100	3,659,700	3,549,900
Investment Earnings	7,298	5,000	5,000	6,000	3,000	4,000	7,000	10,000
Intergovernmental	-	-	-	300,000	300,000	300,000	300,000	300,000
Total Revenues	2,994,767	2,903,500	3,288,500	3,655,200	3,752,600	3,857,100	3,966,700	3,859,900
Transfers In								
COVID Relief	-	743,750	-	-	-	-	-	-
General Fund	-	-	370,000	-	-	-	-	-
Total Transfers In	-	743,750	370,000	-	-	-	-	-
Total Sources of Funds	3,989,758	4,765,584	5,338,553	4,886,914	4,254,925	4,727,436	5,309,547	5,784,858
Uses of Funds								
Expenditures								
Operating	10,358	10,400	10,400	10,400	10,400	10,400	10,400	10,400
Capital	-	-	-	1,800,000	800,000	800,000	800,000	800,000
Total Expenditures	10,358	10,400	10,400	1,810,400	810,400	810,400	810,400	810,400
Transfers Out								
General Fund	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Total Transfers Out	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Total Uses of Funds	2,309,705	4,106,839	4,106,839	4,384,589	3,384,589	3,384,589	3,384,589	3,384,589
Ending Fund Balance	\$ 1,680,053	658,745	1,231,714	502,325	870,336	1,342,847	1,924,958	2,400,269

City of Flagstaff
 Parking District Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,390,727	920,440	1,029,174	1,600,826	404,332	582,364	772,688	975,655
Revenues								
Parking	357,090	1,230,850	1,202,850	1,225,907	1,250,175	1,274,925	1,300,166	1,325,908
Investment Earnings	10,836	13,800	7,000	24,000	6,100	8,700	11,600	14,600
Miscellaneous	1,136	-	-	-	-	-	-	-
Total Revenues	369,062	1,244,650	1,209,850	1,249,907	1,256,275	1,283,625	1,311,766	1,340,508
Transfers In								
COVID Relief	-	1,408,372	-	-	-	-	-	-
General Fund	-	-	272,316	-	-	-	-	-
Total Transfers In	-	1,408,372	272,316	-	-	-	-	-
Total Sources of Funds	1,759,789	3,573,462	2,511,340	2,850,733	1,660,607	1,865,989	2,084,454	2,316,163
Uses of Funds								
Expenditures								
Indirect	62,203	64,354	64,354	61,877	63,115	64,377	65,665	66,978
Operating	457,038	807,135	731,135	846,709	850,103	863,899	878,109	892,746
Capital	-	1,091,836	-	1,392,790	50,000	50,000	50,000	10,000
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	519,241	1,993,325	795,489	2,331,376	963,218	978,276	993,774	969,724
Debt Service								
Debt Service	115,025	115,025	115,025	115,025	115,025	115,025	115,025	57,513
Total Debt Service	115,025	115,025	115,025	115,025	115,025	115,025	115,025	57,513
Transfers Out								
General Fund	96,349	-	-	-	-	-	-	-
Total Transfers Out	96,349	-	-	-	-	-	-	-
Total Uses of Funds	730,615	2,108,350	910,514	2,446,401	1,078,243	1,093,301	1,108,799	1,027,237
Ending Fund Balance	\$ 1,029,174	1,465,112	1,600,826	404,332	582,364	772,688	975,655	1,288,927

City of Flagstaff
Water Resource and Infrastructure Protection Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	563,299	815,064	927,627	972,182	999,712	1,012,232	1,009,017
Revenues								
Water Resource Protection Fee	1,240,175	1,228,220	1,239,000	1,277,380	1,290,154	1,303,056	1,316,087	1,329,248
Intergovernmental	8,863	-	-	1,200,000	-	-	-	-
Investment Earnings	2,145	3,000	3,000	5,000	5,000	5,000	5,000	5,000
Total Revenues	1,251,183	1,231,220	1,242,000	2,482,380	1,295,154	1,308,056	1,321,087	1,334,248
Total Sources of Funds	1,251,183	1,794,519	2,057,064	3,410,007	2,267,336	2,307,768	2,333,319	2,343,265
Uses of Funds								
Expenditures								
Indirect	-	-	-	78,968	80,942	82,966	85,040	87,166
Operating	363,568	945,479	945,479	2,074,900	912,548	938,464	965,119	992,534
Capital	-	-	-	100,000	100,000	100,000	100,000	100,000
Total Expenditures	363,568	945,479	945,479	2,253,868	1,093,490	1,121,430	1,150,159	1,179,700
Transfers Out								
Pension Debt Service	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Total Transfers Out	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Total Uses of Funds	436,119	1,129,437	1,129,437	2,437,825	1,267,624	1,295,536	1,324,302	1,353,796
Ending Fund Balance	\$ 815,064	665,082	927,627	972,182	999,712	1,012,232	1,009,017	989,469

City of Flagstaff
 General Obligation Bond Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	-	-	-	-	-
Transfers In								
Secondary Property Tax	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Transfers In	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Sources of Funds	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Uses of Funds								
Debt Service								
Debt Service	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Debt Service	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Uses of Funds	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Ending Fund Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
 Secondary Property Tax Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 7,142,642	7,274,913	7,249,591	7,733,163	7,676,369	8,577,300	8,704,797	9,096,504
Revenues								
Secondary Property Taxes	7,385,677	7,835,974	7,835,974	8,206,714	8,206,714	8,206,714	8,534,983	8,876,382
Investment Earnings	24,642	36,000	36,000	39,000	38,000	43,000	44,000	45,000
Total Revenues	7,410,319	7,871,974	7,871,974	8,245,714	8,244,714	8,249,714	8,578,983	8,921,382
Total Sources of Funds	14,552,961	15,146,887	15,121,565	15,978,877	15,921,083	16,827,014	17,283,780	18,017,886
Uses of Funds								
Transfers Out								
GO Bonds	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Transfers Out	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Total Uses of Funds	7,303,370	7,388,402	7,388,402	8,302,508	7,343,783	8,122,217	8,187,276	8,499,772
Ending Fund Balance	\$ 7,249,591	7,758,485	7,733,163	7,676,369	8,577,300	8,704,797	9,096,504	9,518,114

City of Flagstaff
Pension Debt Service Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	14,239,000	14,252,384	14,323,384	14,395,384	14,467,384	14,539,384	14,612,384
Revenues								
Investment Earnings	12,445	71,000	71,000	72,000	72,000	72,000	73,000	73,000
Other Financing Sources	131,000,000	-	-	-	-	-	-	-
Total Revenues	131,012,445	71,000	71,000	72,000	72,000	72,000	73,000	73,000
Transfers In								
General Fund	3,623,711	8,737,995	8,737,995	8,737,975	8,271,346	8,270,038	8,271,782	8,269,576
Water Resource Protection Fund	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Airport	122,191	275,937	275,937	275,936	261,200	261,159	261,214	261,145
Total Transfers In	3,818,453	9,197,890	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139	8,704,817
Total Sources of Funds	134,830,898	23,507,890	23,521,274	23,593,252	23,174,064	23,244,687	23,319,523	23,390,201
Uses of Funds								
Expenditures								
Operating	116,758,811	-	-	-	-	-	-	-
Total Expenditures	116,758,811	-	-	-	-	-	-	-
Debt Service	3,819,703	9,197,890	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139	8,704,817
Total Uses of Funds	120,578,514	9,197,890	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139	8,704,817
Ending Fund Balance	\$ 14,252,384	14,310,000	14,323,384	14,395,384	14,467,384	14,539,384	14,612,384	14,685,384

City of Flagstaff
Perpetual Care Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 352,803	366,929	375,894	390,260	404,871	419,731	434,845	450,217
Revenues								
Contributions	19,910	10,082	10,082	10,284	10,490	10,700	10,914	11,132
Investment Earnings	3,181	4,284	4,284	4,327	4,370	4,414	4,458	4,503
Total Revenues	23,091	14,366	14,366	14,611	14,860	15,114	15,372	15,635
Total Sources of Funds	375,894	381,295	14,366	404,871	419,731	434,845	450,217	465,852
Uses of Funds								
Expenditures								
Operating	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
Total Uses of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	\$ 375,894	381,295	390,260	404,871	419,731	434,845	450,217	465,852

City of Flagstaff
 Capital Projects Fund
 Non-GO Bond Funded Projects
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 5,835,477	685,424	621,291	2,247,557	-	-	-	-
Revenues								
Grants	30,000	-	-	-	-	-	-	-
Real Estate Proceeds	-	2,000,000	-	2,000,000	-	-	-	-
Investment Earnings	6,122	-	-	-	-	-	-	-
Other Financing Sources	-	27,900,000	-	-	37,700,000	10,000,000	5,061,000	50,000
Total Revenues	36,122	29,900,000	-	2,000,000	37,700,000	10,000,000	5,061,000	50,000
Transfers In								
General Fund	374,395	3,718,482	1,637,180	210,500	-	-	-	-
Total Transfers In	374,395	3,718,482	1,637,180	210,500	-	-	-	-
Total Sources of Funds	6,245,994	34,303,906	2,258,471	4,458,057	37,700,000	10,000,000	5,061,000	50,000
Uses of Funds								
Expenditures								
Capital	5,624,628	34,303,906	10,914	4,458,057	37,700,000	10,000,000	5,061,000	50,000
Total Expenditures	5,624,628	34,303,906	10,914	4,458,057	37,700,000	10,000,000	5,061,000	50,000
Transfers Out								
General Fund	75	-	-	-	-	-	-	-
Total Transfers In	75	-	-	-	-	-	-	-
Total Uses of Funds	5,624,703	34,303,906	10,914	4,458,057	37,700,000	10,000,000	5,061,000	50,000
Ending Fund Balance	\$ 621,291	-	2,247,557	-	-	-	-	-

City of Flagstaff
 Capital Projects Fund
 GO Bond Funded Projects
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ (622,815)	4,586,963	1,648,798	2,086,289	-	-	-	-
Revenues								
Intergovernmental	246,007	601,676	417,950	260,013	-	-	-	-
Investment Earnings	4,640	-	-	-	-	-	-	-
Other Financing Sources	3,094,937	-	580,509	22,303,708	-	-	-	-
Total Revenues	3,345,584	601,676	998,459	22,563,721	-	-	-	-
Transfers In								
HURF	100,000	500,000	500,000	-	-	-	-	-
Total Transfers In	100,000	500,000	500,000	-	-	-	-	-
Total Sources of Funds	2,822,769	5,688,639	3,147,257	24,650,010	-	-	-	-
Uses of Funds								
Expenditures								
Operating	579,848	3,368,104	839,464	2,563,721	-	-	-	-
Capital	564,123	2,320,535	221,504	22,086,289	-	-	-	-
Total Expenditures	1,143,971	5,688,639	1,060,968	24,650,010	-	-	-	-
Transfers Out								
General Fund	30,000	-	-	-	-	-	-	-
Total Transfers Out	30,000	-	-	-	-	-	-	-
Total Uses of Funds	1,173,971	5,688,639	1,060,968	24,650,010	-	-	-	-
Ending Fund Balance	\$ 1,648,798	-	2,086,289	-	-	-	-	-

City of Flagstaff
Drinking Water Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 25,368,278	26,884,740	24,945,469	27,637,218	15,190,920	13,358,166	11,872,919	10,892,835
Revenues								
Intergovernmental	-	-	-	4,250,000	1,375,000	1,500,000	-	875,000
Drinking Water	18,573,705	17,090,994	17,600,512	17,795,059	17,971,964	18,150,637	18,331,097	18,513,363
Capacity Fees	1,919,786	1,848,704	1,848,704	1,867,191	1,885,863	1,904,722	1,961,864	2,020,720
Investment Earnings	235,473	134,424	124,727	138,186	75,955	66,791	59,365	54,464
Rents	20,000	5,150	5,150	5,150	5,150	5,150	5,150	5,150
Miscellaneous	36,865	-	3,900	-	-	-	-	-
Total Revenues	20,785,829	19,079,272	19,582,993	24,055,586	21,313,932	21,627,300	20,357,476	21,468,697
Transfers In								
Wastewater	1,007,427	1,798,013	1,803,447	1,802,079	1,401,647	1,487,227	1,580,460	1,487,851
Reclaimed Water	42,927	138,228	124,477	114,230	93,305	84,261	74,556	61,159
Stormwater	6,281	7,146	11,387	208,117	117,278	145,911	126,260	159,746
Total Transfers In	1,056,635	1,943,387	1,939,311	2,124,426	1,612,230	1,717,399	1,781,276	1,708,756
Total Sources of Funds	47,210,742	47,907,399	46,467,773	53,817,230	38,117,082	36,702,865	34,011,671	34,070,288
Uses of Funds								
Expenditures								
Indirect	1,712,061	1,847,561	1,847,561	1,921,131	1,940,300	1,959,700	1,979,300	1,999,100
Operating	10,571,483	11,763,669	10,942,217	12,744,266	10,883,000	11,101,400	11,325,400	11,555,300
Capital	7,576,958	22,753,656	3,470,980	20,661,849	10,085,750	10,119,750	8,169,750	9,569,750
Contingency	-	1,000,000	-	1,000,000	-	-	-	-
Total Expenditures	19,860,502	37,364,886	16,260,758	36,327,246	22,909,050	23,180,850	21,474,450	23,124,150
Debt Service	2,317,499	2,438,184	2,484,852	2,299,064	1,849,866	1,649,096	1,644,386	1,646,454
Total Debt Service	2,317,499	2,438,184	2,484,852	2,299,064	1,849,866	1,649,096	1,644,386	1,646,454
Transfers Out								
General Fund	87,272	84,945	84,945	-	-	-	-	-
Total Transfers Out	87,272	84,945	84,945	-	-	-	-	-
Total Uses of Funds	22,265,273	39,888,015	18,830,555	38,626,310	24,758,916	24,829,946	23,118,836	24,770,604
Ending Fund Balance	\$ 24,945,469	8,019,384	27,637,218	15,190,920	13,358,166	11,872,919	10,892,835	9,299,684

City of Flagstaff
Wastewater Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 16,686,214	20,285,709	23,641,334	25,617,539	6,436,122	7,680,616	6,118,116	2,941,656
Revenues								
Wastewater	10,928,522	10,769,398	10,871,220	10,878,542	10,987,281	11,097,109	11,208,033	11,320,067
Capacity Fees	3,076,521	1,212,000	1,852,930	1,224,120	1,236,361	1,248,725	1,286,187	1,324,773
Investment Earnings	165,549	202,857	145,000	128,000	32,000	38,000	31,000	15,000
Miscellaneous	189,327	-	28,696	-	-	-	-	-
Other Financing Sources	-	-	-	4,150,000	3,943,894	5,500,000	5,620,000	2,125,000
Total Revenues	14,359,919	12,184,255	12,897,846	16,380,662	16,199,536	17,883,834	18,145,220	14,784,840
Total Sources of Funds	31,046,133	32,469,964	36,539,180	41,998,201	22,635,658	25,564,450	24,263,336	17,726,496
Uses of Funds								
Expenditures								
Indirect	689,766	655,902	655,902	669,824	676,500	683,300	690,100	697,000
Operating	3,908,169	4,736,752	4,339,674	5,196,275	4,623,300	4,710,600	4,800,100	4,891,600
Capital	905,029	9,683,341	1,961,738	25,008,949	5,755,894	9,812,000	11,062,000	4,462,000
Contingency	-	800,000	-	800,000	-	-	-	-
Total Expenditures	5,502,964	15,875,995	6,957,314	31,675,048	11,055,694	15,205,900	16,552,200	10,050,600
Debt Service	894,408	2,160,880	2,160,880	2,084,952	2,497,701	2,753,207	3,189,020	3,355,674
Total Debt Service	894,408	2,160,880	2,160,880	2,084,952	2,497,701	2,753,207	3,189,020	3,355,674
Transfers Out								
Drinking Water	1,007,427	1,798,013	1,803,447	1,802,079	1,401,647	1,487,227	1,580,460	1,487,851
Total Transfers Out	1,007,427	1,798,013	1,803,447	1,802,079	1,401,647	1,487,227	1,580,460	1,487,851
Total Uses of Funds	7,404,799	19,834,888	10,921,641	35,562,079	14,955,042	19,446,334	21,321,680	14,894,125
Ending Fund Balance	\$ 23,641,334	12,635,076	25,617,539	6,436,122	7,680,616	6,118,116	2,941,656	2,832,371

City of Flagstaff
Reclaimed Water Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,758,672	1,986,685	2,468,246	2,772,060	2,161,918	1,840,181	1,921,879	1,972,590
Revenues								
Reclaimed Water	1,453,038	1,046,439	1,067,516	1,068,158	1,068,158	1,068,158	1,068,158	1,068,158
Investment Earnings	16,088	9,933	12,341	13,860	10,810	9,201	9,609	9,863
Other Financing Sources	-	-	-	850,000	1,000,000	1,500,000	900,000	-
Total Revenues	1,469,126	1,056,372	1,079,857	1,932,018	2,078,968	2,577,359	1,977,767	1,078,021
Total Sources of Funds	3,227,798	3,043,057	3,548,103	4,704,078	4,240,886	4,417,540	3,899,646	3,050,611
Uses of Funds								
Expenditures								
Indirect Costs	69,339	70,534	70,534	77,586	78,400	79,200	80,000	80,800
Operating	355,340	600,592	510,592	530,784	449,000	457,200	465,500	474,100
Capital	291,946	1,179,009	70,440	1,769,560	1,700,000	1,675,000	1,035,000	360,000
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	716,625	1,900,135	651,566	2,427,930	2,227,400	2,211,400	1,580,500	914,900
Debt Service	-	-	-	-	80,000	200,000	272,000	272,000
Total Debt Service	-	-	-	-	80,000	200,000	272,000	272,000
Transfers Out								
Drinking Water	42,927	138,228	124,477	114,230	93,305	84,261	74,556	61,159
Total Transfers Out	42,927	138,228	124,477	114,230	93,305	84,261	74,556	61,159
Total Uses of Funds	759,552	2,038,363	776,043	2,542,160	2,400,705	2,495,661	1,927,056	1,248,059
Ending Fund Balance	\$ 2,468,246	1,004,694	2,772,060	2,161,918	1,840,181	1,921,879	1,972,590	1,802,552

City of Flagstaff
Stormwater Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 2,667,685	(10,136,653)	(10,157,940)	13,010,222	3,678,165	2,904,052	2,209,217	1,954,016
Revenues								
Intergovernmental	129,843	1,480,630	7,332,932	1,500,000	900,000	2,850,000	1,913,000	1,988,000
Stormwater	4,353,907	4,282,424	4,282,424	4,325,248	4,368,500	4,412,185	4,456,307	4,500,870
User Fees	60,340	28,519	28,519	29,232	29,963	30,712	31,480	32,267
Permits	810	915	915	938	961	985	1,010	1,035
Investment Earnings	3,870	-	-	65,051	18,391	14,520	11,046	9,770
Other Financing Sources	-	18,000,000	24,092,000	22,900,000	-	-	-	-
Total Revenues	4,548,770	23,792,488	35,736,790	28,820,469	5,317,815	7,308,402	6,412,843	6,531,942
Total Sources of Funds	7,216,455	13,655,835	25,578,850	41,830,691	8,995,980	10,212,454	8,622,060	8,485,958
Uses of Funds								
Expenditures								
Indirect	156,842	244,102	244,102	268,511	275,224	282,105	289,158	296,387
Operating	821,285	1,211,885	9,561,885	1,349,480	1,015,482	1,042,222	1,069,722	1,098,004
Capital	16,389,987	8,396,706	2,659,254	33,891,639	2,025,000	3,875,000	2,525,000	2,775,000
Contingency	-	300,000	-	300,000	-	-	-	-
Total Expenditures	17,368,114	10,152,693	12,465,241	35,809,630	3,315,706	5,199,327	3,883,880	4,169,391
Debt Service	-	1,205,000	92,000	2,134,779	2,658,944	2,657,999	2,657,904	2,657,645
Transfers Out								
Drinking Water	6,281	7,146	11,387	208,117	117,278	145,911	126,260	159,746
Total Transfers Out	6,281	7,146	11,387	208,117	117,278	145,911	126,260	159,746
Total Uses of Funds	17,374,395	11,364,839	12,568,628	38,152,526	6,091,928	8,003,237	6,668,044	6,986,782
Ending Fund Balance	\$ (10,157,940)	2,290,996	13,010,222	3,678,165	2,904,052	2,209,217	1,954,016	1,499,176

City of Flagstaff
Solid Waste Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 22,292,007	21,494,195	22,724,377	23,686,665	15,052,520	15,276,863	16,627,840	18,344,652
Revenues								
Solid Waste	12,971,880	13,053,187	14,024,255	13,741,358	14,299,012	15,002,856	15,530,082	15,835,155
Investment Earnings	106,988	81,821	81,821	118,139	75,270	76,403	97,697	106,875
Miscellaneous	8,124	840,000	-	1,680,000	-	-	-	-
Total Revenues	13,113,492	13,975,008	14,106,076	15,539,497	14,374,282	15,079,259	15,627,779	15,942,030
Transfers In								
Tourism	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Transfers In	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Sources of Funds	35,469,069	35,469,203	36,830,453	39,289,732	29,490,372	30,419,692	32,319,189	34,350,252
Uses of Funds								
Expenditures								
Indirect	1,224,444	1,303,998	1,303,998	1,393,710	1,428,553	1,464,267	1,500,874	1,538,396
Operating	9,096,452	9,280,545	9,280,545	9,505,386	9,475,807	9,759,870	10,052,457	10,353,821
Capital	1,655,135	8,229,185	2,238,841	12,522,683	2,990,000	2,245,000	2,100,000	1,905,000
Contingency	-	500,000	-	500,000	-	-	-	-
Total Expenditures	11,976,031	19,313,728	12,823,384	23,921,779	13,894,360	13,469,137	13,653,331	13,797,217
Debt Service	668,661	219,569	219,569	215,719	217,794	219,719	216,569	218,344
Transfers Out:								
SEMS	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Transfers Out	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Uses of Funds	12,744,692	19,634,132	13,143,788	24,237,212	14,213,509	13,791,852	13,974,537	14,121,839
Ending Fund Balance	\$ 22,724,377	15,835,071	23,686,665	15,052,520	15,276,863	16,627,840	18,344,652	20,228,413

City of Flagstaff
Sustainability and Environmental Management Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 612,698	1,088,077	1,094,134	1,936,309	1,309,901	1,437,768	1,549,620	1,645,774
Revenues								
Environmental Management	1,212,258	1,213,478	1,213,478	1,225,551	1,237,745	1,250,061	1,262,500	1,275,063
Intergovernmental	14,997	-	-	3,605,000	-	-	-	-
Investment Earnings	7,152	5,000	5,000	10,000	7,000	7,000	8,000	8,000
Miscellaneous	100	-	-	-	-	-	-	-
Total Revenues	1,234,507	1,218,478	1,218,478	4,840,551	1,244,745	1,257,061	1,270,500	1,283,063
Transfers In								
General Fund	170,767	925,708	795,708	996,514	145,759	150,132	154,636	159,275
Beautification	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Solid Waste	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Transfers In	300,767	1,056,543	926,543	1,126,228	277,114	283,128	289,273	295,553
Total Sources of Funds	2,147,972	3,363,098	3,239,155	7,903,088	2,831,760	2,977,957	3,109,393	3,224,390
Uses of Funds								
Expenditures								
Indirect	187,037	250,615	250,615	255,228	261,609	268,149	274,853	281,724
Operating	866,757	1,517,481	1,052,231	5,957,959	1,132,383	1,160,188	1,188,766	1,218,138
Capital	44	350,000	-	350,000	-	-	-	-
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	1,053,838	2,148,096	1,302,846	6,593,187	1,393,992	1,428,337	1,463,619	1,499,862
Total Uses of Funds	1,053,838	2,148,096	1,302,846	6,593,187	1,393,992	1,428,337	1,463,619	1,499,862
Ending Fund Balance	\$ 1,094,134	1,215,002	1,936,309	1,309,901	1,437,768	1,549,620	1,645,774	1,724,528

City of Flagstaff
 Airport Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 321,948	1,443,843	1,726,930	2,112,089	1,377,606	2,237,771	1,805,395	2,318,088
Revenues								
Intergovernmental	4,020,541	22,593,524	7,796,214	42,905,626	18,396,653	5,005,300	477,650	5,254,532
Airport	958,392	1,158,025	1,645,137	1,175,390	1,193,020	1,210,920	1,229,080	1,229,080
Rents	590,964	927,096	845,526	1,032,999	1,050,467	1,068,269	1,086,418	1,092,852
Passenger Facility Charges	375,725	480,000	42,819	480,000	480,000	480,000	480,000	480,000
Parking	-	-	200,000	893,520	986,960	1,083,320	1,103,760	1,124,200
Investment Earnings	12,982	7,000	8,000	10,000	7,000	13,000	10,000	12,000
Miscellaneous	635	1,000	16	1,000	1,000	1,000	1,000	1,000
Total Revenues	5,959,239	25,166,645	10,537,712	46,498,535	22,115,100	8,861,809	4,387,908	9,193,664
Transfers In								
General Fund	1,884,501	2,781,222	2,665,499	-	-	-	-	-
Total Transfers In	1,884,501	2,781,222	2,665,499	-	-	-	-	-
Total Sources of Funds	8,165,688	29,391,710	14,930,141	48,610,624	23,492,706	11,099,580	6,193,303	11,511,752
Uses of Funds								
Expenditures								
Indirect Costs	332,833	404,956	404,956	420,406	430,916	441,689	452,731	452,731
Operating	2,094,345	10,316,588	6,446,885	7,598,545	2,551,083	2,605,469	2,661,270	2,666,857
Capital	3,657,653	14,652,921	3,108,538	36,406,395	17,780,000	5,870,000	500,000	5,500,400
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	6,084,831	25,474,465	9,960,379	44,525,346	20,761,999	8,917,158	3,614,001	8,619,988
Debt Service								
Debt Service	231,736	231,736	231,736	231,736	231,736	115,868	-	-
Total Debt Service	231,736	231,736	231,736	231,736	231,736	115,868	-	-
Transfers Out								
General Fund	-	2,350,000	2,350,000	2,200,000	-	-	-	-
Debt Service - Pension	122,191	275,937	275,937	275,936	261,200	261,159	261,214	261,145
Total Transfers Out	122,191	2,625,937	2,625,937	2,475,936	261,200	261,159	261,214	261,145
Total Uses of Funds	6,438,758	28,332,138	12,818,052	47,233,018	21,254,935	9,294,185	3,875,215	8,881,133
Ending Fund Balance	\$ 1,726,930	1,059,572	2,112,089	1,377,606	2,237,771	1,805,395	2,318,088	2,630,619

City of Flagstaff
Flagstaff Housing Authority Fund
Five Year Plan 2023-2027

	Actual 2020 - 2021	Budget 2021 - 2022	Estimate 2021 - 2022	Budget 2022 - 2023	2023-2024	2024-2025	2025 - 2026	2026 - 2027
Sources of Funds								
Beginning Fund Balance	\$ 1,579,181	1,635,446	1,976,549	1,998,521	2,344,757	2,280,560	3,020,282	3,827,522
Revenues								
Intergovernmental	6,384,752	8,140,331	7,139,081	9,619,317	8,238,000	8,382,405	8,529,735	8,680,053
Rents and Other Tenant Income	1,347,277	1,275,000	1,275,000	1,400,000	1,470,000	1,543,500	1,620,675	1,701,709
Miscellaneous	1,020,295	395,012	399,196	1,014,599	1,024,745	1,034,994	1,045,345	1,055,798
Total Revenue	8,752,324	9,810,343	8,813,277	12,033,916	10,732,745	10,960,899	11,195,755	11,437,560
Total Sources of Funds	10,331,505	11,445,789	10,789,826	14,032,437	13,077,502	13,241,459	14,216,037	15,265,082
Uses of Funds								
Expenditures								
Low Income Public Housing	2,211,385	2,137,528	2,137,528	2,211,385	2,233,304	2,255,504	2,278,060	2,300,841
Section 8, MRO, SRO and VASH	7,048,338	5,308,441	5,308,441	7,048,338	7,132,564	7,270,189	7,410,516	7,553,600
Non-HUD Program	48,108	62,140	62,140	48,108	48,589	49,074	49,564	50,059
FHC Pass Thru	388,599	293,196	293,196	388,599	392,485	396,410	400,375	404,378
Contingency	-	1,001,250	-	1,001,250	-	-	-	-
Total Expenditures	9,696,430	8,802,555	7,801,305	10,697,680	9,806,942	9,971,177	10,138,515	10,308,878
Capital Expenditures	-	990,000	990,000	990,000	990,000	250,000	250,000	250,000
Total Uses of Funds	9,696,430	9,792,555	8,791,305	11,687,680	10,796,942	10,221,177	10,388,515	10,558,878
Ending Fund Balance	\$ 635,075	1,653,234	1,998,521	2,344,757	2,280,560	3,020,282	3,827,522	4,706,204

City of Flagstaff
FY 2022-2023 Proposed Budget
Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
000 : Unassigned					
Contractuals	\$ 7,323,060	368,750	7,179,310	(143,750)	(1.96%)
Subtotal : 000 : Unassigned	7,323,060	368,750	7,179,310	(143,750)	(1.96%)
011 : City Manager Division					
Personnel Services	1,666,889	1,659,389	1,349,720	(317,169)	(19.03%)
Contractuals	658,680	574,722	517,194	(141,486)	(21.48%)
Commodities	24,946	24,946	13,846	(11,100)	(44.50%)
Subtotal : 011 : City Manager Division	2,350,515	2,259,057	1,880,760	(469,755)	(19.99%)
012 : Human Resources Division					
Personnel Services	888,937	888,937	1,044,945	156,008	17.55%
Contractuals	216,611	163,554	206,629	(9,982)	(4.61%)
Commodities	70,742	65,742	70,783	41	0.06%
Subtotal : 012 : Human Resources Division	1,176,290	1,118,233	1,322,357	146,067	12.42%
013 : Risk Management					
Personnel Services	250,705	250,705	251,917	1,212	0.48%
Contractuals	24,461	24,461	25,193	732	2.99%
Commodities	5,066	5,066	4,334	(732)	(14.45%)
Subtotal : 013 : Risk Management	280,232	280,232	281,444	1,212	0.43%
014 : Information Technology Division					
Personnel Services	1,857,370	1,857,370	2,111,355	253,985	13.67%
Contractuals	1,148,105	833,853	1,367,520	219,415	19.11%
Commodities	1,891,032	790,408	2,228,298	337,266	17.84%
Capital	2,000,000	-	16,170,000	14,170,000	708.50%
Subtotal : 014 : Information Technology Division	6,896,507	3,481,631	21,877,173	14,980,666	217.22%
015 : City Attorney Division					
Personnel Services	2,128,985	2,128,985	2,340,386	211,401	9.93%
Contractuals	44,158	44,158	53,403	9,245	20.94%
Commodities	30,995	30,995	31,987	992	3.20%
Subtotal : 015 : City Attorney Division	2,204,138	2,204,138	2,425,776	221,638	10.06%
016 : Municipal Court Division					
Personnel Services	2,664,420	2,583,784	2,778,303	113,883	4.27%
Contractuals	1,123,136	1,123,136	1,133,461	10,325	0.92%
Commodities	121,605	121,605	107,695	(13,910)	(11.44%)
Subtotal : 016 : Municipal Court Division	3,909,161	3,828,525	4,019,459	110,298	2.82%
017 : City Clerk Division					
Personnel Services	-	-	385,720	385,720	100.00%
Contractuals	-	-	472,745	472,745	100.00%
Commodities	-	-	10,600	10,600	100.00%
Subtotal : 017 : City Clerk Division	-	-	869,065	869,065	100.00%
031 : Management Services					
Personnel Services	292,076	292,076	308,878	16,802	5.75%
Contractuals	12,274	12,274	12,274	-	0.00%
Commodities	1,000	1,000	1,000	-	0.00%
Subtotal : 031 : Management Services	305,350	305,350	322,152	16,802	5.50%
032 : Purchasing					
Personnel Services	949,373	949,373	708,374	(240,999)	(25.39%)
Contractuals	30,289	30,289	11,627	(18,662)	(61.61%)
Commodities	19,535	19,535	16,600	(2,935)	(15.02%)
Subtotal : 032 : Purchasing	999,197	999,197	736,601	(262,596)	(26.28%)

City of Flagstaff
 FY 2022-2023 Proposed Budget
 Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
033 : Revenue					
Personnel Services	\$ 1,436,006	1,436,006	1,612,107	176,101	12.26%
Contractuals	443,114	443,114	559,114	116,000	26.18%
Commodities	157,584	20,770	110,792	(46,792)	(29.69%)
Subtotal : 033 : Revenue	2,036,704	1,899,890	2,282,013	245,309	12.04%
034 : Finance					
Personnel Services	1,593,591	1,593,591	1,435,047	(158,544)	(9.95%)
Contractuals	38,805	(161,195)	265,045	226,240	583.02%
Commodities	28,455	28,455	28,455	-	0.00%
Subtotal : 034 : Finance	1,660,851	1,460,851	1,728,547	67,696	4.08%
035 : Library City Direct					
Personnel Services	2,936,933	2,936,933	3,193,676	256,743	8.74%
Contractuals	559,085	559,085	500,185	(58,900)	(10.54%)
Commodities	571,065	470,844	536,480	(34,585)	(6.06%)
Capital	1,478,390	-	1,670,390	192,000	12.99%
Subtotal : 035 : Library City Direct	5,545,473	3,966,862	5,900,731	355,258	6.41%
036 : Library County Direct					
Personnel Services	531,015	531,015	569,637	38,622	7.27%
Contractuals	65,396	65,396	61,296	(4,100)	(6.27%)
Commodities	69,069	69,069	51,369	(17,700)	(25.63%)
Subtotal : 036 : Library County Direct	665,480	665,480	682,302	16,822	2.53%
037 : Library County Indirect Shared Services					
Personnel Services	179,680	179,680	208,832	29,152	16.22%
Contractuals	823,230	823,230	46,115	(777,115)	(94.40%)
Commodities	236,079	236,079	236,079	-	0.00%
Subtotal : 037 : Library County Indirect Shared Services	1,238,989	1,238,989	491,026	(747,963)	(60.37%)
038 : Library Grants					
Commodities	45,000	45,000	100,000	55,000	122.22%
Subtotal : 038 : Library Grants	45,000	45,000	100,000	55,000	122.22%
039 : Grants, Contracts and Emergency Management					
Personnel Services	-	-	593,526	593,526	100.00%
Contractuals	-	-	18,662	18,662	100.00%
Commodities	-	-	2,958	2,958	100.00%
Subtotal : 039 : Grants, Contracts and Emergency Management	-	-	615,146	615,146	100.00%
051 : Fire Operations					
Personnel Services	10,540,641	10,540,641	10,570,632	29,991	0.28%
Contractuals	1,299,300	1,090,649	1,998,300	699,000	53.80%
Commodities	594,886	762,936	1,140,836	545,950	91.77%
Capital	1,540,562	905,816	5,397,676	3,857,114	250.37%
Subtotal : 051 : Fire Operations	13,975,389	13,300,042	19,107,444	5,132,055	36.72%
052 : Fire Grants					
Personnel Services	483,201	483,201	455,059	(28,142)	(5.82%)
Contractuals	930,000	930,000	1,500,000	570,000	61.29%
Commodities	700,000	700,000	250,000	(450,000)	(64.29%)
Capital	1,400,000	1,400,000	600,000	(800,000)	(57.14%)
Subtotal : 052 : Fire Grants	3,513,201	3,513,201	2,805,059	(708,142)	(20.16%)
053 : Fire Watershed Protection					
Personnel Services	798,829	798,829	743,250	(55,579)	(6.96%)
Contractuals	44,800	44,800	1,229,800	1,185,000	2,645.09%
Commodities	101,850	101,850	101,850	-	0.00%
Capital	-	-	100,000	100,000	100.00%

City of Flagstaff
FY 2022-2023 Proposed Budget
Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
Subtotal : 053 : Fire Watershed Protection	\$ 945,479	945,479	2,174,900	1,229,421	130.03%
061 : Police Operations					
Personnel Services	15,600,516	15,600,516	16,890,809	1,290,293	8.27%
Contractuals	2,272,923	2,176,923	2,232,738	(40,185)	(1.77%)
Commodities	914,180	714,562	790,106	(124,074)	(13.57%)
Capital	710,915	429,342	1,189,573	478,658	67.33%
Subtotal : 061 : Police Operations	19,498,534	18,921,343	21,103,226	1,604,692	8.23%
062 : Police Grants					
Personnel Services	611,596	611,596	559,962	(51,634)	(8.44%)
Contractuals	646,414	646,414	1,214,714	568,300	87.92%
Commodities	960,599	960,599	1,059,131	98,532	10.26%
Capital	170,000	82,000	88,000	(82,000)	(48.24%)
Subtotal : 062 : Police Grants	2,388,609	2,300,609	2,921,807	533,198	22.32%
101 : Community Development					
Personnel Services	420,056	420,056	486,886	66,830	15.91%
Contractuals	44,487	44,487	69,487	25,000	56.20%
Commodities	(51,998)	(51,998)	(51,998)	-	0.00%
Subtotal : 101 : Community Development	412,545	412,545	504,375	91,830	22.26%
102 : Engineering					
Personnel Services	2,106,803	2,106,803	2,105,486	(1,317)	(0.06%)
Contractuals	293,502	285,502	333,002	39,500	13.46%
Commodities	(304,296)	(304,296)	(306,796)	(2,500)	0.82%
Capital	47,000	-	100,000	53,000	112.77%
Subtotal : 102 : Engineering	2,143,009	2,088,009	2,231,692	88,683	4.14%
103 : Capital Improvements					
Personnel Services	1,061,696	1,061,696	1,097,781	36,085	3.40%
Contractuals	16,983	16,983	16,983	-	0.00%
Commodities	(1,222,175)	(1,222,175)	(1,222,175)	-	0.00%
Subtotal : 103 : Capital Improvements	(143,496)	(143,496)	(107,411)	36,085	(25.15%)
104 : Planning and Development					
Personnel Services	2,803,040	2,803,040	1,487,021	(1,316,019)	(46.95%)
Contractuals	777,270	542,222	706,673	(70,597)	(9.08%)
Commodities	69,371	67,371	36,990	(32,381)	(46.68%)
Capital	43,000	-	-	(43,000)	(100.00%)
Subtotal : 104 : Planning and Development	3,692,681	3,412,633	2,230,684	(1,461,997)	(39.59%)
105 : Housing					
Personnel Services	411,176	411,176	396,609	(14,567)	(3.54%)
Contractuals	59,785	37,658	43,785	(16,000)	(26.76%)
Commodities	5,046	5,046	5,046	-	0.00%
Subtotal : 105 : Housing	476,007	453,880	445,440	(30,567)	(6.42%)
106 : Community Housing Services					
Personnel Services	-	2,639	18,669	18,669	100.00%
Contractuals	1,804,649	81,253	2,606,610	801,961	44.44%
Subtotal : 106 : Community Housing Services	1,804,649	83,892	2,625,279	820,630	45.47%
107 : Community Housing Grants					
Contractuals	900,000	900,000	780,000	(120,000)	(13.33%)
Subtotal : 107 : Community Housing Grants	900,000	900,000	780,000	(120,000)	(13.33%)
108 : Community Development Block Grants					
Personnel Services	88,953	88,953	87,493	(1,460)	(1.64%)
Contractuals	2,169,340	1,041,624	2,403,603	234,263	10.80%

City of Flagstaff
FY 2022-2023 Proposed Budget
Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
108 : Community Development Block Grants - Continued					
Commodities	\$ 8,395	8,395	7,895	(500)	(5.96%)
Charge To/From	48,668	48,668	55,000	6,332	13.01%
Subtotal : 108 : Community Development Block Grants	2,315,356	1,187,640	2,553,991	238,635	10.31%
109 : Housing Authority					
Personnel Services	1,908,290	1,908,290	2,095,615	187,325	9.82%
Contractuals	5,777,345	5,690,888	7,485,145	1,707,800	29.56%
Commodities	115,670	202,127	115,670	-	0.00%
Capital	990,000	990,000	990,000	-	0.00%
Subtotal : 109 : Housing Authority	8,791,305	8,791,305	10,686,430	1,895,125	21.56%
112 : Transportation					
Personnel Services	-	-	500,000	500,000	100.00%
Contractuals	9,100	9,100	890,539	881,439	9,686.14%
Commodities	-	-	86,670	86,670	100.00%
Capital	17,549,625	3,670,076	31,523,220	13,973,595	79.62%
Subtotal : 112 : Transportation	17,558,725	3,679,176	33,000,429	15,441,704	87.94%
116 : Road Repair Construction					
Contractuals	935,235	18,800	558,194	(377,041)	(40.32%)
Commodities	452,478	-	227,009	(225,469)	(49.83%)
Capital	11,330,436	7,775,920	5,721,372	(5,609,064)	(49.50%)
Subtotal : 116 : Road Repair Construction	12,718,149	7,794,720	6,506,575	(6,211,574)	(48.84%)
117 : New Street Projects					
Capital	-	-	295,500	295,500	100.00%
Subtotal : 117 : New Street Projects	-	-	295,500	295,500	100.00%
118 : Street Widening Projects					
Capital	8,371,118	494,013	8,538,342	167,224	2.00%
Subtotal : 118 : Street Widening Projects	8,371,118	494,013	8,538,342	167,224	2.00%
119 : Street Operations					
Capital	8,817,117	74,947	12,163,973	3,346,856	37.96%
Subtotal : 119 : Street Operations	8,817,117	74,947	12,163,973	3,346,856	37.96%
120 : Bicycle and Pedestrian Projects					
Commodities	140,000	140,000	143,000	3,000	2.14%
Capital	10,069,052	1,258,596	10,451,565	382,513	3.80%
Subtotal : 120 : Bicycle and Pedestrian Projects	10,209,052	1,398,596	10,594,565	385,513	3.78%
121 : General Improvements					
Contractuals	39,300	39,300	39,300	-	0.00%
Commodities	150,000	-	247,106	97,106	64.74%
Capital	1,918,010	163,511	10,217,969	8,299,959	432.74%
Subtotal : 121 : General Improvements	2,107,310	202,811	10,504,375	8,397,065	398.47%
122 : Building Safety and Code Compliance					
Personnel Services	-	-	1,502,964	1,502,964	100.00%
Contractuals	-	-	246,575	246,575	100.00%
Commodities	-	-	35,031	35,031	100.00%
Capital	-	-	54,237	54,237	100.00%
Subtotal : 122 : Building Safety and Code Compliance	-	-	1,838,807	1,838,807	100.00%
151 : Public Works					
Personnel Services	162,343	162,343	304,517	142,174	87.58%
Contractuals	3,753	3,753	3,151	(602)	(16.04%)
Commodities	(94,879)	(94,879)	(94,879)	-	0.00%
Subtotal : 151 : Public Works	71,217	71,217	212,789	141,572	198.79%

City of Flagstaff
FY 2022-2023 Proposed Budget
Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
152 : Facility Maintenance					
Personnel Services	\$ 999,643	999,643	1,053,826	54,183	5.42%
Contractuals	1,880,851	730,851	2,083,490	202,639	10.77%
Commodities	(283,080)	(283,080)	(283,080)	-	0.00%
Capital	36,595	-	36,595	-	0.00%
Subtotal : 152 : Facility Maintenance	2,634,009	1,447,414	2,890,831	256,822	9.75%
153 : USGS Campus					
Contractuals	873,960	713,649	1,373,960	500,000	57.21%
Commodities	65,913	65,913	65,913	-	0.00%
Subtotal : 153 : USGS Campus	939,873	779,562	1,439,873	500,000	53.20%
154 : Fleet Management					
Personnel Services	213,044	213,044	189,976	(23,068)	(10.83%)
Contractuals	126,693	126,693	142,621	15,928	12.57%
Commodities	(339,737)	(339,737)	(332,597)	7,140	(2.10%)
Capital	650,528	44,463	613,528	(37,000)	(5.69%)
Subtotal : 154 : Fleet Management	650,528	44,463	613,528	(37,000)	(5.69%)
155 : Parks					
Personnel Services	2,300,243	2,300,243	2,539,636	239,393	10.41%
Contractuals	933,979	722,979	1,019,563	85,584	9.16%
Commodities	582,568	582,568	567,568	(15,000)	(2.57%)
Capital	2,049,000	410,221	3,413,965	1,364,965	66.62%
Subtotal : 155 : Parks	5,865,790	4,016,011	7,540,732	1,674,942	28.55%
156 : Recreation					
Personnel Services	3,021,258	3,021,258	3,642,571	621,313	20.56%
Contractuals	869,298	869,298	892,298	23,000	2.65%
Commodities	347,290	347,290	341,290	(6,000)	(1.73%)
Capital	333,987	65,307	323,680	(10,307)	(3.09%)
Subtotal : 156 : Recreation	4,571,833	4,303,153	5,199,839	628,006	13.74%
158 : Recreation Projects - BBB					
Contractuals	10,400	10,400	210,400	200,000	1,923.08%
Capital	-	-	1,600,000	1,600,000	100.00%
Subtotal : 158 : Recreation Projects - BBB	10,400	10,400	1,810,400	1,800,000	17,307.69%
159 : Open Space					
Personnel Services	95,782	95,782	346,763	250,981	262.03%
Contractuals	113,477	113,477	257,870	144,393	127.24%
Commodities	3,200	3,200	3,200	-	0.00%
Capital	32,956	-	32,956	-	0.00%
Subtotal : 159 : Open Space	245,415	212,459	640,789	395,374	161.10%
161 : Street Maintenance					
Personnel Services	2,957,000	2,957,000	3,156,321	199,321	6.74%
Contractuals	1,050,558	1,050,558	1,003,500	(47,058)	(4.48%)
Commodities	1,001,630	871,630	815,641	(185,989)	(18.57%)
Capital	1,520,000	648,000	2,278,067	758,067	49.87%
Subtotal : 161 : Street Maintenance	6,529,188	5,527,188	7,253,529	724,341	11.09%
162 : Street Construction					
Capital	5,434,626	810,013.00	6,935,517	1,500,891	27.62%
Subtotal : 162 : Street Construction	5,434,626	810,013	6,935,517	1,500,891	27.62%
163 : Road Repair Pavement Preservation					
Capital	1,253,071	1,125,709	5,055,742	3,802,671	303.47%
Subtotal : 163 : Road Repair Pavement Preservation	1,253,071	1,125,709	5,055,742	3,802,671	303.47%

City of Flagstaff
FY 2022-2023 Proposed Budget
Section Summary

Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
165 : Solid Waste-Landfill					
Personnel Services	\$ 1,481,312	1,481,312	1,624,537	143,225	9.67%
Contractuals	476,120	476,120	462,369	(13,751)	(2.89%)
Commodities	418,826	418,826	431,726	12,900	3.08%
Capital	6,707,918	2,217,680	994,000	(5,713,918)	(85.18%)
Subtotal : 165 : Solid Waste-Landfill	9,084,176	4,593,938	3,512,632	(5,571,544)	(61.33%)
166 : Solid Waste-Collections					
Personnel Services	2,572,286	2,572,286	2,704,512	132,226	5.14%
Contractuals	3,223,330	3,223,330	3,178,271	(45,059)	(1.40%)
Commodities	1,108,671	1,108,671	1,103,971	(4,700)	(0.42%)
Capital	1,521,267	21,161	2,425,106	903,839	59.41%
Subtotal : 166 : Solid Waste-Collections	8,425,554	6,925,448	9,411,860	986,306	11.71%
167 : Solid Waste-Capital Improvements					
Capital	-	-	9,103,577	9,103,577	100.00%
Subtotal : 167 : Solid Waste-Capital Improvements	-	-	9,103,577	9,103,577	100.00%
170 : Sustainability					
Personnel Services	505,973	505,973	699,590	193,617	38.27%
Contractuals	841,430	376,180	4,870,060	4,028,630	478.78%
Commodities	59,019	59,019	256,297	197,278	334.26%
Capital	350,000	-	350,000	-	0.00%
Subtotal : 170 : Sustainability	1,756,422	941,172	6,175,947	4,419,525	251.62%
171 : Environmental Management					
Personnel Services	79,998	79,498	100,951	20,953	26.19%
Contractuals	24,555	25,055	24,555	-	0.00%
Commodities	6,506	6,506	6,506	-	0.00%
Subtotal : 171 : Environmental Management	111,059	111,059	132,012	20,953	18.87%
201 : Community Investment					
Personnel Services	97,258	97,258	103,342	6,084	6.26%
Contractuals	94,326	19,326	144,326	50,000	53.01%
Commodities	11,250	11,250	11,250	-	0.00%
Subtotal : 201 : Community Investment	202,834	127,834	258,918	56,084	27.65%
211 : Beautification					
Personnel Services	186,663	186,663	280,915	94,252	50.49%
Contractuals	308,700	202,700	324,200	15,500	5.02%
Commodities	130,500	130,500	185,500	55,000	42.15%
Subtotal : 211 : Beautification	625,863	519,863	790,615	164,752	26.32%
212 : Beautification-Capital Improvements					
Capital	5,502,004	236,013	5,263,484	(238,520)	(4.34%)
Subtotal : 212 : Beautification-Capital Improvements	5,502,004	236,013	5,263,484	(238,520)	(4.34%)
213 : Economic Development					
Personnel Services	271,486	271,486	279,925	8,439	3.11%
Contractuals	1,194,689	802,066	1,192,047	(2,642)	(0.22%)
Commodities	25,895	25,895	24,895	(1,000)	(3.86%)
Subtotal : 213 : Economic Development	1,492,070	1,099,447	1,496,867	4,797	0.32%
214 : Tourism					
Personnel Services	1,045,703	1,045,703	1,116,129	70,426	6.73%
Contractuals	1,373,598	1,373,598	1,327,638	(45,960)	(3.35%)
Commodities	166,968	166,968	166,968	-	0.00%
Subtotal : 214 : Tourism	2,586,269	2,586,269	2,610,735	24,466	0.95%

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Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
215 : Visitor Services					
Personnel Services	\$ 326,877	289,607	367,576	40,699	12.45%
Contractuals	123,986	161,256	173,986	50,000	40.33%
Commodities	39,152	39,152	39,152	-	0.00%
Capital	80,000	-	80,000	-	0.00%
Subtotal : 215 : Visitor Services	570,015	490,015	660,714	90,699	15.91%
216 : Arts and Science					
Personnel Services	62,538	62,538	87,085	24,547	39.25%
Contractuals	558,971	458,971	504,971	(54,000)	(9.66%)
Commodities	3,123	3,123	3,123	-	0.00%
Capital	715,375	94,875	663,500	(51,875)	(7.25%)
Subtotal : 216 : Arts and Science	1,340,007	619,507	1,258,679	(81,328)	(6.07%)
221 : Airport Operations					
Personnel Services	1,318,557	1,318,557	1,457,116	138,559	10.51%
Contractuals	6,827,895	3,008,192	3,295,534	(3,532,361)	(51.73%)
Commodities	2,170,136	2,320,136	851,832	(1,318,304)	(60.75%)
Capital	90,000	-	2,219,063	2,129,063	2,365.63%
Subtotal : 221 : Airport Operations	10,406,588	6,646,885	7,823,545	(2,583,043)	(24.82%)
222 : Airport Capital Projects					
Contractuals	750,000	-	750,000	-	0.00%
Capital	13,812,921	2,908,538	35,431,395	21,618,474	156.51%
Subtotal : 222 : Airport Capital Projects	14,562,921	2,908,538	36,181,395	21,618,474	148.45%
231 : Parking District					
Personnel Services	394,911	318,911	515,281	120,370	30.48%
Contractuals	191,122	191,122	174,122	(17,000)	(8.89%)
Commodities	221,102	221,102	157,306	(63,796)	(28.85%)
Capital	1,091,836	-	1,392,790	300,954	27.56%
Subtotal : 231 : Parking District	1,898,971	731,135	2,239,499	340,528	17.93%
300 : Water Services Administration					
Personnel Services	609,287	609,287	634,778	25,491	4.18%
Contractuals	1,674,628	1,674,628	1,341,254	(333,374)	(19.91%)
Commodities	17,900	17,900	16,400	(1,500)	(8.38%)
Subtotal : 300 : Water Services Administration	2,301,815	2,301,815	1,992,432	(309,383)	(13.44%)
301 : Water Production					
Personnel Services	741,132	741,132	883,378	142,246	19.19%
Contractuals	2,937,122	2,185,601	3,466,660	529,538	18.03%
Commodities	541,242	541,242	553,742	12,500	2.31%
Capital	1,031,972	855,575	176,397	(855,575)	(82.91%)
Subtotal : 301 : Water Production	5,251,468	4,323,550	5,080,177	(171,291)	(3.26%)
303 : Water Distribution					
Personnel Services	1,395,617	1,395,617	1,520,422	124,805	8.94%
Contractuals	232,413	232,413	252,413	20,000	8.61%
Commodities	456,414	456,414	491,664	35,250	7.72%
Capital	379,580	20,000	459,580	80,000	21.08%
Subtotal : 303 : Water Distribution	2,464,024	2,104,444	2,724,079	260,055	10.55%
304 : Water Resource Management					
Personnel Services	355,998	355,998	369,491	13,493	3.79%
Contractuals	310,750	310,750	290,250	(20,500)	(6.60%)
Commodities	36,550	36,550	46,550	10,000	27.36%
Subtotal : 304 : Water Resource Management	703,298	703,298	706,291	2,993	0.43%

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Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
305 : Utilities Engineering Services					
Personnel Services	\$ 403,232	403,232	344,504	(58,728)	(14.56%)
Contractuals	170,859	170,859	152,494	(18,365)	(10.75%)
Commodities	10,440	10,440	8,840	(1,600)	(15.33%)
Subtotal : 305 : Utilities Engineering Services	584,531	584,531	505,838	(78,693)	(13.46%)
306 : Regulatory Compliance					
Personnel Services	786,888	786,888	932,414	145,526	18.49%
Contractuals	211,764	211,764	206,592	(5,172)	(2.44%)
Commodities	100,512	100,512	100,512	-	0.00%
Subtotal : 306 : Regulatory Compliance	1,099,164	1,099,164	1,239,518	140,354	12.77%
307 : SCADA Information Systems					
Personnel Services	466,036	466,036	672,792	206,756	44.36%
Contractuals	122,660	52,729	226,360	103,700	84.54%
Commodities	182,225	182,225	232,756	50,531	27.73%
Capital	292,847	-	292,847	-	0.00%
Subtotal : 307 : SCADA Information Systems	1,063,768	700,990	1,424,755	360,987	33.93%
311 : Wastewater Treatment-Wildcat					
Personnel Services	533,267	533,267	633,724	100,457	18.84%
Contractuals	1,144,934	762,856	1,361,678	216,744	18.93%
Commodities	622,742	622,742	657,742	35,000	5.62%
Capital	728,116	366,018	362,098	(366,018)	(50.27%)
Subtotal : 311 : Wastewater Treatment-Wildcat	3,029,059	2,284,883	3,015,242	(13,817)	(0.46%)
312 : Wastewater Treatment-Rio Plant					
Personnel Services	532,267	532,267	565,422	33,155	6.23%
Contractuals	568,518	553,518	608,518	40,000	7.04%
Commodities	77,042	77,042	92,042	15,000	19.47%
Capital	84,501	59,501	25,000	(59,501)	(70.41%)
Subtotal : 312 : Wastewater Treatment-Rio Plant	1,262,328	1,222,328	1,290,982	28,654	2.27%
313 : Wastewater Collection					
Personnel Services	798,763	798,763	817,930	19,167	2.40%
Contractuals	239,880	239,880	239,880	-	0.00%
Commodities	219,339	219,339	219,339	-	0.00%
Capital	-	-	200,000	200,000	100.00%
Subtotal : 313 : Wastewater Collection	1,257,982	1,257,982	1,477,149	219,167	17.42%
321 : Reclaimed Water					
Personnel Services	169,070	169,070	184,262	15,192	8.99%
Contractuals	264,850	174,850	179,850	(85,000)	(32.09%)
Commodities	166,672	166,672	166,672	-	0.00%
Capital	15,000	3,873	146,127	131,127	874.18%
Subtotal : 321 : Reclaimed Water	615,592	514,465	676,911	61,319	9.96%
331 : Stormwater					
Personnel Services	688,452	688,452	781,479	93,027	13.51%
Contractuals	486,329	836,329	538,397	52,068	10.71%
Commodities	37,104	37,104	29,604	(7,500)	(20.21%)
Capital	1,796,930	8,000,000	-	(1,796,930)	(100.00%)
Subtotal : 331 : Stormwater	3,008,815	9,561,885	1,349,480	(1,659,335)	(55.15%)
370 : Water Capital Improvements					
Capital	21,049,257	2,595,405	19,733,025	(1,316,232)	(6.25%)
Subtotal : 370 : Water Capital Improvements	21,049,257	2,595,405	19,733,025	(1,316,232)	(6.25%)

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Segments	Budget 2021-2022	Estimate 2021-2022	Proposed Budget 2022-2023	\$ Change	% Change
375 : Wastewater Capital Improvements					
Capital	\$ 8,870,724	1,536,219	24,421,851	15,551,127	175.31%
Subtotal : 375 : Wastewater Capital Improvements	8,870,724	1,536,219	24,421,851	15,551,127	175.31%
380 : Reclaim Water Capital Improvements					
Capital	1,164,009	66,567	1,623,433	459,424	39.47%
Subtotal : 380 : Reclaim Water Capital Improvements	1,164,009	66,567	1,623,433	459,424	39.47%
385 : Stormwater Capital Improvements					
Contractuals	15,000	15,000	15,000	-	0.00%
Capital	6,584,776	2,644,254	33,876,639	27,291,863	414.47%
Subtotal : 385 : Stormwater Capital Improvements	6,599,776	2,659,254	33,891,639	27,291,863	413.53%
401 : Council and Commissions					
Personnel Services	371,690	371,690	389,183	17,493	4.71%
Contractuals	64,165	64,165	76,721	12,556	19.57%
Commodities	5,145	5,145	6,145	1,000	19.44%
Subtotal : 401 : Council and Commissions	441,000	441,000	472,049	31,049	7.04%
402 : Non Departmental					
Personnel Services	(525,000)	(525,000)	(132,330)	392,670	(74.79%)
Contractuals	11,544,161	5,210,110	12,667,213	1,123,052	9.73%
Commodities	48,770	30,620	86,570	37,800	77.51%
Capital	41,845	41,845	5,164,034	5,122,189	12,240.86%
Charge To/From	(48,668)	(48,668)	(55,000)	(6,332)	13.01%
Subtotal : 402 : Non Departmental	11,061,108	4,708,907	17,730,487	6,669,379	60.30%
404 : Transit					
Contractuals	8,059,031	4,757,717	11,298,398	3,239,367	40.20%
Subtotal : 404 : Transit	8,059,031	4,757,717	11,298,398	3,239,367	40.20%
421 : GO Capital Project Bond Fund					
Capital	2,088,312	5,251	42,086,289	39,997,977	1,915.33%
Subtotal : 421 : GO Capital Project Bond Fund	2,088,312	5,251	42,086,289	39,997,977	1,915.33%
422 : MFC Bond Capital Project Fund					
Contractuals	-	250	250	250	100.00%
Commodities	-	10,664	10,250	10,250	100.00%
Capital	27,900,000	-	200,000	(27,700,000)	(99.28%)
Subtotal : 422 : MFC Bond Capital Project Fund	27,900,000	10,914	210,500	(27,689,500)	(99.25%)
424 : GO Core Services Facility					
Capital	232,223	216,253	-	(232,223)	(100.00%)
Subtotal : 424 : GO Core Services Facility	232,223	216,253	-	(232,223)	(100.00%)
425 : GO Flagstaff Watershed					
Contractuals	3,368,104	839,464	2,563,721	(804,383)	(23.88%)
Subtotal : 425 : GO Flagstaff Watershed	3,368,104	839,464	2,563,721	(804,383)	(23.88%)
426 : Capital Project Court Facility					
Capital	6,403,906	-	4,247,557	(2,156,349)	(33.67%)
Subtotal : 426 : Capital Project Court Facility	6,403,906	-	4,247,557	(2,156,349)	(33.67%)
901 : Debt Service					
Contractuals	25,036,951	23,970,619	28,392,600	3,355,649	13.40%
Subtotal : 901 : Debt Service	25,036,951	23,970,619	28,392,600	3,355,649	13.40%
Grand Total	\$ 388,818,634	209,285,147	540,887,795	152,069,161	39.11%